

1           **SINGAPORE INTERNATIONAL ARBITRATION FORUM 2015**  
2                           **AT CAPITOL THEATRE SINGAPORE**  
3                           **ASIA: LOOKING BEYOND THE HORIZON**  
4                           **30 SEPTEMBER 2015**

5  
6           The Attorney-General, Mr V K Rajah, SC;  
7           chairman of Maxwell Chambers, Mr Philip  
8           Jeyaretnam; distinguished guests, ladies and  
9           gentleman, a very good morning to all of you. On  
10          behalf of Maxwell Chambers, I would like to  
11          welcome you to the Singapore International  
12          Arbitration Forum 2015. Thank you for joining us  
13          today. We're glad to have so many of you travel  
14          to Singapore for this event and we hope that it  
15          will be an exciting and fruitful day for you.  
16          Without further ado, I would like to invite our  
17          guest of honour, the Attorney-General, Mr V K  
18          Rajah, SC, to deliver his welcome remarks. Mr  
19          Attorney-General, please.

20  
21                           **WELCOME REMARKS:**

22   MR V K RAJAH, SC: Good morning. It's still early for  
23          some of the participants, but we should -- I'm  
24          told we should soldier on. Mr Philip Jeyaretnam,  
25          Chairman, Maxwell Chambers; Ms Lucy Reed;  
26          distinguished speakers and panellists, ladies and

1 gentlemen. I'm pleased to welcome you to the  
2 fourth edition of the Singapore International  
3 Arbitration Forum. This year's forum has the  
4 theme: Asia, Looking Beyond the Horizon. In the  
5 next few hours, some of the most respected and  
6 influential arbitration practitioners will discuss  
7 topics relating to this theme with sessions  
8 focusing on the resolution of investor-state  
9 disputes, international commercial arbitration in  
10 Asia and mediation of international disputes.

11 Singapore, as most of you will agree, today  
12 has global prominence in international commercial  
13 arbitration. The esteem that international  
14 arbitration practitioners and users worldwide have  
15 for Singapore is perhaps reflected by the fact  
16 that Singapore is the preferred seat for  
17 international commercial arbitrations in Asia.  
18 That Singapore is the preferred seat in Asia is  
19 evidenced, one, by its having been the top Asian  
20 arbitration destination for cases administered by  
21 the International Chamber of Commerce's  
22 International Court of Arbitration since 2008. In  
23 addition, Singapore's premier arbitration  
24 institution, the Singapore International  
25 Arbitration Centre, has received in excess of 200

1 new cases each year since 2012, the vast majority  
2 of them being international in nature.

3 In 2014, the SIAC received 222 new cases, of  
4 which 81% were international. The new cases  
5 involved parties from 58 different jurisdictions.  
6 Case statistics aside, in the 2014 Berwin Leighton  
7 Paisner survey, Singapore was rated by respondents  
8 as one of the top six seats for arbitration  
9 worldwide. The other top seats that respondents  
10 identified were London, Paris, Stockholm, Vienna  
11 and Zurich. A number of years earlier in the 2010  
12 White & Case case survey, Singapore together with  
13 Paris and Tokyo were found to be the next most  
14 preferred arbitration seats after London and  
15 Geneva. Singapore's success in achieving global  
16 prominence in international arbitration can be  
17 attributed to a number of factors. I shall  
18 highlight some of the most important, not in any  
19 particular order.

20 First, Singapore's accessibility to and from  
21 other major cities and it being regarded as a  
22 stable and neutral jurisdiction that strictly  
23 adheres to the rule of law. Second, a sound legal  
24 framework for arbitration. The New York  
25 Convention is part of Singapore law and  
26 Singapore's international arbitration statute is

1 based on the UNCITRAL Model Law. In addition,  
2 dialogues and consultations with stakeholders  
3 regularly take place to ensure that arbitration  
4 laws are continuously updated and refined to be  
5 aligned with best international practices. Third,  
6 a supportive judiciary. The Singapore judiciary  
7 has for many years supported the arbitral process  
8 and refrained from intervention unless necessary  
9 and then only under the internationally accepted  
10 norms.

11 Fourth, a legal practice regulatory regime  
12 that is conducive for arbitration. All lawyers,  
13 whether Singapore qualified or not, are free to  
14 represent parties in international arbitration  
15 under any governing law taking place in Singapore.  
16 Notable also is the fact that tax incentives have  
17 been introduced for arbitrators and arbitration  
18 work. Fifth, the existence of a world-class  
19 physical infrastructure. The most prominent would  
20 be Maxwell Chambers, the world's first integrated  
21 resolution centre which provides state of the art  
22 hearing facilities and related support services of  
23 the highest standards.

24 Sixth, the presence of a first rate  
25 arbitration institution in the SIAC, housing  
26 leading arbitration institutions and arbitration

1 practitioners, both local and non-local, of the  
2 highest quality.

3 Turning to investor-state dispute resolution,  
4 Singapore's aspiration is to be a leading  
5 jurisdiction. To be completely clear, not as a  
6 respondent-state in an investor-state disputes,  
7 but to be established as the preferred  
8 jurisdiction in the region for the resolution of  
9 investor-state disputes. The steps that have been  
10 taken in this respect are fairly recent, but they  
11 are signs that Singapore is moving in the right  
12 direction.

13 Last month at GAR Live Singapore, Bernard  
14 Hanotiau vouched for Singapore's growing  
15 importance in investor-state arbitration. And  
16 based on statistics, Singapore is, in fact, a  
17 preferred seat in this region for the resolution  
18 of investor-state disputes, having been the seat  
19 for more investor-state arbitrations than any  
20 other jurisdiction in Asia. An example of a  
21 prominent investor-state case Singapore is hosting  
22 would be ***Philip Morris Asia Limited v Australia***.  
23 In total, Singapore's Maxwell Chambers has had 24  
24 investor-state arbitrations in the past 5 years,  
25 half being cases from the permanent Court of  
26 Arbitration and the other half being cases from

1 the International Centre for the Settlement of  
2 Investment Disputes. Most of these cases were  
3 commenced in the past 2 years. Also notable is  
4 the fact that the SIAC too became involved in  
5 investor-state arbitrations for the first time in  
6 2014, in which it saw involvement in four cases.

7 In relation to mediation of international  
8 disputes, Singapore has been at the forefront of  
9 significant recent developments in this area. In  
10 November last year, Singapore launched two new  
11 mediation institutions: the Singapore  
12 International Mediation Centre, referred to as  
13 SIMC for short, and the Singapore International  
14 Mediation Institute, referred to as SIMI for  
15 short. Together with Singapore's initiatives in  
16 international arbitration and the Singapore  
17 International Commercial Court, the SIMC and SIMI  
18 are part of Singapore's overall strategy of  
19 becoming a legal services and dispute resolution  
20 hub for the region. These new mediation  
21 institutions were created following the  
22 recommendations of a working group that comprised  
23 both Singaporean and international experts in the  
24 field of mediation.

25 The SIMC's primary focus is on providing  
26 quality mediation services for cross-border

1 commercial disputes. Its services include an  
2 arbitration-mediation-arbitration service or  
3 Arb-Med-Arb that is jointly provided with the  
4 SIAC. It has a panel of mediators that comprises  
5 leading mediation practitioners from around the  
6 world and a panel of experts to assist mediators  
7 in addressing industry-specific technical issues  
8 that may arise in the mediation process. The SIMI  
9 plays a complimentary role, serving as the  
10 professional standards body for mediators. The  
11 response to the launch of the SIMC and the SIMI  
12 has been positive from both the local legal  
13 fraternity and the business community.

14 As of 31st August 2015, the SIMC has already  
15 received two requests for mediation involving  
16 parties from Singapore, Korea, Laos and Macau.  
17 One was a request for mediation that was made  
18 following an arbitration outside Singapore. If  
19 the experience of the SIAC, which also handled two  
20 cases in the first two months of its operation  
21 many years ago, is anything to go by, the SIMC can  
22 be expected to make its mark in the not-distant  
23 future.

24 The points in observations I've just made  
25 relate to topics that will be discussed at this  
26 forum. They pertain, however, to Singapore and

1 the present. This forum will not be focusing  
2 simply on Singapore and the present. It will be  
3 looking at Asia and beyond and considering what  
4 will be beyond the horizon.

5 And there are few better persons to start the  
6 substantive portion of the forum than Lucy Reed,  
7 who is regarded by many as being in the highest  
8 echelon of practitioners in international  
9 commercial and investor-state arbitration. Lucy,  
10 in the course of her stellar career, has  
11 represented both private and public sector clients  
12 in over a hundred complex international commercial  
13 and investor-state cases. She's currently the  
14 global co-head of the highly regarded  
15 international arbitration and public international  
16 law groups of Freshfields Bruckhaus Deringer. She  
17 presently also serves as a member of the ICC  
18 Court's governing body, the SIAC Court, the Court  
19 of the London Court of International Arbitration  
20 and the governing board of the International  
21 Council for Commercial Arbitration. She's the  
22 author of numerous articles and co-author for  
23 three books, one of which is the recently  
24 published book, A Guide to the SIAC Arbitration  
25 Rules.



1 Her move to Singapore in mid-2013 was a  
2 development that was regarded by members of the  
3 Singapore legal community as a testament to  
4 Singapore's growing prominence in the region and  
5 the world as an arbitration jurisdiction.

6 I don't want to take up any more of the time  
7 that Lucy is going to spend presenting her paper.  
8 I just want to point out before passing the floor  
9 to her that after your discussions on what the  
10 future might hold, this evening you might be able  
11 to get a glimpse of Singapore's arbitration past.  
12 The National Gallery that you'll be visiting is  
13 housed in the buildings that were the former  
14 Supreme Court of Singapore and the City Hall. The  
15 SIAC originally had its offices in the City Hall  
16 building on the third floor, directly above where  
17 my old Court used to be.

18 I'm not sure whether the guided tour will  
19 take you where the SIAC was located but if it  
20 does, those locals like Sylvia and Philip who are  
21 old enough to recall where the SIAC was located,  
22 I'm sure, will point it out.

23 It remains for me to thank the organising  
24 committee and the supporting organisations for  
25 their efforts in making this forum a success and

1 to conclude by wishing you all an enjoyable and  
2 fulfilling time of learning. Thank you very much.

3 MS TIFFANY: Thank you, Attorney-General. Ladies and  
4 gentlemen, please join me in welcoming our keynote  
5 speaker, Ms Lucy Reed, on stage to deliver her  
6 keynote address. Ms Reed, please.

7

8 **OPENING KEYNOTE ADDRESS:**

9 MS LUCY REED: Thank you very much, Mr Attorney-  
10 General, for the introduction and the kind  
11 remarks. In advance, I want to share your thanks  
12 to the organisers and Maxwell Chambers, in  
13 particular, Philip Jeyaretnam, the Chairman, and  
14 Ban Jiun Ean and Phyllis Loh who have been  
15 tireless. I want to thank you all for coming of  
16 course and express special appreciation for the  
17 venues. It's quite something to be here in this  
18 theatre. It makes me make an admission, which is  
19 that I once was quite a good student of tap  
20 dancing. And it's hard to restrain the instinct  
21 to tap, standing up here on this stage. But  
22 instead of inflicting tap dancing on you, I have  
23 taken some theatrical liberties with my slides  
24 today. They will provide a bit of entertainment  
25 along with the substance.

1           [SLIDE 1] This will be less a substantive  
2 keynote speech than an introduction, or a  
3 launching, of ideas and format for today. I think  
4 it's best if I relay a bit of background.

5           Late last year, I received the invitation  
6 from Maxwell Chambers to give the keynote for this  
7 fourth Forum. I share with Toby Landau - and  
8 these are Toby's words from the third forum - "an  
9 increasing allergy to arbitration conferences" and  
10 that is because there are too many and there is  
11 not enough new substance in them. But like Toby  
12 for the third Forum in 2013, I immediately  
13 accepted the invitation to work with this Forum  
14 because of the origins and the purpose of the  
15 forum.

16           [SLIDE 2] Back in 2001, now Chief Justice  
17 Sundaresh Menon wanted a conference (and I'm  
18 reading to you from my handwritten notes from the  
19 first meeting we had organising this conference in  
20 December of 2014) "presenting a bit more  
21 theoretical over-the horizon-topics, the future,  
22 with people coming to think together". That has  
23 been the case, remembering the "blank sheets of  
24 paper" that we discussed in 2013. So, it's an  
25 immense honour to be invited, but it has also  
26 brought with it the immense responsibility to

1 identify themes and sub-themes and speakers and to  
2 shepherd the content which we are going to be  
3 exposed to today. It required getting right to  
4 work, let's say that.

5 With Chief Justice Menon's original concept  
6 or inspiration in mind, I talked with many others  
7 about-and-around future-type topics, next steps in  
8 the region, what to expect in the region, watch  
9 out for Asia. Frankly, this has become a common  
10 theme and even a bit of a tired theme. But I  
11 couldn't get out of my mind the idea of "thinking  
12 over the horizon". So I have unapologetically  
13 expropriated CJ's concept to use today to look  
14 beyond the horizon.

15 [SLIDE 3] I need you to get this slide of the  
16 horizon out of your mind, this being the hazy view  
17 from my office window this week.

18 [SLIDE 4] Instead, for inspiration in this  
19 theatre, I would like you to have this view of a  
20 horizon in your mind. (There was no reason not to  
21 take a bit of liberty, take on the challenge of  
22 being a bit theatrical in this venue as we come  
23 together to think.)

24 Let me say also now that this conference will  
25 be subject to the Chatham House Rule, with no

1 unpermitted attribution of comments or views to  
2 speakers by name.

3 Words aside, what does it mean to talk about  
4 beyond the horizon? I'm not talking about flying  
5 or boats on the horizon. I'm talking about what  
6 it means to be a genuine leader, which means  
7 looking beyond the horizon and making the best  
8 educated guesses of what is out there coming  
9 towards us, and preparing for it. It is not hard  
10 to do what you have learned to do and are doing  
11 successfully and increasingly easily. It's hard  
12 to go outside your comfort zone. First movers are  
13 very rarely accidental.

14 It's not an exaggeration to say that  
15 Singapore, as a society and an economy, is a  
16 living example of thinking beyond the horizon.  
17 [SLIDE 5] We've heard in the introductory remarks  
18 and in this 50th anniversary that Singapore excels  
19 at - and these adjectives are important -  
20 critically and unsentimentally assessing its  
21 assets and resources to determine what it can do  
22 uniquely and profitably and then doing it. Where  
23 there has been a wrong move, and that's inevitable  
24 when one is an innovator, then Singapore shows  
25 that it can reverse course quickly and resolutely.

1           Drilling down, again as you heard this  
2 morning, Singapore has surely played this  
3 leadership role in international dispute  
4 resolution. Philip wrote about this in the  
5 invitation to this Forum, noting the growth of  
6 international arbitration in Asia over the past  
7 decade and stressing that today Asia is on a cusp  
8 of leading and not merely following. [SLIDE 6]

9           [SLIDE 7] I would argue that Singapore and  
10 other parts of Asia are beyond the cusp in many  
11 ways. I have said publicly many times, and I mean  
12 it sincerely, that Singapore is second only to The  
13 Hague in purposely establishing itself as a home  
14 or a centre of international dispute resolution.  
15 Indeed modern Singapore has created a veritable  
16 industry of international dispute resolution, not  
17 by accident but by funding and creating the  
18 necessary legal infrastructure, the laws, the  
19 judiciary and the physical infrastructure, and  
20 with that foundation encouraging local  
21 practitioners and welcoming practitioners like me  
22 from abroad. Just consider the list that the  
23 Attorney-General went over: Maxwell Chambers,  
24 which is successful and much copied; the SIAC,  
25 being among the best in show for institutions;  
26 SIMC, now developing.

1           I want to give special mention to the  
2 Singapore International Commercial Court because  
3 this is an institution that Singapore sighted and  
4 delivered from beyond the horizon. It is early  
5 days of course. There is only one case and  
6 success will take some time. But I personally  
7 would put money on it, based on demand for such an  
8 institution from our clients. It is a good idea  
9 in its own right and it is potentially an  
10 attractive alternative for those dissatisfied with  
11 international arbitration.

12           The SICCC, though, is unlike Maxwell Chambers  
13 or other innovations that others can copy in the  
14 region. It will be the Court, the international  
15 commercial court in Asia, complementary and  
16 supplementary to the London Commercial Court and  
17 to, in my home country, the US Southern District  
18 Court of New York, which is the leading commercial  
19 court of first instance.

20           I can give you other examples (that do not  
21 have so many initials and acronyms) of leadership  
22 in Singapore in international arbitration. One is  
23 the recent decision in ***Malini Venture v Knight***  
24 ***Capital Pte Ltd.*** In that case the High Court  
25 confirmed the competence of an arbitral tribunal  
26 to determine its own jurisdiction, including - and

1 this is important - when the existence of the  
2 separate arbitration agreement is challenged. I  
3 can tell you that this is a decision that English  
4 judges and English arbitral institutions will be  
5 taking note of.

6 A second is Singapore's prompt acceptance of  
7 the award against it in the high-profile  
8 high-stakes arbitration with Malaysia related to  
9 the Malaysian Railway land disputes. This case  
10 was submitted voluntarily by the two governments  
11 for arbitration administered by the PCA. And  
12 although Singapore no doubt was not content with  
13 the negative award and many pointed to flaws in  
14 that award, Singapore accepted it immediately. In  
15 my opinion, Singapore's compliance has not  
16 received the international coverage it deserves.  
17 This has reminded me of how governments behaved  
18 with regard to the awards of the early mixed  
19 claims tribunals - there was a fair fight, there  
20 were good losers, and there were good winners.

21 This is all fine, more than fine, in showing  
22 that Singapore can and does see beyond the horizon  
23 and take action in preparation. We who practise  
24 in this field see that and we get the benefits of  
25 that here in Singapore and Asia. But as always we  
26 have to ask what is next, not to stop with



1 accomplishments, but ask what is next beyond the  
2 horizon? It is a fact that one never actually  
3 reaches "beyond the horizon". When you get there  
4 by accomplishing something, that something is in  
5 the foreground and there is something else coming.  
6 As an aside, this reminds me of a conversation I  
7 had regularly with my daughter, putting her to bed  
8 when she was little and I would say, "Good night,  
9 I'll see you tomorrow." And then the next morning  
10 she would say, "Is it tomorrow now?" And I would  
11 say, "No, it's today now. Tomorrow is tomorrow.  
12 And when I told you I'll see you tomorrow, that  
13 was yesterday." This concept is hard to explain,  
14 like the cycle we have with "beyond the horizon".  
15 (By the way, my daughter has gone on to be a PhD  
16 candidate at New York University, so she did learn  
17 conceptual thinking.)

18 Without pre-empting our speakers or you, I  
19 want to flag a most interesting "newest"  
20 development in dispute resolution in Singapore. I  
21 think it may be weather forecast of what we can  
22 work for and expect.

23 On the 31st of August, the Singapore Ministry  
24 of Law executed a joint declaration with the  
25 International Tribunal for the Law of the Sea  
26 (ITLOS) under which Singapore has agreed to make

1 facilities available for proceedings for special  
2 chambers of the tribunal or the tribunal itself  
3 when ITLOS determines it appropriate to sit or  
4 exercise functions in Singapore.

5 This is an obvious and advantageous use of  
6 Singapore's arbitration infrastructure. After  
7 all, why should the maritime nations of South-east  
8 Asia have to go to Hamburg, Germany, where ITLOS  
9 is headquartered, to meet and resolve disputes?  
10 But more than that, more than that obvious point,  
11 this agreement reflects the willingness of  
12 Singapore to go beyond international commercial  
13 and investor-state arbitration and to host and  
14 facilitate more arbitrations or similar  
15 proceedings between states. [SLIDE 8] Let me  
16 quote Minister of Law Shanmugam, in his press  
17 release on the 1st of September, who in words more  
18 important than what I say here today, said that:  
19 "This joint declaration demonstrates Singapore's  
20 commitment to the international rule of law...in  
21 order to serve the needs of the states in the  
22 region with a view to promoting the peaceful  
23 settlement of disputes relating to the Law of the  
24 Sea."

25 This is a big theatre so you may not notice  
26 the elephant here. The elephant in the room is

1 the South China Sea, with disputes including the  
2 ITLOS case that the Philippines have commenced  
3 against China. I'm quick to say that Singapore  
4 has emphasized its neutrality, which puts it in an  
5 appropriate diplomatic position in every way. But  
6 perhaps Singapore will be willing and able to use  
7 its much admired diplomacy skills to help mediate  
8 or at least contain these and similar inter-state  
9 disputes. I think - and this is only me speaking  
10 - that given the innovative role Singapore already  
11 plays in other kinds of dispute resolution, it  
12 would be natural for Singapore, within the ASEAN  
13 matrix in particular, to play a much needed peace-  
14 making and peace-keeping role in major regional  
15 disputes, of which there no doubt will be more  
16 beyond the horizon. It does not matter if that  
17 role remains behind the scenes. In Asia, I don't  
18 see any other government better positioned to play  
19 that role quietly or more publicly.

20 To illustrate our theme, let me give you  
21 another really "beyond the horizon" example, which  
22 is not connected to the Straits or the South China  
23 Sea or anything geographic. It is not even  
24 connected to dispute resolution, I should warn  
25 you. But it is connected to ways that we  
26 international lawyers can and should be thinking

1 if we want to be leaders in the new digital and  
2 social media world. I noted with interest that it  
3 was reported in the FT Weekend on the 12th of  
4 September in a very short article that a small  
5 Palestinian start-up called "Suptel" is partnering  
6 with the American Bar Association, using  
7 international donor funds, to provide Syrian  
8 refugees with free legal advice by text message.  
9 Suptel only has 30 people working for it. It  
10 relies on former humanitarian workers from Oxfam  
11 and the US Agency for International Development  
12 who understand refugee issues, plus software  
13 engineers who can sort and tag and translate  
14 inquiries which are then sent to lawyers based in  
15 Turkey. In the first three weeks of operation,  
16 this little organisation gave advice to 10,000  
17 Syrian refugees - advice on benefits, advice on  
18 education, advice on filling out paperwork. They  
19 are expanding, I read, beyond Syria to other  
20 groups of refugees.

21 In a similar IT (information technology) vein  
22 albeit not in the humanitarian law area, we in  
23 this group can think far more creatively and  
24 aggressively about using technology to improve the  
25 quality and lower the costs of international  
26 arbitration. I know you are thinking there is

1 still a generation gap in IT, and I agree. My son  
2 is a computer engineer (a programmer actually but  
3 I am to call him "computer engineer") to whom I am  
4 an endless source of amusement in my inability to  
5 do things that come naturally to him. But the  
6 generation gap in our field, I think, is actually  
7 a good thing because it is an area where older and  
8 younger generations of lawyers and arbitration  
9 practitioners can - in fact, we must - work  
10 collaboratively to maximise impact.

11 Let me give you a modest concrete example.  
12 When arbitral institution executives ask me, as  
13 they sometimes do, "What can we do to get ahead of  
14 the competition?", I usually answer, "Be the first  
15 to get the next generation of video conferencing  
16 equipment for hearings, deliberations and  
17 meetings". This is because while we know that  
18 sitting face-to-face with people is important, is  
19 it necessary for a short preliminary conference  
20 with participants from two or three or four  
21 continents? Why have a witness travel for two  
22 days and sit for another two days in a breakout  
23 room for an hour of cross-examination? Why should  
24 we be spending so much carbon? In our profession,  
25 why do we think we are more important than others  
26 in a need for face-to-face meetings? In the

1 Eritrea-Ethiopia Claims Commission, where I sat as  
2 a commissioner, we successfully used a videocon to  
3 hear a witness who was a busy doctor, during a  
4 break outside his operating room.

5 This is an example of thinking just at the  
6 horizon. Thinking beyond the horizon would be for  
7 an arbitral institution to partner with a private  
8 equity fund to underwrite the research and  
9 development to create that next generation of  
10 almost-in-the-room-video-conferencing for legal  
11 proceedings, and get exclusive use of that  
12 technology.

13 My suggestion usually prompts replies of  
14 "cannot", "not enough funds", "it's impossible",  
15 "too busy" etcetera, to which I can only think,  
16 "Why not?" Why not at least think about it?  
17 [SLIDE 9] Some of you know my current favourite  
18 quote which comes from Lewis Carroll's Alice in  
19 Wonderland, and I'll put it up again just for the  
20 theatrical context. Alice says, "There's no use  
21 trying, one can't believe impossible things." And  
22 the Red Queen says, "I dare say you haven't had  
23 much practice. When I was your age, I...did it for  
24 half-an-hour a day. Why, sometimes I've believed  
25 as many as six impossible things before  
26 breakfast."

1           So today, I think, we should try for one or  
2 two before lunch, being more modest. And let's  
3 leave Wonderland (or almost) to get to the  
4 here-and-now. [SLIDE 10] We are here in this  
5 room now, as ambitiously promised in the  
6 programme: "To explore what the winds of  
7 international dispute resolution are bringing our  
8 way, and despite oft-repeated predictions, might  
9 well not be bringing our way...", and to "use both  
10 ...intellect and experience to look beyond the  
11 standard conversations about investment treaty  
12 arbitration, 'Asian international' commercial  
13 arbitration, and mediation of cross-border  
14 disputes..."

15           [SLIDE 11] These are the three natural sub-  
16 themes of our Forum. You heard them from the  
17 Attorney-General. You've got terrific panels to  
18 wrestle with these three topics. For now, I'm  
19 just going to give you a brief road map through  
20 the programme to let you know where we are taking  
21 you today.

22           First is "Investor-State Arbitration" with  
23 the question, "Arriving in Asia or Not?" I have  
24 practised investor-state arbitration effectively  
25 since 1981, starting with the Iran-US Claims  
26 Tribunal long before -- long, long, long before --

1 the acronym of "ISDS" was dreamed up. I don't  
2 mind saying that it is a difficult and often  
3 discouraging field of arbitration. My unpopular  
4 observation, especially applicable in Asia right  
5 now, is this: everyone (and at least in Korea, his  
6 or her taxi driver) is talking about ISDS in Asia,  
7 which can only mean that few people are really  
8 informed or really listening to the debate. And  
9 even if one discounts the entire ISDS hysteria,  
10 which isn't just in Asia but in Europe as well,  
11 much of the debate remains in my view abstract and  
12 static. Fortunately, all members of our first  
13 panel chaired by Judith Gill are experienced,  
14 informed and good listeners and therefore  
15 worthwhile to listen to on this important topic.

16 They may agree or disagree with me, I hope  
17 some of both on this. Personally, I do not see a  
18 great swell of treaty arbitrations approaching  
19 from beyond the horizon in Asia. There are cases.  
20 There are an increasing number of cases. There  
21 will be more cases. But I predict that there will  
22 be comparatively fewer cases, and those will be  
23 more focussed and more responsible cases than we  
24 saw in the early BIT arbitration days of Latin  
25 America and Central Europe disputes. This is good  
26 thing. This is a good thing for the region, if



1 not necessarily for the myriad of lawyers who  
2 understandably want to practise in this area.

3 I'm on record many times predicting, perhaps  
4 overly optimistically, that Asia can and should  
5 and will take advantage of being a late mover -  
6 and thereby a new first mover - in a new iteration  
7 of ISDS by implementing in FTAs and, we hope, the  
8 TPP, the many lessons that we have learned in  
9 treaty arbitrations over the past 15 years. I  
10 always hesitate to use the word "jurisprudence" in  
11 international law, but if you compare what we know  
12 now to 2000, say, the outline is much clearer (if  
13 not sharp) on jurisdictional issues such as  
14 indirect shareholder investments and on  
15 substantive issues such as fair and equitable  
16 treatment, umbrella clause and indirect regulatory  
17 expropriation. And I credit this "jurisprudence"  
18 with the decline in the number of arbitrations,  
19 the faster termination of what are opportunistic  
20 cases, the evening-out of parties between  
21 developed and developing nations.

22 [SLIDE 12] This is a serious slide, to show  
23 you that UNCTAD in February reported the first  
24 drop in new cases in four years. There were 42  
25 new cases in 2014, down from the all-time high of  
26 59 in 2013. And there are more cases now against

1 developed countries though all but five claimants  
2 in the 42 new cases are from developed countries,  
3 which is not really surprising.

4 Thinking back to the Singapore International  
5 Commercial Court and the advantages of having a  
6 court for commercial disputes that might otherwise  
7 go to arbitration, let's jump to investor-state  
8 and think: "What is the prospect of standing  
9 public ISDS courts instead of the one-off  
10 tribunals that are called for in treaties?" This  
11 idea is by no means beyond the horizon, it has  
12 been, let's just say, washing in and out with the  
13 tide for many years. But I think it is time to  
14 watch this carefully because the Europeans may  
15 stop talking about it and actually try to  
16 implement it, depending on what happens with the  
17 TTIP negotiations. Just last week, the European  
18 Commission proposed a draft negotiating text which  
19 has such a public court rather than ad hoc  
20 tribunals. If this goes through, one of the  
21 biggest challenges will be appointing  
22 representative judges. Just look at the  
23 experience of the International Criminal Court.  
24 But it is likely coming,  
25 and <http://ftr/?label="SIAF";?datetime=">

1 [t;20150930092938&quot;?Data=&quot;60f4100e&quot;](http://t;20150930092938&quot;?Data=&quot;60f4100e&quot;);

2 has to come.

3 Let me move now to the second panel on  
4 "International Commercial Arbitration" where the  
5 topic is: "Is Asia Part of 'International' or Is  
6 It Not?" This requires a bit of bluntness. As  
7 posed in the programme, just how established is  
8 international commercial arbitration in Asia? Is  
9 Asia part of the phrase "international" or not?

10 Here is a thought more blunt than I wanted to  
11 put in the programme. I have seen before I moved  
12 to Asia over 3 years ago, and since I've been  
13 here, there tend to be separate track  
14 conversations about international arbitration writ  
15 large and international arbitration in Asia or  
16 involving Asia. There aren't matching separate  
17 tracks like that in my experience in Europe or  
18 Latin America or North America. It is an  
19 exaggeration (which I'm good at) but it seems that  
20 there is "International Arbitration Asia" and  
21 "International Arbitration Rest of the World".  
22 And as for advocates and arbitrators, only a few  
23 pioneers regularly cross that border.

24 No doubt this separateness comes first for  
25 some very good reasons: case numbers,  
26 litigiousness, experience, geography, sometimes

1 just timing and coincidence. But as time goes on,  
2 there no doubt are some suspect reasons as well.  
3 I think this is worth talking about, and this is  
4 one of the reasons I wanted to do this Forum. And  
5 it's worth talking about - not within the  
6 straitjacket of political correctness - because so  
7 much else in international arbitration is  
8 harmonised across ever faster disappearing  
9 borders. With UNCITRAL, arbitration legislation  
10 and rules, with the IBA guidelines for best (or  
11 pretty good) practices, with public treaty  
12 arbitration awards, with even a growing body - and  
13 I use this term loosely, as I do jurisprudence -  
14 of customary substantive international arbitration  
15 law.

16 Let me step back and say, lest I be  
17 misunderstood here, I consider that this  
18 harmonisation of practice and procedure and even  
19 some law is enriched by our Western and Asian and  
20 other legal and cultural differences. We should  
21 not be aspiring to some kind of mush - or I  
22 probably should say congee - in international law  
23 where we are harmonised into nothingness.

24 In this context, I was struck at a conference  
25 in Mauritius last spring when I heard Lord Mance  
26 speak. As a sitting English Judge, he spoke

1       rather wistfully about the, and I quote, "splendid  
2       anarchy" of international commercial arbitration  
3       tribunals.       Admittedly, his context was the  
4       anarchy -- the splendid anarchy - of not being  
5       restrained by *res judicata* or collateral estoppel.  
6       Here, I refer to the idea that there is some kind  
7       of anarchy or at least a lack of accountability in  
8       how arbitral tribunals are selected and operate.  
9       Of course, we contract for this anarchy. This is  
10      part of international commercial arbitration, our  
11      contracting for appointing arbitrators. I don't  
12      think that's an excuse for ignoring the role that  
13      party arbitrator selection can play in the  
14      division between Asia and rest of world.

15             Today, for this discussion, I'm prepared to  
16      submit that genuine and full diversity and  
17      integration of Asia and "rest of world" in  
18      international commercial arbitration remains  
19      stubbornly beyond the horizon, despite other  
20      harmonisation. My question for the second panel  
21      is whether this is right, whether this is  
22      acceptable? Is it just a matter of time and  
23      patience, and we should trust it will all come  
24      together? And if it is just a question of time,  
25      shouldn't the wait be shortened with focused

1 education, training, accreditation and  
2 implementing standards, whether hard or soft?

3 So again, staying on my theme here, what if  
4 Singapore and Southeast Asian practitioners were  
5 to become recognised, by their practices, as  
6 leaders in living the procedural and structural  
7 reforms that we talk about so often at so many  
8 conferences? What if one started associating best  
9 practices, more than we are already, with  
10 arbitration in Singapore and the region? This is  
11 in process, it really is, with SIAC and HKIAC and  
12 voices like Michael Pryles' and Neil Kaplan's.

13 But we can do more. What about Singapore and  
14 Singaporean and Asian practitioners preparing  
15 themselves to be leaders in new categories of  
16 arbitrable disputes? Many of us anticipate an  
17 increasing number of arbitrations involving  
18 complex structured financial products, and we're  
19 starting to see them in our practice. Even newer,  
20 how about arbitrations based on damages from  
21 climate change? The first one has now been filed,  
22 we know that. We had a discussion yesterday about  
23 the haze and what legal actions one might consider  
24 or not.

25 So this is the kind of thinking we want to  
26 promote in the second panel. The format will be

1 innovative as well. The idea is TED-type talks in  
2 which each panelist has the floor alone for about  
3 10 minutes to express his or her views, without  
4 the restraint or the safety net of script or  
5 podium or interruption. I want to thank for this  
6 idea Ambassador David Carden of Jones Day. I  
7 predict the format is going to be a big success or  
8 really awful. I'm chairing the panel, not for  
9 more time on the stage but because I couldn't  
10 impose the risk on anybody else.

11 Our third and final sub-theme is "Mediation  
12 of international disputes. Will Asia be the  
13 leader?" This is an area where Singapore is  
14 already starting to be a leader in international  
15 commercial disputes; and potentially  
16 investor-state and state-state disputes. The  
17 infrastructure is here - the legislation, the  
18 SIMC, the SIMI - and the timing is right. There  
19 is, as you've already heard today, a crying need  
20 for more and better mediation, evidenced by the  
21 increasingly loud and legitimate complaints about  
22 undue expense and delay and inertia in  
23 international arbitration. The progress here will  
24 require vision and patience and investment,  
25 because it is not easy for us to see beyond this  
26 fixed horizon of binding arbitration and

1 litigation and anticipate successful mediation of  
2 complex disputes. It's fine to have a good  
3 mediator, but you also have to have two willing  
4 parties and open-minded lawyers. Singapore has a  
5 head start with SIMC's Arb-Med-Arb. We are  
6 fortunate to have an experienced and visionary  
7 panel chaired by Lawrence Boo today.

8 So now that I previewed for you the  
9 substantive agenda, a few words about format and  
10 process. You recall my words that we are here  
11 together to think a bit theoretically outside the  
12 box, and this makes a lot of lawyers, including  
13 me, uncomfortable. So it's important that we feel  
14 free to speak up here and go beyond the *status*  
15 *quo*, or why bother coming today? The Chatham  
16 House Rule will help somewhat for the external  
17 world. In addition here, in this room, it's  
18 critical that people feel able to express ideas  
19 that -- if not outright Alice-in-  
20 Wonderland-impossible -- are bound to elicit  
21 scepticism and disagreement. That is what starts  
22 transparent discussion and reform.

23 [SLIDE 13] You'll see some ideas shipwreck,  
24 no doubt about it. [SLIDE 14] Others will sail  
25 smoothly - we're back to a horizon picture without  
26 the haze.



1           Let me give you a minor, concrete example in  
2 my experience. Over the past decade, I and many  
3 others have spoken about the scandal of waiting  
4 for months or years for awards and directions  
5 from, fortunately, a minority of arbitrators who  
6 simply take on too many cases. I offered what I  
7 thought was a positive and harmless - innocuous -  
8 suggestion of arbitral institutions requiring hard  
9 data in the form of blackout calendars from  
10 arbitrator candidates, just like they ask for hard  
11 data on how many arbitrations have you chaired,  
12 how many have you done, etc.

13           This idea was met with some truly scornful  
14 charges of naiveté and excuses like "Oh, so many  
15 cases settle and dates change and you don't know  
16 what's going to happen in the future". Some even  
17 said that to ask for calendar information would  
18 violate EU privacy law, as if the institution were  
19 going to ask for the personal reasons for  
20 unavailability, like for example psychiatrist  
21 appointments. My idea is nothing like that. It  
22 is just to get open dates, as of the time of the  
23 appointment of future availability or not. Day  
24 and weeks are to be blocked out - without detailed  
25 information -- for hearings, and for submissions  
26 for those of us who do counsel work, for holidays

1 that are sacrosanct. This debate went on for  
2 quite a while as many of you know and then, first  
3 ICSID, then the ICC, and now other institutions do  
4 require such calendar data. It's hard to remember  
5 that this was at one point controversial and  
6 innovative.

7 I am still lobbying, by the way, for  
8 institutions to require hard data from arbitrator  
9 candidates on the length of time between the close  
10 of the hearing or the last post-hearing submission  
11 and the issuance of an award. Yes, with a field  
12 to fill in why there seems to have been an unduly  
13 long period or even an unduly short period, with  
14 an explanation, because often there are good  
15 explanations - illness, postponements, suspension.  
16 This data would be more valuable to me as  
17 appointing counsel than any of the proposals on  
18 the table for arbitrator rating systems. This  
19 would be hard data. I think it could change  
20 behaviour in certain instances. I'm pretty  
21 unpopular to many for continuing to suggest this.

22 I'm not the only one, of course. There are  
23 many others who float ideas for improving  
24 international arbitration. Neil Kaplan, as you  
25 know, is using early opening statements, well in  
26 advance of the hearing, to guide the hearing.

1 Toby Landau is questioning the value of fact  
2 witnesses at all. My former partner, Jan  
3 Paulsson, has suggested that appointments should  
4 be made only by institutions to save time and  
5 expense, and appearances of bias.

6 Many of these ideas are unpopular and  
7 divisive, but - even if they end up shipwrecking -  
8 they prompt a valuable debate. For example, Jan's  
9 proposal, which set off a firestorm as far as I  
10 could tell, did prompt a re-examination of the  
11 party appointment process itself. Is there a  
12 right for a party to appoint an arbitrator? If  
13 so, where does it come from? Most people don't  
14 agree with the idea but we have re-examined this  
15 question of rights.

16 Now, believe it or not, my whole life is not  
17 international arbitration and I was reminded of  
18 the general importance of speaking up and speaking  
19 out when I was reading that same FT Weekend. (I  
20 do have other sources of information by the way,  
21 but I was thinking about preparing the keynote so  
22 I was alert to inspiration.) The reminder came in  
23 the form of two separate pieces, one weightier  
24 than the other. First, the less weighty one.  
25 Brooke Masters, who is the FT Companies Editor,  
26 had a very short column entitled "Sexism outcry

1 highlights the trials of female lawyers". Of  
2 course, I had to see what that was about. And in  
3 brief, a young woman London barrister invited a  
4 senior male Silk to connect on LinkedIn, the  
5 professional facebook service, which he did, with  
6 a self-admitted politically incorrect comment that  
7 her photograph was stunning. As the British say,  
8 for the avoidance of doubt, this photograph was  
9 just a headshot, her chambers photo. She then  
10 slammed him - I can't think of a better word - for  
11 misogynous behaviour, posted their whole exchange  
12 on Twitter, contacted his international law firm  
13 and demanded an apology. Personally, feminist  
14 though I am to my core, I found this an  
15 overreaction. [SLIDE 15] The editor Ms Masters  
16 did as well, but she added in her column this  
17 sentence put up on the slide, "Often, however, it  
18 takes a hardliner to start the conversation that  
19 sparks cultural change." That caught my attention  
20 with seriousness because that is true, including  
21 as to far more important dimensions of our law  
22 practice than LinkedIn.

23 I'm going to take you on a quick detour.  
24 Think of it as equal time. I just recounted a  
25 story about the personal appearance of a woman so  
26 I will give equal time to the personal appearance

1 of a man -- a man relevant, tangentially, to our  
2 Asian theme today. It comes from the same FT  
3 Weekend, in David Tang's advice column, the Agony  
4 Uncle column. [SLIDE 16] A reader posed this  
5 question to him, I'll put it up: "Your words that  
6 the Chinese, and basically Asian men in general,  
7 will never play James Bond rings sad but true. On  
8 the other hand, would you agree that Bond, even in  
9 his fictional prime, could never beat Bruce Lee?"  
10 And the answer was: "For the English, James Bond  
11 would win; for the Chinese, Bruce Lee! These are  
12 obvious natural prejudices."

13 [SLIDE 17] Well, I'm not so sure. I'm not  
14 so sure. So let's look. Really, I think I would  
15 pick Bruce Lee anytime. And by the way, I think  
16 that Daniel Craig looks too much like Vladimir  
17 Putin. So there you go. (I better not read this  
18 in GAR.)

19 More serious -- far more serious - is the  
20 longer piece, which comes from the long interview  
21 piece in the FT Weekend called Lunch with the FT.  
22 It was an interview of Judge Jed Rakoff of the US  
23 Southern District Court who has been known to take  
24 on the US Securities and Exchange Commission and  
25 our Department of Justice in relation to the 2008  
26 financial crisis.

1           You need to know that Judge Rakoff is not a  
2 soft touch. He was the chief prosecutor in the  
3 Securities Fraud Unit in the Southern District US  
4 Attorney's Office for 7 years and a top leading  
5 white collar defence lawyer for another 15 years.  
6 The background here is that Judge Rakoff rejected  
7 a \$300 million settlement between Citigroup and  
8 the SEC to resolve allegations that Citi misled  
9 investors in a \$1 billion mortgage security. In  
10 his written opinion, Judge Rakoff objected to the  
11 SEC practice of letting corporate bank defendants  
12 settle by paying fines without admitting or  
13 denying charges. On appeal, our 2nd Circuit  
14 voided the decision. In 2014, Judge Rakoff had to  
15 approve the deal on order. He more than voiced  
16 his frustration in his opinion, writing quite  
17 colourfully that the Court of Appeals, and I  
18 quote, "has now fixed the menu leaving this trial  
19 Court with nothing but sour grapes".

20           [SLIDE 18] The FT correspondent wrote, again  
21 catching my attention, that: "Despite the  
22 decision" -- being -- "against his ruling, Rakoff  
23 has been credited with changing the terms of the  
24 debate" -- changing the terms of the debate --  
25 "about financial accountability and has he's

1 prompted the SEC to get at least tougher on the  
2 banks.”

3 It is a sign of a healthy justice system when  
4 judges can speak frankly, in specific in their  
5 opinions and in general publicly, about policy  
6 issues. I’m not making a direct connection but  
7 just a few weeks back, President Obama announced a  
8 new policy in the form of a memo going out to all  
9 federal prosecutors to prioritise the criminal  
10 prosecution of individual bank employees over the  
11 imposition of corporate fines, which are not hard  
12 to pay anyway.

13 To conclude, I hope my message - which I’ve  
14 tried to offer more by illustration than by  
15 lecture - is clear. You are all encouraged and  
16 safe here to say what you think is heading our way  
17 in international dispute resolution - or not,  
18 because that is just as important as saying what  
19 you think is coming. You are all encouraged to  
20 think beyond the horizon even if your ideas might  
21 sound farfetched or unpopular. And you are, of  
22 course, also invited to disagree vehemently - but  
23 also succinctly and civilly - with what others  
24 have to say.

25 We are busy and involved professionals, every  
26 single person sitting in this room. But since we

1 have come together here, I propose that, as we've  
2 done in the earlier Singapore Fora, we invest this  
3 day in exploring both possible and possibly  
4 impossible advances in our shared field of  
5 international dispute resolution, particularly  
6 advances that might be led here in Singapore and  
7 Asia, perhaps uniquely so.

8           There is no way we are going to run out of  
9 material. [SLIDE 19] As I said, the horizon --  
10 there's our picture again -- is never actually  
11 reachable. Just when we accomplish something that  
12 we glimpsed or imagined beyond the horizon, if  
13 it's real, then it has come to the foreground and  
14 we have to keep looking. It can be discouraging  
15 and one can get worn out by that cycle - or one  
16 can get energised.

17           I conclude by saying that for today, and more  
18 than today, I vote for being energised. Thank you  
19 very much for your attention.

20

21           **SESSION 1: INVESTOR-STATE ARBITRATION:**

22                   **ARRIVING IN ASIA OR NOT?**

23 Welcome back, ladies and gentlemen, we will now  
24 begin the panel sessions. The first session is  
25 titled "Investor-State Arbitration: Arriving in  
26 Asia or Not?" and it will be chaired by Ms Judith



1 Gill QC, partner at Allen & Overy, together with  
2 panel speakers, Prof Hi-Taek Shin, Ms Loretta  
3 Malintoppi, Mr Romesh Weeramantry and Professor  
4 Chester Brown. I will now hand the time over to  
5 the chair, Ms Gill, please.

6 MS JUDITH GILL, QC: Good morning everyone. This is my  
7 first engagement as officially now resident in  
8 Singapore. It's a great honour and a great  
9 pleasure to be here amongst you as one of you, so  
10 thank you.

11 As you heard our session is looking at  
12 "Investor-State Arbitration: Arriving in Asia or  
13 Not?" and on one level, one might think that's a  
14 fairly straightforward question. There are  
15 undoubtedly a good number of Asia-related,  
16 investment treaty cases already afoot and we will  
17 no doubt reflect on some of those as we go along.

18 The approach we are going to take this  
19 morning is to look at the different types of  
20 provisions that one encounters, particularly in  
21 Asian BITs, and how these have evolved and will  
22 continue to evolve. We will also look  
23 specifically at the extent to which the dispute  
24 resolution provisions in BITs and free trade  
25 agreements are actually being used in practice in  
26 the Asian context. We will also consider

1 something that Lucy touched on earlier which is  
2 the backlash, if you will, against investor-state  
3 arbitration which we're seeing quite strongly in  
4 Europe and to some extent here in Asia as well.  
5 To what extent are there issues that we need to  
6 tackle and address and if so, how should we do  
7 that? Then, finally, we will address Lucy's  
8 favourite topic of the late-mover advantage which  
9 is probably, as she said, better seen as "first-  
10 mover advantage". To what extent can and should  
11 Asia learn from what has happened elsewhere e.g.  
12 the experiences in South America; and other  
13 geographical areas, both in terms of substance and  
14 in terms of procedure? What cross-pollination  
15 should there be with commercial arbitration? What  
16 mechanisms do we need to protect the process? What  
17 are the lessons to be learned?

18 We have an outstanding panel for you this  
19 morning to address these issues. They have been  
20 briefly introduced to you. Let me say a little  
21 more, you've got bios so I'm not going to go into  
22 these in any detail. But we will first of all  
23 hear from Prof Hi-Taek Shin who is a Professor of  
24 Law at Seoul National University, School of Law,  
25 and the director of the Centre for International  
26 Economic and Business Law. He has a fascinating

1 perspective and combines the academic side which  
2 he now pursues, but also was formerly a partner at  
3 Kim & Chang for 25 years, I believe, so brings  
4 that interesting combination of perspectives. He  
5 was also the co-chair of the commission to review  
6 the investor-state arbitration provisions in the  
7 Korean-US free trade agreement negotiation in  
8 2006. So again, he has some coalface experience  
9 which I think will enrich our discussion today.

10 We will then hear from Chester Brown, who is  
11 Professor of International Law and International  
12 Arbitration at the University of Sydney. He is a  
13 barrister in Sydney, but also an overseas  
14 associate with chambers both in London and at  
15 Maxwell Chambers here. And he is widely published  
16 but notably in this context he is editor of the  
17 "Commentaries on Selected Model Investment  
18 Treaties" and also the "Evolution in Investment  
19 Treaty and Arbitration".

20 We'll then hear from two further speakers but  
21 I will come back and we will complete these  
22 introductions because otherwise I'm going to give  
23 you a long list and you will forget.

24 The format that we would like to have is an  
25 initial presentation by our speakers. We will  
26 then have what I hope will be an active, and

1 interactive discussion both amongst the panel and  
2 with you as members of the audience. As Lucy has  
3 indicated to us this is Chatham House Rules, so I  
4 would encourage you all to volunteer your  
5 thoughts, offer your perspectives and ideas for  
6 the future so that we really can look beyond the  
7 horizon. So with that, I will pass to our first  
8 speaker, Prof Shin.

9 PROF HI-TAEK SHIN: Thank you, Judith, for the very  
10 kind introduction. I am very pleased and honoured  
11 to be invited to speak at the Singapore  
12 International Arbitration Forum today. I would  
13 like to thank the organisers and Maxwell Chamber  
14 for the invitation. As a threshold issue to the  
15 question put to the first panel, I will first  
16 review the evolution of the ISDS provisions in  
17 Asia and BITs and regional FTAs and share my views  
18 with you as to whether this mirror says where and  
19 what we can expect in terms of future  
20 developments. The slide, please. Asian countries  
21 have played a very significant role in the  
22 International Investment Rule Making since the  
23 first modern BIT was entered into between Germany  
24 and Pakistan in 1959. This slide shows the high  
25 level of activities by some Asian countries in the  
26 investment-agreement making. For instance, China

1 has more than 100 BITs and 13 FTAs in force, most  
2 of them include ISDS clauses. Korea is next to  
3 China in terms of the number of BITs and FTAs with  
4 investment chapter. Out of 88 BITs in force, 84  
5 of them have ISDS clauses. And 9 out of 11 FTAs  
6 in force have investment chapters which include  
7 very detailed ISDS clauses.

8 The investment chapter of Korea-Australia FTA  
9 concluded in 2014 includes ISDS clauses and this  
10 is the first Australian FTA that includes ISDS  
11 clauses after the recent Australian policy change.  
12 As we all know, Singapore is also very active in  
13 this regard, it has more than 40 BITs and 20  
14 regional and bilateral FTAs. In recent years,  
15 Japan gets more engaged in the negotiation of  
16 investment agreement in the context of economic  
17 partnership agreement, the Japanese version of  
18 FTA. Next, please. As Asia encompasses a large  
19 number of countries from Middle-Eastern to Far-  
20 Eastern countries, and their practice in  
21 international investment agreement varies, my  
22 analysis in the following slides run the risk of  
23 over-simplification and generalisation with this  
24 caveat in mind. Let me quickly go over the  
25 evolution of Asian investment agreement regime and  
26 ISDS clauses.

1           In the early years from 1960s to mid-1990s,  
2           keen to attract foreign investment, many Asian  
3           countries concluded with BITs mostly with  
4           Western-European capital exporting countries.  
5           Majority of those BITs included rather simple ISDS  
6           clauses typically contained in a single article  
7           providing for consent to arbitration, or in some  
8           cases, mere agreement to give consent to  
9           arbitration. The first BIT which contained the  
10          ISDS clauses referring to an arbitration on the  
11          ICSID convention is known to the Dutch-Indonesian  
12          BIT of 1968. Next slide, please. This is the  
13          actual text of Dutch-Indonesian BIT which just  
14          include an agreement or to consent to ICSID or  
15          arbitration. Chinese BITs in this period limited  
16          the use of ISDS mechanism only to dispute  
17          involving the amount of compensation for  
18          expropriation. Next, please.

19          From the mid-1990s, Asian economies started  
20          to enter into BITs with diverse counter-parties  
21          including developing countries and transition  
22          economies. Some Asian countries such as Korea and  
23          China which witnessed growing outbound investment,  
24          recognised the need to protect their own investors  
25          and investment overseas, as well as the continuing  
26          need to offer protection to foreign investors and

1 investment. Most of the Asian BITs concluded in  
2 this period included ISDS clauses. As compared to  
3 all their version, the ISDS clauses tend to have  
4 more paragraph providing for some details relating  
5 to arbitration such as consultation requirement,  
6 conditions to consent arbitral institutions or  
7 rules, relationship with domestic remedies,  
8 governed law, et cetera. Next.

9 During the last 10 years, Asian countries  
10 have been very active in entering into regional  
11 investment agreements as well as free-trade  
12 agreements with major trading partners within or  
13 outside Asia. These investment agreements tend to  
14 address ISDS mechanism in more detailed manner in  
15 a number of articles. Some of the investment  
16 chapters of FTAs and the ISDS clauses contained  
17 therein, seems to have been substantially  
18 influenced with the investment chapter of NAFTA  
19 and US Model BIT. Why the -- all their BITs  
20 included concepts and principles embodied more  
21 than the BITs of European countries, those new  
22 Asian regional initiatives attempt to blend Asian  
23 perspectives with both the European and American  
24 elements. In a sense, we could say that Asia has  
25 become a maritime port where the rules and text  
26 developed by major European countries have been

1 blended with those developed in North America with  
2 the addition of certain Asian perspectives.

3 In this regard, the most notable development  
4 is the Asian comprehensive investment agreement  
5 concluded in 2009. And it is an investment  
6 agreement among members of ASEAN which include a  
7 number of nota -- innovative features.  
8 Furthermore, ASEAN as well as some individual  
9 member states of ASEAN entered into FTAs with  
10 China, Korea, Japan and Australia, some of which  
11 include very detailed investment chapters.  
12 Another noteworthy recent development was the  
13 conclusion of trilateral investment agreement  
14 among China, Japan and Korea in 2012. Why there  
15 exist BITs between each of them, the three  
16 countries concluded a trilateral investment treaty  
17 as a first step leading to tri-party free-trade  
18 agreement which is on the negotiation. The  
19 trilateral investment agreement co-exists with the  
20 three individual BITs, thereby adding additional  
21 layer of protection as well as complexity. In  
22 addition to this, Korea and China concluded the  
23 FTA in 2014 which has its own investment chapter.

24 So if this FTA becomes effective, Korean and  
25 Chinese investors would have three alternative  
26 ways to brings claims against China or Korea, one



1 on the easiest in BIT of 2007, another on the  
2 trilateral investment agreement, and again third,  
3 under the investment chapter of FTA. In this  
4 region - Asian region, two very ambitious regional  
5 agreements on the negotiation at the moment, TPP,  
6 Trans-Pacific Partnership, and RCEP which refers  
7 to Regional Comprehensive Economic Partnership.  
8 TPP involves 12 Asian and Pacific Rim states while  
9 RCEP involves 16 states comprised of 10 ASEAN-  
10 member states and 6 ASEAN FTA partners. Both TPP  
11 and RCEP are very comprehensive but the details of  
12 ISDS mechanism of these agreements are not  
13 officially public -- officially known yet. Next,  
14 please.

15 More recently, some Asian countries have  
16 negotiated or concluded investment rules with the  
17 United States, EU and Canada, which incorporated  
18 some new elements, mirroring the recent concerns  
19 raised by this traditional capital exporting  
20 countries. For instance, Korea concluded FTA with  
21 United States and Canada which have very detailed  
22 ISDS clauses. And Singapore recently initialled  
23 an FTA with EU which includes an investment  
24 chapter which -- that will replace BITs with  
25 individual EU-member states when it becomes  
26 effective. It has certain feature which are very

1 new, which reflect new elements. China's  
2 investment agreement with Canada is now in force  
3 and the details of the -- but Canada's investment  
4 agreement with China is quite different from the  
5 investment chapter of Korea-Canada FTA. This  
6 really means that there are these trading partners  
7 try to tailor their investment agreement and  
8 especially ISDS clauses to address their  
9 particular concerns.

10 All of these investment agreements we've lead  
11 certain shift to focus on policy of the United  
12 States, EU and Canada on certain important  
13 substantive and procedural aspect. First of all,  
14 with respect to the substantive contents of  
15 investment chapters, attempts have been made to  
16 rebalance the protection of invest and --  
17 investment and the state's right to regulate and  
18 strengthen -- to regulate and also to strengthen  
19 the state control on the interpretation of treaty  
20 terms and conditions as well as the arbitration  
21 procedure is served. A force has also been made  
22 to include provisions to avoid or minimise abuses  
23 of treaty protections. These new investment  
24 agreements substantially strengthen the  
25 transparency in the procedure and also provide  
26 details on various aspects of arbitration, thereby

1 attempting to eliminate or reduce the discretion  
2 of tribunals and thereby the uncertainty in the  
3 outcome of the arbitration.

4 Let me briefly go over some of the new  
5 features relating to ISDS mechanism in this new  
6 type of agreement. Next, please. And while  
7 denial of benefits are not entirely new concept,  
8 but the -- quite a number of Asian countries take  
9 this issue very serious in order to avoid the kind  
10 of situation -- unhappy situation where home-  
11 country investors are allowed to sue the home-  
12 country through overseas subsidiary. And it has  
13 become quite a controversial issue in the Korea-US  
14 FTA negotiation. And since Korea-US FTA, Korea  
15 has included this denial of benefit clause in  
16 standalone BITs. And China and Canada F --  
17 investment agreement even allows denial or  
18 benefits at any time included after institution of  
19 arbitration proceedings. And Asian comprehensive  
20 investment agreement has similar -- the similar  
21 concept in denial of benefits clause. Next.

22 And this is the clause from Canada-China  
23 investment agreement. It deals with the consent  
24 to arbitration. And:

1           "Failure to meet any of the conditions  
2 precedent provided for in Article 21 shall nullify  
3 that consent"

4           I think the intent of inserting this clause  
5 is very apparent to avoid the kind of situation we  
6 see in **BG v Argentina**. And, next, some Asian  
7 countries also put some emphasis on local remedies  
8 and encourages the investor to resort to local  
9 remedies before it resorts to arbitration. And  
10 the language comes from China - Japan - Korea  
11 trilateral investment agreement. There is 4 month  
12 requirement to resort to administrative remedy  
13 procedures. And similar concept appears in Indian  
14 model BIT text.

15           Next, please. And the state's control on the  
16 interpretation of treaty terms and conditions  
17 seems to be kind of prevailing practice in  
18 international investment law. In ASEAN  
19 comprehensive agreement, there is a concept of  
20 governing law that the tribunal shall, on its own  
21 account or at the request of disputing party,  
22 request a joint interpretation of any provision of  
23 this agreement that is in issue in dispute. And  
24 there is similar concept in China - Canada at FIPA  
25 investment agreement as well as in Korea - US FTA.  
26 The idea is interpretation of treaty terms are in

1 the hands of treaty parties, and not rest with the  
2 tribunal.

3 Next, please. And also, some of the  
4 treaties, include the -- some give certain status  
5 or right of non-disputing contracting party in  
6 terms of participation in the proceeding or access  
7 to document. And this is also the languages from  
8 Korea - Canada free trade agreement and ASEAN  
9 comprehensive investment agreement, and also  
10 recent China - Canada investment agreement.

11 Next, please. The -- also recent trend is  
12 the investment treaties provide very well enhanced  
13 transparency related provisions. And typically,  
14 it is in the form of making publicly available  
15 awards and other documents submitted in the  
16 arbitration. And primary example is ASEAN  
17 comprehensive investment agreement. But it is  
18 quite noteworthy that ASEAN investment agreement  
19 has, paragraph 5, which includes a certain  
20 features protecting the confidential government  
21 information. So, ASEAN agreement try to cover out  
22 from some exception of governmental especially  
23 cabinet related documents from this transparency  
24 obligation. And in the case of China - Canada  
25 investment agreement, it has an explicit language  
26 that domestic law on public access to information

1 shall prevail over the tribunal's confidentiality  
2 order.

3 Next, please. And some agreements include  
4 loser pay rules as an obligation of the tribunal.

5 Next, please. And appellate mechanism and  
6 Korea - US FTA has a clear provision about the  
7 possibility of appellate mechanism. And Singapore  
8 - EU FTA also has anticipated that kind of  
9 possibility and review procedure.

10 Next, please. Then what will be the future  
11 direction? And except for a few states where  
12 apparent backlash against ISDS has emerged, like  
13 Indonesia, in my opinion, in most Asian countries  
14 cautious but positive posture on ISDS mechanism  
15 based upon the current arbitration module will  
16 continue for a foreseeable future. Under this  
17 scenario, more sophisticated and nuanced approach  
18 to ISDS is expected in future negotiation of  
19 international investment agreements to address  
20 probably concerns over ISDS system. But such  
21 patch work would serve particular probably so  
22 objectives, but it will complicate it -- the whole  
23 picture. And also in investment chapters of FTAs,  
24 lessons from trade dispute resolution might be  
25 imported or blended. I think that's what we see  
26 from the recent European commission TTIP text

1 having some reason belongs to WTO dispute  
2 settlement body. And then efforts to modernise or  
3 upgrade earlier BITs will continue. And under  
4 this scenario, host governments will need to  
5 carefully review potential implications under  
6 investment agreements when formulating domestic  
7 policies which might affect foreign investors.  
8 And in the meantime, I -- that Asian investors are  
9 expected to resort to ISDS provisions on a  
10 gradually increasing basis.

11 Next, please. And factors affecting the  
12 policy direction. As we all appreciate outcome of  
13 TTIP, impact of ultimate EU position as reflected  
14 in the TTIP. And outcome of TPP. And outcome of  
15 some of the major pending investment-state  
16 arbitration cases. Sometimes negative outcome  
17 might put the government on the tremendous  
18 pressure from the public and civil society to  
19 revisit their current policy.

20 I will stop here. Thank you.

21 MS JUDITH GILL, QC: Professor, thank you for an  
22 excellent presentation. I think that has given us  
23 all a terrific perspective and overview of the  
24 agreements and the treaties that are out there.  
25 And I think on one level that clearly answers the  
26 question of whether or not investor-state

1 arbitration is arriving in Asia. With that level  
2 of activity, I think it will be hard to conclude  
3 otherwise.

4 But let me start the discussion with --  
5 perhaps a slightly provocative suggestion. One of  
6 the things that is really striking about what you  
7 have described is that we are dealing here with  
8 global issues. The issues in Asian BITs being  
9 addressed in the free trade agreements, and the  
10 other mechanisms, are similar issues to those that  
11 are being addressed elsewhere. And there's  
12 clearly a cross-fertilisation amongst them. But  
13 stepping back for a moment, is this iterative  
14 process really the best way to deal with it? You  
15 mentioned for example that between Korea and  
16 China, an investor has three different alternative  
17 routes for pursuing their investment dispute. At  
18 least three, possibly more. Each of those  
19 mechanisms will be drafted perhaps slightly  
20 differently, and have slightly different features.  
21 So it becomes a question arguably of treaty  
22 shopping. Do we think that's really the right and  
23 sensible way to approach this? Or should we  
24 actually be looking for a different, more coherent  
25 way of recognising and addressing in a consistent



1 way these global issues? Do you have some views,  
2 Chester?

3 PROF CHESTER BROWN: I think the answer is that there  
4 has been -- there have been a lot of assets to  
5 generate or produce a multilateral agreement on an  
6 investment, going back decades, going back to the  
7 Abs-Shawcross Draft in 1959 which is supposed to  
8 service a template after that kind of agreement.  
9 We didn't had the OECD I think in the 1960s - in  
10 1962 and 1968. The OECD draft convention on the  
11 protection of foreign property. And more recently  
12 the late 1990s, there was the separate OECD effort  
13 to create a multilateral agreement on investment.  
14 And all of those efforts have found it, and that's  
15 not to mention, the original intention at the  
16 time. The general agreement on tariffs and trade  
17 was agreed in 1947 to having an international  
18 trade organisation set up under the Havana Charter  
19 which would also that deal with investment issues.  
20 So and the failure of those multilateral efforts  
21 have led to this bilateral -- this approach where  
22 states have sort agree -- to reach agreement on  
23 investment issues on a bilateral basis, whereas  
24 the multilateral track has worked for trade issues  
25 under the efforts of the WTO. That now -- that's  
26 not to say that a multilateral effort it will

1 always be doomed to fail. And that as you say it  
2 would perhaps give rise to fewer divergence as in  
3 jurisprudence, less confusion, less possibility of  
4 treaty shopping and investors face with two or  
5 three possibilities at asserting a claim under  
6 investment treaty. But I think a lot will depend  
7 on what happens with the TPP and what happens with  
8 TTIP. I think those two are going to be two very  
9 influential mega regional treaties. And if there  
10 is some element of consistency in the way that the  
11 provisions are drafted, I think that could lead to  
12 the multilateral agreement which we've tried to  
13 get a number of times but we've so far failed to  
14 achieve.

15 MS JUDITH GILL, QC: I suspect it depends to some extent  
16 how ambitious you are in terms of what you are  
17 trying to agree. The prospect of success may be  
18 influenced by how ambitious your agreement is. To  
19 the extent that you are trying to address what are  
20 recognised issues which are faced the world over,  
21 one would think you have rather more prospects of  
22 success than if what you are trying to do is  
23 incorporate these dispute resolution issues within  
24 a much broader, global agreement. Any other  
25 views?

1 MS LORETTA MALINTOPPI: I think there is a movement  
2 towards regionalism nor multilateralism, and it's  
3 a fact. I think it's there and it's probably  
4 there to stay. So I think we have to do with it  
5 at the moment. And I don't know whether the times  
6 are right before another attempt at the  
7 multilateral investment agreement that was before  
8 the OECD many years ago. Incidentally, I remember  
9 that at the time the acronym in Italian for the  
10 multilateral investment agreement was *mai*, which  
11 means "never". So sometimes, you know, what's in  
12 a name? But the question is whether the times  
13 have changed. And now we are more ready for that  
14 sort of thing. And we'll see, as Chester was  
15 mentioning, what happens in other quarters in that  
16 regard. But what I think is positive is this  
17 cross-fertilisation not only amongst different  
18 Courts and tribunals, but also, you know, within  
19 different states and different regions, the ways  
20 that people talk to each other at different  
21 levels. Recently, at the CIArb conference, Chris  
22 Thomas said that the action in Asia is at the  
23 treaty table, you know, where negotiations are  
24 taking place for treaties. And that's definitely  
25 a very exciting part of what's happening in Asia  
26 in any event. But another comment that came to my

1 mind when you mentioned the trilateral agreement,  
2 the possibility for investors to bring cases under  
3 that agreement is that will also require greater  
4 sophistication on the part of counsel that  
5 represent those parties. And particularly for  
6 local law firms out here who will require to keep  
7 up with more and more complex types of disputes  
8 and ways to resolves those disputes.

9 MS JUDITH GILL, QC: Thank you. Yes, please.

10 MR ROMESH WEERAMANTRY: I just want to say that the  
11 issue that you raised, you have three different  
12 options for one dispute. Is this the type of  
13 issue that will also feed the backlash? You know,  
14 you've got uncertainty involved. You've got an  
15 investor's option -- three different options. If  
16 he fell with one, can he pursue the next one or  
17 the next one? So all of this decentralisation  
18 creates uncertainty which also creates criticism.  
19 So the times are starting to turn, I think, in  
20 terms of a new view on how to centralise the  
21 process. And it's failed before, but we didn't  
22 have that sort of the public criticism which I  
23 sincerely believe that there is now: a new  
24 dimension out there now that's almost a game  
25 changer.

1 MS JUDITH GILL, QC: Looking at some of the specific  
2 provisions that have been considered and looking  
3 at the horizon, where else do we want to go? Is  
4 it the sorts of things that you discussed, the  
5 consent to arbitration, encouraging local  
6 remedies, transparency, joint interpretations from  
7 the contracting states? These are issues which we  
8 see in various parts of the world being discussed.  
9 Where do we think some of the other issues are  
10 going to come from? And, again, the inference of  
11 the TTIP negotiations may be a lead here. But to  
12 what extent, for example, do we think that  
13 something like the "loser pays" rule is going to  
14 become the norm in investor-state arbitration,  
15 which it isn't at the moment? And to what extent  
16 is that then going to lead on to other provisions?  
17 Such as the source of funding needing to be  
18 disclosed, which is one of the things that the  
19 European Commission have put out there. Where do  
20 we think some of these provisions will go? Or is  
21 it actually just going to be necessarily reactive  
22 to situations which are uncomfortable? We've seen  
23 this over the last 15, 20 years: reacting to  
24 tribunal's interpretations, not just in relation  
25 to procedural but also substantive measures, then  
26 leading on to further clarification in treaties.

1           Where do we think it's going to go? Do we have  
2           any thoughts on that?

3   MS LORETTA MALINTOPPI:    One of the areas -- I mean, I  
4           don't want to steal my own thunder because I'll  
5           talk about it in a bit, but one of the areas where  
6           I think there's been a lot criticism and where  
7           treaties have tried to intervene and reflect on  
8           the debate is the question of the qualities of the  
9           arbitrators, the composition of arbitral  
10          tribunals. How are tribunals constituted? And  
11          the issue of conflicts of interest, independence  
12          and impartiality of arbitrators, which is rather  
13          unique in investor-state disputes. It has some  
14          elements that are not common to commercial  
15          arbitration. There are some things that concern  
16          challenges in commercial disputes as well but the  
17          issue conflicts that we see in investor-state  
18          disputes are not present as such in commercial  
19          arbitration because they do not share the same  
20          elements of publicity. And also the fact that the  
21          same legal issues are repeated, particularly  
22          during the jurisdictional phase. A number of us  
23          act as arbitrators and counsel as well, so they  
24          can be seen as acting on both sides of that divide  
25          in cases that are pending at the same time, where  
26          the parties may not be the same but the legal

1 issues are the same. People write and those  
2 articles may come back to haunt them. Treaties  
3 are now dealing with those issues and I'll talk  
4 about some examples later. The other thing that  
5 you mentioned is, of course, the possibility of  
6 having a permanent court of investment which has  
7 been aired in European quarters. Is that really a  
8 solution? Is that really the best solution? Who  
9 would be those judges who would sit on that  
10 permanent court? It's hard enough to find  
11 arbitrators as it is. And, of course, people talk  
12 about domestic judges in different jurisdiction in  
13 Europe and that some of us cringe a little at that  
14 prospect. But, you know, there are a number of  
15 ways in which I think BITs can intervene in very  
16 concrete terms.

17 MS JUDITH GILL, QC: Thank you. Let me open this  
18 discussion up to the floor for any comments or  
19 contributions that people want to make? On either  
20 of the issues. Should we be looking at trying to  
21 achieve a more uniform and structured process?  
22 And where do we think it's going in the future? I  
23 suspect many of the issues that we are discussing  
24 in this context, like transparency, the conflict  
25 that you have in treaty arbitration between  
26 individuals acting both as counsel and as

1 arbitrator, those sorts of issues, will probably  
2 come up as we progress through the session. So  
3 let's -- I think if there's no burning questions  
4 from the floor, Chester, shall we proceed with our  
5 next topic?

6 PROF CHESTER BROWN: Thank you very much, Judith, and  
7 thank you for the kind participation to  
8 participating this panel. Thanks also to Maxwell  
9 Chambers and the other organisers of the -- of  
10 SIAF. Now, if we could just move to the next  
11 slide, I'll give you an outline of the questions  
12 that I'm going to address. This is really going  
13 to the question of whether investment -- investor-  
14 state arbitration in Asia is a reality or is a  
15 mirage or is something that we're still waiting  
16 for.

17 The issue is whether these mechanisms are  
18 actually being used in practice. And what sort of  
19 cases have been brought using Asian BITs. And  
20 does -- do these cases indicate future areas of  
21 vulnerability for Asian states? And are any  
22 lessons being learnt?

23 Now, in looking at the raw data, I've been  
24 heavily reliant, I should disclose at the outset,  
25 on UNCTAD's excellent database of investor-state  
26 disputes settlement and also Andrew Newcombe's



1           excellent website, ITA Law.     However, my past  
2           experience tells me that there is no substitute  
3           for gossip in the margins of a conference about  
4           whether claims have been brought or additional  
5           claims have been brought that aren't yet publicly  
6           disclosed.     So if any of you have any further  
7           information, tell me over a cup of coffee later  
8           on.

9                     Now, at the outset, we also -- we all --  
10           there is this perception that we all know that  
11           Asia has been kind of playing catch up on  
12           investment treaty arbitration.     There were the big  
13           boom days of the mid-2000s and all the claims were  
14           being launched against Argentina arising out of  
15           that country's financial crisis, there have been  
16           many claims against Venezuela, a number of other  
17           Latin American countries.     And also, the volleys  
18           of claims against countries in Eastern and Central  
19           Europe.     But there's all -- there's been this kind  
20           of perception that Asia was a sort of a desert  
21           with very few oases that were few and far between,  
22           for those interested or engaged in the practice of  
23           investment treaty arbitration.     But this is, in  
24           some respects, a misconception.     Because Asia is,  
25           as everybody in this room will know, but  
26           birthplace of investor-state arbitration.     The

1 very first claim was that brought under a BIT was  
2 brought by a Hong Kong-registered company against  
3 Sri Lanka, of course, the **Asian Agricultural**  
4 **Products** case.

5 Now, the fact that that claim was brought  
6 under a BIT between the United Kingdom and Sri  
7 Lanka was just an accident of the fact that, at  
8 the time, Hong Kong was still one of the United  
9 Kingdom's overseas territories and the UK, Sri  
10 Lanka BIT had to be extended to that hot -- to  
11 that country. But it all started here, for those  
12 out there. And I'm not saying there's anybody in  
13 this room who would like to say that Asia is still  
14 a place that's for investor-state arbitration is  
15 comparatively unknown.

16 We could go to the next slide. There's a  
17 question that we have to address at the outset as  
18 well, which is a definitional question: What is  
19 Asia? Are we just talking about Eastern Asia,  
20 ASEAN, plus a few countries in this part of the  
21 world? Or are we talking about everything that's  
22 east of the Euros, east of the Suez Canal until we  
23 get to the Pacific Ocean? As quickly speaking,  
24 geographically, that does include -- that is the  
25 definition of Asia, includes all the former Soviet  
26 Republics as well in Central Asia. And so if we

1 look at it in this light, there have in fact been  
2 a significant number of claims against Asian  
3 states. And again, just going back to the  
4 previous slide, sorry, yes, we're still on the  
5 previous slide, there have been 115 claims against  
6 Asian states. So, there we have the league table,  
7 as it were, where nobody wants to be in top slot.  
8 Whilst India's face 16 claims, and Kazakhstan and  
9 the Kyrgyz Republic, quite a few claims as well.  
10 And then, of course, there's a few of the Central  
11 Asian Republics that have faced claims. And  
12 coming down to Indonesia. Jordan, including the  
13 Middle East. Mongolia and the Philippines. And  
14 there are others, of course. The list goes on.

15 So Asian states have been sued 115 times out  
16 of the 608 known claims, they are the known claims  
17 reported from the ISDS -- UNCTAD-ISDS database.  
18 So that's just a shade under 20% of all the  
19 investment treaty claims that we know about, have  
20 been brought against states who fit within the  
21 broad definition of Asia, which includes the  
22 Middle East and which includes the Central Asian  
23 republics as well.

24 If we take a slightly narrower definition of  
25 Asia and we exclude the Middle East and we exclude  
26 the Central Asian former Soviet Republics, then

1           there -- it's only -- the number comes down to 61.  
2           So about 10% of the claims that we know about have  
3           been brought against Asian states.

4           We go to the next slide now. Of course, we  
5           also need to factor in the claims that have been  
6           brought by Asian investors and in order to work  
7           out at how much these BITs are being used. Now,  
8           there will be some degree of overlap between  
9           claims brought Asian investors and claims brought  
10          by -- and brought against Asian states. But if we  
11          look at claims by Asian claimants, again, broadly  
12          understood, it's about under -- just under 10% of  
13          the 608 claims that we know about. Again, most of  
14          them -- well, again, in the top spot on that  
15          ladder is Turkish investors, who have brought 18  
16          claims under BIT between Turkey and other  
17          countries. But then there's a very quick drop off  
18          to the next country, Kuwait, Jordan, both have 5,  
19          and then Middle Eastern countries, so you'd  
20          exclude those on your narrower understanding of  
21          what Asia is. And then Kazakhstan and the UAE  
22          would also fall away. So we come then to Malaysia  
23          and China. And I'm slightly cheatingly including  
24          Australia in this list as a definition of Asia,  
25          although that's probably contentious and I might  
26          agree there's a point to be made there. But you

1 can see that there have not been that many claims  
2 brought by Asian claimants if we understand Asia  
3 as the narrower entity excluding the Middle East  
4 and Central Asia. It's down to less than 3%. And  
5 if we look in contrast at the home state of  
6 nationality, which is used -- which is those then  
7 litigious nationalities, you see United States,  
8 128, making up practically more than a fifth of  
9 the claims that we know about. And plenty by  
10 Dutch investors, British investors, German  
11 investors and French investors as well.

12 And the most frequently invoked treaties are  
13 the Energy Charter Treaty, NAFTA, and of course  
14 the US-Argentina BIT, which has been used 20  
15 times. The Energy Charter Treaty does involve  
16 some claims against Asian states but we can see  
17 that few of the Asian BITs *per se* have been used.

18 Now, this is a natural development, I  
19 suppose, that Asian treaties are beginning to be  
20 used more. But there's certainly some catch up  
21 there to do, if we want to play catch up at all.  
22 And that's a -- certainly a different question.  
23 But we might recall also in this regard, and I was  
24 sort of inspired by one of Lucy's comments in her  
25 keynote presentation earlier today, that claims  
26 Crawford wrote in his foreword to Zachary Douglas'

1           excellent book on ***The International Law of***  
2           ***Investment Claims*** - and this was in 2009, and so 6  
3           or 7 years' ago - that investment treaty  
4           arbitration had reached the end of its first half  
5           life. That was again 6 or 7 years' ago. If we --  
6           so if we factor in the time from the first  
7           investment treaty claim, the **AAPL** claim in 1987,  
8           to 2009, if that's the first half life, then it --  
9           there may be, if we follow that logic, a decline  
10          in number of investment treaty claims that are  
11          being brought -- that will brought in the future.  
12          The boom days of the Argentine financial crisis  
13          may be behind us. States are getting wiser, as we  
14          have seen in some of Prof Shim's slides, and as  
15          the new provisions' sort of being negotiated and  
16          investment treaty claims may be fewer in future.  
17          And I think that would be something that we should  
18          expect to happen.

19                 If we move to the next slide and look at  
20          investment treaty negotiation activity by Asian  
21          states. Now, if we look at who has the most BITs,  
22          there is only one Asian country in the top 5 or 6.  
23          China, with 130, and a 108 of those in force.  
24          Germany, of course, world champion in world cup  
25          football, also in terms of BITs having been  
26          negotiated in BITs also entered into force. The

1 other countries are the usual suspects one expects  
2 to see is the capital exporting states of Western  
3 Europe.

4 If we move to the slide -- the next slide  
5 which gives us our top-ranked Asian countries,  
6 China comes in first, of course, second in the  
7 world in terms of BITs but first in Asia. But  
8 then there are some serious heavy hitters there as  
9 well. We have Republic of Korea with 90 BITs.  
10 And there, I noticed from Prof Shin's slides  
11 earlier, that the UNCTAD database and Prof Shin's  
12 numbers had some variation so I will defer to Prof  
13 Shin. Certainly on Korea's number of BITs. There  
14 were 1 or 2 different. But we also have Kuwait,  
15 75 BITs. That's an awful lot. Malaysia.  
16 Indonesia has a reasonable amount as well. And  
17 Vietnam has 60. And then some of the Central  
18 Asian republics have a lot of BITs. And if we put  
19 those figures into perspective, all of those  
20 countries in Asia have more BITs than the US,  
21 which has less than 50. Mexico, which has only  
22 29. Canada only has 40. And Norway only has 15.  
23 So, moving to ASEAN, to the specific region we're  
24 on now, we'll see - which is on the next slide, if  
25 that can be brought up on the screen - three or  
26 four of those countries, Indonesia, so with 64

1       BITs, Malaysia with 69 and Vietnam with 60. There  
2       are some countries in this part of the world that  
3       have been very active in negotiating BITs. Some  
4       countries like Brunei, only eight. But is -- I  
5       think it's a reasonable respectable number of BITs  
6       that these countries have been negotiating.

7             Just to look at the broader definition of  
8       Asia and all of Asian countries' BITs, there's an  
9       interesting honourable mentions to note from  
10      UNCTAD's database and that is -- one is the  
11      occupied Palestinian territory has managed to  
12      negotiate free BITs with Egypt, Germany and  
13      Jordan. And also Taiwan has negotiated 23 BITs  
14      with a range of countries, which is a significant  
15      number for a country whose status is -- there are  
16      issues of that. But one would have to note with  
17      respect to Taiwan that the BITs are referred to in  
18      most of them that are between -- for instance, the  
19      India-Taipei Association in Taipei and the Taipei  
20      Economic and Cultural Centre in Delhi, so they're  
21      not expressed as being entered into by states, but  
22      by the cultural-economic exchange agencies that  
23      are located in each country and so -- but still,  
24      these instruments are being entered into.

25             Okay, now, we also can't forget the role of  
26      ASEAN and Prof Shin has already mentioned that, so



1 we go on to the next slide and we go on to the  
2 next slide and we look at the ASEAN specific  
3 agreements. Of course, there is the comprehensive  
4 investment agreement that was developed in -- from  
5 the ASEAN agreement on investment, promotion and  
6 protection from the late 1980s and the treaty from  
7 the nineteen -- late 1990s. But then a host of  
8 FTAs that ASEAN has entered into, all of which  
9 with, I think with the exception Japan, the  
10 investment treaty protection -- investment  
11 protection provisions, the ASEAN-Japan FTA has a  
12 provision in Article 51 that says that the two  
13 blocks will work towards reaching agreement on  
14 investment chapter. And, of course, we've got the  
15 TPP to come and the Regional Comprehensive  
16 Economic Partnership agreement which is a very  
17 exciting potential development.

18 The TPP, just to put into context, that  
19 would, if it comes fruition, result in a trading  
20 area with a GDP of US\$28 billion and a population  
21 of 805 million people but if RCEP, as it's known,  
22 comes to fruition, which is ASEAN, plus of all of  
23 ASEAN's FTA -- existing FTA partners are --  
24 includes India and China, that would have a -- an  
25 area with a GDP of US\$21.3 trillion and a  
26 population of 3.5 billion people, so practically

1 half of the world's population, if not -- half of  
2 the world's population. So that is a very  
3 exciting potential development for this part of  
4 the world. So looking back as I -- stepping back  
5 from all of these practice, the number of times of  
6 Asian states were being sued, the number of times  
7 that Asian investors have sought to bring claims,  
8 the number of treaties that have been entered into  
9 by Asian states, we can say that Asian states have  
10 -- are not really in the top 10 states that have  
11 been sued the most times.

12 Those places are being reserved for the --  
13 some of the Latin American countries and the Czech  
14 Republic and Slovakia, even Canada, so that's  
15 probably, you know, not such a bad thing that  
16 Asian countries haven't been bearing the brunt of  
17 these -- the many claims that have been going on.  
18 And Asian investors are also not the most  
19 litigious and that -- there may be a number of  
20 reasons for that: Cultural reasons, social  
21 reasons, the educational reasons as to the  
22 existence of BITs. But Asian BITs are certainly  
23 being used. And, of course, all the figures I've  
24 been going through don't take account of many  
25 times that, no doubt, BITs are thought to be  
26 invoked or at least threatened, but no claim ever

1           eventuates, perhaps because some settlement is  
2           reached.       The government adopts a different  
3           approach to the measure it was threatening to take  
4           or the commercial parties of the investor is able  
5           to reach a commercial settlement with the host  
6           state.

7           Now, just looking quickly at a number of  
8           claims that have been brought and this will be  
9           familiar to a number of you in the room, so I  
10          don't want or to dwell on this. But the types of  
11          claims that are being brought against Asian  
12          states, of course, we have -- there're claims  
13          against states all around the world that result  
14          typically from the termination of some kind of  
15          investment contract or concession agreement or the  
16          revocation of the licences that's necessary for  
17          the investor to carry on business and to make use  
18          of its investments.       So, for instance, the  
19          **Churchill Mining and Planet Mining v Indonesia**  
20          concerns the revocation of mining licences by the  
21          Indonesian government or the provincial --  
22          relevant provincial government and then a number  
23          of other claims against Indonesia that have been  
24          brought by two individuals, **Mr Al Warraq, Mr Rizvi**  
25          were -- arose out of the bail out by the

1 Indonesian government of a bank and the subsequent  
2 prosecution of those claimants.

3 As the claim against -- well-known claim  
4 against Korea, the **Lone Star Funds** claim which is  
5 being -- which Prof Shin no doubt may be able to  
6 add more too, but that of course concerns the  
7 forced sale by that entity of its shares in the  
8 Korean Exchange Bank. Claim against Malaysia by  
9 **Malaysian Historical Salvors**. There have been two  
10 or three others that are brought by investor in  
11 portfolio investor, Philip Crosland(?). But this  
12 one related to dispute arising out of salvage  
13 contract between a British investor and Malaysia  
14 for the salvage of a shipwreck. The -- I went  
15 down in the Straits of Malacca.

16 And then many claims have been brought  
17 against India. We had India at the head of the  
18 lead table, course. One by Australian investor,  
19 concerning the failure of the Indian judiciary to  
20 provide -- or India, to provide effective means  
21 for the enforcement of a commercial arbitration  
22 award. And then a number of claims arising out of  
23 the cancellation of telecoms licences by **Axiata,**  
24 **Sistema, Telenor,** perhaps others. Other claims  
25 brought also -- brought by telecoms companies that  
26 are arising out of the imposition of a tax. And

1 then going back about 10 or 11 years, we had the  
2 debt haul claims brought by the project  
3 construction company, **GE & Bechtel**. They were  
4 constructing a power station in India and many --  
5 the financial institutions, the lenders, also  
6 joined in those bilateral investment treaty claims  
7 and they were being settled.

8 Turning now to what lessons have been learnt,  
9 if any. We can move to the next slide. Now, of  
10 course, some -- Prof Hi has probably already  
11 touched on a few of this, but we're getting - and  
12 this is not an Asian-specific development, of  
13 course. We can see this in the US' revised model  
14 BIT, Canada's model BIT and the various FTAs being  
15 entered into by countries other than Asian  
16 countries, but we're certainly seeing Asian  
17 countries learning the lessons of others and  
18 including this language in their investment  
19 chapters and free-trade agreements which are being  
20 negotiated.

21 So one example is this provision on fair and  
22 equitable treatment or the international minimum  
23 standard of treatment in the EU-Singapore FTA,  
24 which is -- which is not in force, but was  
25 concluded and negotiated before it concluded last  
26 year. So here we have, I think, the most

1 detailed, articulated of what FET means of any FTA  
2 or BAT that I've seen. And if we look at the type  
3 of conduct which is required by the host state, as  
4 set out in paragraph 2 of Article 9.4 of that FTA.  
5 We see what is essentially a treaty articulation  
6 of the **Waste Management** standard from paragraph 98  
7 of the **Waste Management v Mexico** award, which is  
8 an interesting treaty formulisation of that  
9 standard that many has come to accept as being the  
10 best articulation of the -- what the FET standard  
11 that it actually requires.

12 Looking to the next slide, we have another  
13 example of the minimum standard of treatment in  
14 Australia's FTA with Korea and this is -- reflects  
15 the language that we know from the US model BIT,  
16 simply to confirm that FET and FPS are both tied  
17 to the customary standard of treatment under  
18 international law and that it doesn't require any  
19 treatment over and above what's stated and already  
20 require to do under international law. So that  
21 lessens being put into action by Australia and  
22 Korea.

23 Moving to the next one, next slide, we have  
24 the annex expropriation that ASEAN has included in  
25 its FTA with Australia, New Zealand and other  
26 ASEAN FTAs as well. That articulates an indirect

1           expropriation will not result from a non-  
2           discriminatory measure taken by party, which is  
3           designed and applied to achieve legitimate public  
4           welfare objective such as protection of public  
5           health, safety and environment that will not  
6           constitute an indirect expropriation. And there  
7           we have really to have see Methanex statement,  
8           which is a reflection of customary international  
9           laws                   understood                   by                   the  
10           [16           Turning to another issue that Loretta raised  
17           earlier and that's on the next slide, which is an  
18           Australia-China FTA. The investment chapter is  
19           something that you can read very quickly because  
20           it really only has an MFN obligation in it with a  
21           provision saying that there's a program of future  
22           work for Australia and China. That Australia and  
23           China will work to develop and then reach  
24           agreement on other substantive protections and, of  
25           course, there's issue that Australia and China had  
26           a BIT that's still enforced and there's going to](http://ftr/?label="SIAF"?datetime="20150930113855"?Data="fcacd7e6"Methanex Tribunal, confirmed in treaty language in its annex on expropriation, which we see across a range of the new FTAs, almost to becoming standard practice now.</a></p></div><div data-bbox=)

1 be an effort made to try and align the BIT into --  
2 with the FTA to reduce overlap.

3 But there is a very detailed code of conduct  
4 for persons acting as arbitrators, which runs on  
5 for a number of pages, which is another  
6 development that I think states are beginning to  
7 learn this is something that you don't want to  
8 leave perhaps to chance that the arbitrators will,  
9 of course, and the parties will have reference to  
10 a non-binding guide such as the IBA guidelines,  
11 but there's something actually written into the  
12 treaties and obligations that arbitrators have the  
13 duties independence impartiality and, of course,  
14 disclosure of any potential conflicts of interest.

15 We'll finish with the next slide which is a  
16 picture that some of you may know, if any of you  
17 are from King Spalding, you may be familiar with  
18 this gentleman. His name is Reverend Billy and  
19 he, in the -- at the height of the protests  
20 against the TTIP and the TPP earlier this year,  
21 instead of April and May, where this was all  
22 coming to a head at the European parliament where  
23 the EU was trying to reach a decision on whether  
24 it would accept ISDS and the -- and there was a  
25 lot of -- there were demonstrations in the streets  
26 around the world: The United States, in Canada,



1 in Australia, in Europe, in London. This  
2 gentleman, Reverend Billy, led an exorcism against  
3 corporate greed outside the offices of King  
4 Spalding in London. He -- well, this protest was  
5 organised by an NGO called Global Justice Now.  
6 They have a website; you can read all about this.

7 And one felt quite sorry for the -- had some  
8 sympathy for the lawyers at King Spaulding and one  
9 of the reasons why that firm was targeted was  
10 allegedly because of the many claims that they had  
11 been involved in against states but, of course,  
12 anybody else would know that King's Balding acts  
13 for states in defending those claims probably  
14 almost as much as King Spaulding is acting for  
15 investors. So, if we can hope to see Asian states  
16 and other states around the world agreeing on  
17 investment treaty arbitration text that reflects  
18 the balance that Prof Hi talked about earlier at  
19 the balance and obligations on states and  
20 obligations also in rights and conduct of  
21 investors, Reverend Billy might not have quite so  
22 much to talk about in the future, but that's  
23 obviously something for further discussion. Thank  
24 you very much.

25 MS JUDITH GILL, QC: Thank you, Chester. Some helpful  
26 points that are also playing into the discussion

1 earlier, about how states learn and then implement  
2 through their specific treaty provisions. I would  
3 just like to go back to a point that you raised,  
4 and I ask this as a general enquiry from someone  
5 who has spent quite some time in the region, but  
6 now expects to spend a good deal more. I would  
7 like to try and understand the dynamics of the  
8 relationships and the extent to which, if at all,  
9 that is a driver of what we see from the  
10 statistics that you looked at in terms of the  
11 number of actual claims and the percentages  
12 relative to other parts of the world. They  
13 indicate to me at least that despite the very  
14 substantial number of treaties being negotiated,  
15 the actual number of claims materialising is at a  
16 slower rate than in other parts of the world.

17 I think that's fairly clear and so,  
18 inevitably, one asks the question, "Why is that?"  
19 And one of the things you touched on is the fact  
20 that parties and investors in this part of the  
21 world are less litigious. They are more likely to  
22 try to resolve issues through other means. That's  
23 one half of the equation and I'd be interested to  
24 have the views of other panel members as to  
25 whether or not that is what is driving these  
26 numbers or whether there's some other factors.

1           But what about the other side of the  
2 equation? The respondent states. Are there  
3 particular Asian perspectives - I think Prof Shin  
4 described it as "Asian perspective" - which  
5 actually make claims in this part of the world a  
6 rather less attractive proposition than perhaps  
7 elsewhere? Are some of the states that we've  
8 talked about perhaps a bit less sanguine about  
9 being the subject of a treaty claim than others  
10 where it is perhaps more of a norm? I don't know  
11 whether places like India would fall into that  
12 category, so can we have any views on that? Yes,  
13 Romesh.

14 MR ROMESH WEERAMANTRY: In terms of the rate of claims  
15 being brought, I'm speaking from a Chinese  
16 perspective here. Very minimal at the moment, but  
17 I see the numbers rising. One of the reasons is  
18 specially SOEs. They tend to talk to each other  
19 and I have discussed this with some of them and  
20 they said, "Oh, you know, this other SOE, they are  
21 thinking of bringing a claim. So what about us?"  
22 And it -- and on the grape vine, they are starting  
23 to know what everyone else is doing. That's one  
24 factor. And the second factor is that they are  
25 also being unbound by the old shackles they used  
26 to have of being accountable from above. Now they

1 are getting a bit more independent and they are  
2 starting to exercise that independence by saying,  
3 "Oh, we could contemplate a claim."

4 PROF HI-TAEK SHIN: Maybe from a Korean perspective,  
5 the first investment treaty arbitration filed by  
6 Korean investor is a Korean construction company  
7 which has suffered tremendous loss during  
8 the -- some civil order in one of the North  
9 African country and it was filed under UNCITRAL  
10 Rules. So not much is -- has been known publicly.  
11 But at that time, Korean company and their counsel  
12 felt that there is no other meaningful option or  
13 to file claim for their damages. So they filed it  
14 and then the -- it was known to other construction  
15 industries that investor state arbitration could  
16 be a really meaningful option of solution for  
17 them. So it followed others at the -- quite a  
18 medium sized construction company made a decision  
19 to file a claim on the ICSID convention against  
20 China. And what I heard is that before they filed  
21 an arbitration, really nobody take their claim  
22 seriously from China's central government of the  
23 provisional government. But whilst they filed  
24 claim, then they get contacts, all requests,  
25 invitation for meetings. So this kind of  
26 information is shared by especially construction

1 industries and third claim was recently instituted  
2 by another Korean construction company belonging  
3 to Samsung Group. It's now big companies, filed  
4 the claim against Oman. So I think it's all  
5 sharing of knowledge and also information and some  
6 of them overcome initial reluctance to resort to  
7 legal strategy or even the investment treaty  
8 arbitration.

9 So I think now those kind of sharing will  
10 continue and if there is some positive outcome, it  
11 will have -- it will encourage others.

12 MS JUDITH GILL, QC: Yes. So it sees it as a real  
13 forum. Yes, Jonathan?

14 MR JONATHAN: (Inaudible) the export crediting  
15 (inaudible) Export crediting is mainly known by  
16 (inaudible). Most of all, not only on a government  
17 to government basis so that those (inaudible)

18 MS JUDITH GILL, QC: Thank you. I'm conscious that we  
19 didn't have a microphone and that some of you may  
20 have missed that. I will give a very brief  
21 summary of Jonathan's comment. He was essentially  
22 drawing your attention to the role of the export  
23 credit agencies particularly noting that in the  
24 context of the concerns about the cost of  
25 investment treaty arbitration, they may have a  
26 role to play as bearing the costs of pursuing the

1 claim if they already paid out. There also of  
2 course will then often be a question of government  
3 to government claims which can avoid some of the  
4 difficulties where you have private parties as  
5 claimants in investor state arbitration and also  
6 may encourage resolution at a diplomatic level.  
7 Therefore this may be a good mechanism. Have I  
8 captured the essence of that, Jonathan? I  
9 apologise for there not being a greater  
10 amplification.

11 I think at this point we should move on to  
12 our next speaker. I said I would come back so  
13 that they are fresh in your minds and introduce  
14 our second pair of speakers. We will first hear  
15 from Romesh Weeramantry who is a foreign legal  
16 consultant with Clifford Chance in Hong Kong. His  
17 publications include Treaty Interpretation in  
18 Investment Arbitration and he's also on the ICSID  
19 Review editorial board as I understand it.

20 And then finally we will hear from Loretta  
21 Malintoppi who is a counsel with Eversheds here in  
22 Singapore. She's dual qualified at the Paris and  
23 Rome bars. She's on the board of trustees of the  
24 Dubai International Arbitration Chamber and she's  
25 also a vice-president of the ICC International

1 Court of Arbitration. So with these brief  
2 introductions, let me hand over to you, Romesh.

3 MR ROMESH WEERAMANTRY: Thank you, Judith. And thanks  
4 also to the organisers for inviting me. I like to  
5 try to change the picture a bit and I'm going to  
6 make a presentation that is not the most usual, if  
7 I could be diplomatic.

8 I like to take you to the town of Vilnius and  
9 Vilnius is a place that you would pass -- it's in  
10 Lithuania -- you would pass Vilnius if you needed  
11 to invade Russia from Paris which Napoleon did in  
12 1812. So if I could have the first slide.

13 In Vilnius, there's a monument and  
14 essentially, there's a plaque on that monument  
15 that says, "Napoleon Bonaparte passed this way in  
16 1812 with 400,000 men." Just keep that figure in  
17 mind. So this is Napoleon marching off.

18 Next slide, please. This is Napoleon  
19 marching off into Russia. He's got 400,000 troops  
20 behind him. He's got confidence. He's got an  
21 all-conquering army. Nothing is going to stop  
22 him. He is going to go and invade Russia. So  
23 that's Napoleon's setting out and -- so he set out  
24 from Vilnius but now if we come back to the  
25 monument, if you look at that monument from the  
26 other side, you can see a very, very different

1 story. You have your back towards Moscow and  
2 there are few words there which paint a graphic  
3 picture. The plaque says, "Napoleon Bonaparte  
4 passed this way in 1812 with 9,000 men." Remember  
5 the 400,000 men that he walked past that point  
6 with, the other way.

7 Well, you know, although -- more than 300,000  
8 men perished during this campaign. It's one of  
9 the most disastrous military campaigns in history.  
10 It was a complete disaster and you will see here a  
11 very different picture. Napoleon returning  
12 without the confidence, in total devastation: His  
13 army is in tatters and completely defeated. This  
14 is the picture that you see from the return of  
15 Napoleon.

16 Now somebody may say that I'm in the wrong  
17 conference. So I will try to bring it back now  
18 and to our question. I'm going to pose the  
19 question about investment treaties.

20 We have 3,000 investment treaties at the  
21 moment, approximately that much. Now they are  
22 passing this point in 2005 and the question I  
23 would like to pose is: Then what happens in 10  
24 years or even maybe 20 years? How many investment  
25 treaties are going to come back? And what they are  
26 going to do at the moment they are going out?



1 This is the question I'm trying to raise here.  
2 They are going out and essentially there is a  
3 battle going on here. It's a battle against the  
4 backlash. How are these treaties going to  
5 survive? How is this field going to survive  
6 against the backlash?

7 Now what is the backlash? Everyone is aware  
8 of the criticisms. The investment dispute  
9 resolution process is undemocratic. We have  
10 secret tribunals behind closed doors dealing with  
11 public issues. There's a -- there are serious,  
12 serious environmental issues, serious health  
13 issues, all of these government issues that have  
14 been decided behind closed doors. So and there  
15 are very good reasons why the civil society is  
16 concerned with this. And so the backlash is being  
17 driven by a lot of civil society. There's a lot  
18 of politicians who are very vocal and this is the  
19 sort of -- the battle that investment treaties  
20 have to face.

21 I'll give you two examples of this battle.  
22 One is from Australia, one's from India. The  
23 first example from Australia is: A senator,  
24 Senator Whish-Wilson brought a private member's  
25 bill before the Australian Parliament that said,  
26 "All future Australian treaties will not contain

1 arbitration provisions." That was the -- that was  
2 his attempt to stifle investment treaties. The  
3 matter went to a Senate committee inquiry and at  
4 that Senate inquiry committee, there were  
5 numerous, like hundreds of submissions made to the  
6 senate committee. Most of them were by non-  
7 lawyers. They were doc -- sorry, there were  
8 dentists, there were nurses, there were religious  
9 groups. There were organic gardening enthusiasts  
10 writing one paragraph saying how bad investment  
11 treaties are, how bad investment arbitration is.  
12 There were not many lawyers writing in, giving  
13 another picture about what the advantages of  
14 investment treaty are and investment treaty  
15 arbitration give. In the end, the committee  
16 actually decided, "No, no, we -- you know, we  
17 cannot have a policy where we have a blanket  
18 prohibition on investment dispute resolution  
19 provisions in future treaties." But what was  
20 lacking there was the voice of lawyers who  
21 participate in this area.

22 Sam Luttrell and myself made one submission  
23 and we were quoted in that -- in the senate  
24 committee report at the end but I do note that  
25 there were many others that the committee could  
26 have used to make their findings but that was

1        lacking. So that's something that is an issue in  
2        my view, the lack of participation by lawyers in  
3        this field in the war against the backlash, rather  
4        it's war with the backlash basically. I'm not  
5        saying the backlash is wrong in total. There are  
6        many good points that are raised there but what  
7        I'm saying is the people or many who articulate  
8        the backlash views, they articulate it in a sense  
9        that it's -- we as lawyers are not -- we don't  
10       address what's being said out there in a proper  
11       way. And lawyers need to actually start realising  
12       that these organic gardeners, I mean, organic  
13       gardening enthusiasts, the nurses, the dentists,  
14       they are influencing politicians and that needs to  
15       be addressed.

16                But the second story from India. India has  
17       passed a model BIT and again India had a process  
18       where on the internet, you could actually make  
19       comments on the model BIT. Again hundreds,  
20       hundreds of comments by civil society, hardly any  
21       by lawyers; and one of the only groups that made a  
22       comment there in -- saying, "Well, maybe you have  
23       to have a look at this BIT from the perspective of  
24       an investor." There was one substantive comment  
25       made and it was by a group of four Indian law  
26       students. There were no lawyers actually writing

1 in saying, "Well, hold on, take a look at the  
2 advantages." So again, that's another instance of  
3 what's happening out there. So, and I know that  
4 more and more, there has been a movement towards  
5 getting the legal position out there and having a  
6 proper legal debate about it. But I think that  
7 needs to be done much more.

8 So in terms of what's happening again in  
9 Asia, you have Indonesia, you have a very well-  
10 known attempt -- Indonesia to say, "We're going to  
11 actually now terminate our Dutch BIT and look at  
12 other BITs." So again, in Asia, there could be  
13 that side of the backlash being expressed. But  
14 from the other side, you have, say for example,  
15 we've talked about the ASEAN comprehensive  
16 agreement. There hasn't been a good deal of  
17 backlash against that. And ASEAN is going out and  
18 negotiating more and more treaties like this.

19 China. China is now looking at its investors  
20 -- actually investors overseas -- and looking  
21 towards protecting their investors. So that sort  
22 of backlash is not really expressed by China.

23 So in Asia, I think, that there is a good  
24 deal of support for investment treaties and there  
25 are instances of comments adverse to investment  
26 treaties. But what I find in Asia and this is

1 very different to the world, is we don't -- we  
2 haven't and hope -- yet had an Argentine --  
3 Argentina type of crisis or some regulatory  
4 decision that actually triggers masses of claims.  
5 We haven't had that. We've had tobacco, I  
6 suppose, from -- in Australia which has created  
7 this -- a lot of conversation about the issues  
8 involved. But we haven't had a trigger that  
9 creates multiple, multiple claims. Maybe that  
10 will happen, maybe it won't happen but that may  
11 influence it. And again with the debate  
12 especially in Asia, what will trigger the debate  
13 are claims, claims bring more -- like the **Philip**  
14 **Morris** case -- that will actually get more and  
15 more people talking about it. But as I said,  
16 before, it's very important that lawyers talk  
17 about this as well and make the debate a robust  
18 debate, not just people who are expressing their  
19 feelings -- and they are well-founded feelings --  
20 but to express a more articulated legal debate  
21 about this issue.

22 Now in terms of the future, what I see is  
23 there is a -- what's going to happen? Chester was  
24 talking about what's been happening in Asia. I  
25 see a number of things happening. We've got TPP  
26 that may come in and Asia will be affected by that

1 significantly. We have these issues about  
2 transparency and this again is linked to the  
3 backlash. Investment treaties need -- and it's  
4 saying this -- they are being much more open.  
5 They are taking notes of what the backlash said  
6 and they are opening it up. You have the new  
7 UNCITRAL rules to permit transparency and you have  
8 the Mauritius Convention that states will be  
9 signing up to permit transparency in arbitrations.

10 The other topic, I think, that especially in  
11 Asia, that hasn't been debated - and Lucy  
12 mentioned it last night - conciliation and  
13 mediation. I mean, is that more fitting to an  
14 Asian perspective than pure arbitration? And that  
15 needs to be looked at a bit more. Whether it  
16 happens or not, that remains to be seen but that  
17 could be something for Asia as well.

18 The other point is -- it's addressing the  
19 backlash again -- when you talked about having an  
20 investment court. So you have an investment court  
21 to try to harmonize the decision-making, you have  
22 consistent decision-making, and the argument is  
23 you have more independent tribunal making these  
24 decisions. It will be open. It will be more  
25 transparent and democratic. So maybe that's  
26 another thing that Asia may look into. And you

1 know, what you -- we have the Washington  
2 Convention. We have the New York Convention.  
3 Well, maybe a Singapore Convention on an  
4 international investment court. But that, you  
5 know, that they are being expressed in treaties  
6 for governments to discuss this or maybe an Asian  
7 government could take this up and look at it in  
8 much more substantive way.

9 So if -- I just would like to round off by  
10 going to the next slide. So what I see here is  
11 when these investment treaties go often to battle  
12 with the backlash and come back, I don't see the  
13 confidence that Napoleon had when he marched off  
14 into Russian, right? It won't be like that but  
15 you still have, you won't have the losses. The  
16 next slide, you definitely won't have the losses  
17 that Napoleon incurred. So investment treaties  
18 will be there. They may be there in a different  
19 form but they still will be there. They are not  
20 going to disappear. So we'll need to sort of --  
21 we'll be discussing this in 25 years. I'm certain  
22 of that. We'll be discussing investment treaties.  
23 But what I do see is probably a more cautious  
24 picture -- a more reflective picture. So you  
25 know, you have BITs but what they will do is they  
26 will be looking at what the backlash is. They

1 will be taking into account what's been happening,  
2 what issues there are and adapting to them. There  
3 won't be striding off with confidence saying,  
4 "Whatever we do, we'll fix everything." But they  
5 will be much more cautious, much more -- there  
6 will be more introspection and reflection. And I  
7 thought the World Investment Report, this section  
8 in the -- 2015 World Investment Report summed it  
9 up. It said, "This is an era of reorientation" --  
10 it's an era of reorientation and that's what we  
11 are looking at. It's basically a reflective era  
12 in investment treaty practice. So I leave it at  
13 that to encourage some discussion.

14 MS JUDITH GILL, QC: Thank you. It's obviously a very  
15 topical subject at the moment, and is even  
16 referred to as the "backlash". We have to keep in  
17 mind that a lot of the issues, particularly the  
18 transparency issues, the concerns about  
19 investor-state dispute resolution being conducted  
20 by secret tribunals appointed without public  
21 input, without public accountability, these are  
22 not new concerns. I recall going to visit Antonio  
23 Parra at the ICSID offices in Washington in, I  
24 think, probably about the mid 1990s and he was  
25 quite excited because there had been a recent  
26 article published in the New York Times which had



1 given prominence to these sorts of views being  
2 expressed. I think it was initially on a public  
3 broadcasting service in the US but was then picked  
4 up by one of the most influential newspapers in  
5 the country. So the issues are not new. And many  
6 of the concerns being expressed are not new. But  
7 I think there can be no doubt there is a real  
8 momentum now behind the objections and the biggest  
9 concern is that it has become a debate which is  
10 being conducted by those who are not necessarily  
11 best informed, which is not to say they are wrong  
12 but they are perhaps not as well informed.

13 One point I'd like to pick up with you,  
14 Romesh, is that you gave the two examples of how,  
15 for whatever reason, lawyers are reluctant  
16 actually to engage in these debates. Isn't the  
17 bigger problem that the corporates, the investors,  
18 are not standing up to be counted? We as lawyers,  
19 can have this discussion, and belatedly,  
20 particularly in Europe, that has started  
21 happening. But the problem is we are seen as  
22 self-interested. Similarly, for the arbitrators  
23 involved in this type of work. But the people who  
24 I've always felt really should be standing up and  
25 being counted in defence of investor-state  
26 arbitration are the corporate investors, the

1 larger companies, the large conglomerates who want  
2 to be able to pursue business activities in parts  
3 of the world where actually the treaties may  
4 provide important protection. So the question, to  
5 my mind, is also, "Where are they in this debate?"  
6 Do we have a view? Am I misguided in this or are  
7 they missing from the table? And if so, why?

8 MR ROMESH WEERAMANTRY: I agree that that voice is  
9 missing from the debate. And part of that is also  
10 you hear the bad examples, you hear the tobacco  
11 claims or you hear, you know, claims by supporting  
12 nuclear power when the governments try to regulate  
13 it. But what you don't hear of are the bad war  
14 stories, the investor goes into a certain  
15 developed states --

16 MS JUDITH GILL, QC: Yes.

17 MR ROMESH WEERAMANTRY: -- and finds, you know,  
18 incredible situations that you wouldn't imagine.

19 MS JUDITH GILL, QC: Yes.

20 MR ROMESH WEERAMANTRY: And without investment  
21 treaties, there is no recourse and you don't see  
22 that. You don't hear that side of story and I --  
23 you know, I do - and say but sometimes  
24 governments, you know, act very, very unfairly.  
25 Some governments act very fairly but there are

1 other governments that don't. But that side of  
2 the picture has not been painted.

3 MS JUDITH GILL, QC: And is that because that side of  
4 the picture doesn't capture the imagination of the  
5 public, or that element of the public who are  
6 engaging in the debate?

7 MR ROMESH WEERAMANTRY: And it is -- this is from my  
8 personal experience. In fact, if I didn't get  
9 involved in some of these cases and represent some  
10 of these clients, I would -- I won't believe what  
11 has happened in some of these cases. And so I can  
12 understand people who don't see that side of the  
13 story because they are not exposed to it. So I  
14 think, it's the investors who go through it and  
15 it's the investors who looked at BITs to protect  
16 their investments when they are structuring their  
17 investments. And it's the lawyers who represent  
18 them and see the bad stories that need to come out  
19 and get that view across.

20 MS JUDITH GILL, QC: Yes. I suspect this is a topic  
21 that we could discuss for a very long time. But  
22 I'm going to slightly accelerate things because I  
23 want to make sure that we don't run out of time  
24 for Loretta. I invite her to make her  
25 presentation now and then we can continue the  
26 discussion after that. Please.

1 MS LORETTA MALINTOPPI: Thank you, Judith. Thank you  
2 very much to the organisers for inviting me to  
3 participate in this very interesting debate. I'm  
4 going to reflect with you a bit on this notion of  
5 late mover for Asia and we've seen how at the same  
6 time at least couple of Asian countries were early  
7 comers to the scene of investor-state arbitration.  
8 It is a fact that Asia, in a larger sense of the  
9 word, seems to be somewhat lagging behind the rest  
10 of the world in sheer numbers of investor-state  
11 arbitrations. But what we see here, as Prof Shin  
12 noted earlier, is that there is no shortage of  
13 treaties and free trade agreements including  
14 regional agreements that have investment chapters  
15 involving Asian countries. And if we look at the  
16 most recent UNCTAD data, although there has been a  
17 decline in the new BITs concluded in the region  
18 overall, of the 11 new investment agreements  
19 signed in 2015 so far, more than half - seven -  
20 involved at least one Asian state with Japan alone  
21 entering into four such investment agreements.  
22 Given that the overwhelming majority of these  
23 treaties provide for some form of investor-state  
24 dispute settlement, including arbitration, it  
25 appears that, for the time being, the backlash  
26 against investor-state dispute settlement does not

1        seem to have reached Asia, or at least not to the  
2        same degree as elsewhere, and not for the time  
3        being. Instead, the most recent investment treaty  
4        practice in this part of the world shows that Asia  
5        has sought to find its own answers to some of the  
6        problems that have arisen in the practice of  
7        investor-state arbitration in other parts of the  
8        world.

9            It seems that more sophisticated and  
10        innovative ISDS provisions have been introduced in  
11        the majority of these treaties. I will not look  
12        at the substantive protections in this brief  
13        overview but just limit the attention to the  
14        procedural aspects. And just to give a very quick  
15        overview, there is a variety of arbitration rules  
16        that are foreseen as options for dispute  
17        resolution, not just ICSID arbitration rules.  
18        There are conditions precedent - consultations,  
19        limitation periods - to the submission of a claim  
20        to arbitration. There are waivers of the right to  
21        initiate or continue domestic litigation or other  
22        types of dispute resolution, the so-called "no U-  
23        turn" waiver provisions. There are detailed  
24        provisions on conflicts of interest of arbitrators  
25        including codes of conduct and other aspects which  
26        I will deal with in a minute. There are

1 provisions on the role of non-disputing states in  
2 the interpretation of the underlying treaties, and  
3 there are detailed provisions and entire sections  
4 on transparency which is an increasingly sought  
5 after aspect of the process, and as well as the  
6 possibility, which has been alluded to at the  
7 beginning of the panel, to resort to a bilateral  
8 appellate mechanism to review awards on questions  
9 of law.

10 With the limited time at my disposal, I will  
11 just focus on three of these developments,  
12 starting out with conflicts of interests,  
13 expertise and experience of arbitrators, codes of  
14 conduct and then moving on to the role in the non-  
15 disputing state in ISDS, including the possibility  
16 of *amicus curiae* submissions and finally I will  
17 say a few words on transparency.

18 The debate on independence and impartiality  
19 of arbitrators has taken a very different overtone  
20 in investment arbitration, and it appears to have  
21 important repercussions in treaty making and  
22 treaty drafting in Asia. First, because it has  
23 led to the introduction in certain of this  
24 investment agreement of lists of arbitrators that  
25 are pre-selected by the parties, and agreed by the  
26 parties. In particular, China and Australia have

1 agreed in the investment chapter of their FTA  
2 which was signed in 2015 to form a standing body  
3 of 20 arbitrators, of which five are appointed by  
4 each party and 10 of different nationalities are  
5 selected to be on standby as possible presiding  
6 arbitrators. All of these will be available to  
7 determine claims under the treaty. So, rather  
8 than having a permanent investment Court, the idea  
9 is to have standby panels of arbitrators.

10 But the really interesting aspect for me is  
11 the institution of codes of conduct which add to  
12 the already existing rules on independence and  
13 impartiality and conflicts of interest that have  
14 been adopted by arbitral institutions and also by  
15 professional associations, notably by the IBA,  
16 with the guidelines on conflicts of interest which  
17 were recently amended. For instance, if we look  
18 at the EU Singapore FTA as of May 2015, we find a  
19 novel way to provide for the duties of arbitrators  
20 who should not only be independent and impartial,  
21 but also "avoid creating an appearance of bias and  
22 impropriety". Further, arbitrators shall not "be  
23 influenced by self-interest, outside pressure,  
24 political considerations, public clamour, loyalty  
25 to a disputing party or a non-disputing party or  
26 fear of criticism". Also, arbitrators should not

1 directly or indirectly incur any obligation or  
2 accept any benefit that would in any way,  
3 interfere, or appear to interfere, with the proper  
4 performance of his or her duties.

5 The notion of avoiding creating the  
6 appearance of bias and impropriety" corresponds to  
7 the idea that justice should not just be done but  
8 be seen to be done. This is a concept that has  
9 become increasingly central when it comes to the  
10 duties of arbitrators in ISDS. At the same time,  
11 this notion is also puzzling because it is  
12 difficult to pin it down particularly in the  
13 absence of a reference to a particular standard.  
14 Should this be interpreted as objective  
15 impropriety in absolute terms, or should it be  
16 regarded as subjective? In other words, should  
17 this be impropriety in the eyes of the parties in  
18 a specific case or situation including a specific  
19 cultural or geographic reality? But it seems that  
20 the conditions or the standards for arbitrators to  
21 respect in this kind of situations have become  
22 more and more stringent than in existing codes, or  
23 guidelines such as the IBA guidelines on conflicts  
24 of interest. But in the code of conduct of the EU  
25 Singapore FTA, there are more duties for  
26 arbitrators, such as the fact that an arbitrator



1 cannot use his or her position to advance any  
2 personal private interest and must avoid actions  
3 that may create the impression that others are in  
4 a special position to influence him or her.  
5 Lastly, arbitrators must avoid entering into any  
6 relationship or acquiring any financial interest  
7 that is likely to affect his or her impartiality,  
8 or that might reasonably create an appearance of  
9 impropriety or bias.

10 From the perspective of somebody who appears  
11 as counsel in ISDS and also sits as an arbitrator,  
12 I think that it is becoming more and more  
13 difficult, and eventually even impossible, for  
14 people who act as both arbitrator and counsel to  
15 continue doing that. These duties are a very tall  
16 order for potential arbitrators since they are  
17 under the obligation to avoid a whole array of  
18 objectionable situations as well as the appearance  
19 of being involved in such situations. This is  
20 rendered all the more difficult by the fact that  
21 arbitrators have a continuing duty to disclose any  
22 objectionable situations, including the appearance  
23 of objectionable situations, throughout the  
24 duration of the proceedings. One of the issues  
25 that is not often addressed is the issue of  
26 conflict checks that have to take place within law

1 firms. These are obviously of great importance  
2 because the conflicts situation needs to be  
3 monitored throughout the duration of a case.  
4 Arbitrators have to be vigilant and report  
5 objectionable situations at any stage of the  
6 proceedings as soon as they become aware of them  
7 and are expected to make all reasonable efforts to  
8 become aware of these situations. The  
9 consequences may be quite serious.

10 The third development that I wanted to point  
11 out is that some Asian treaties provide that  
12 arbitrators have to have experience in public  
13 international law, international trade or  
14 international investment rules or the resolution  
15 of disputes arising under international trade or  
16 international investment agreements. This is the  
17 case of the investment chapter of the Canada-China  
18 FTA which is on the screen now. The relevant  
19 language is highlighted on the quote.

20 By contrast to this language, Article 14 of  
21 the ICSID Convention does not require a specific  
22 knowledge of public international law. Under the  
23 ICSID Convention, arbitrators should be people of  
24 high moral character and recognised competence in  
25 the fields of law, commerce, industry and finance.  
26 At first sight, if one looks at the provision

1 specifying that arbitrators should have public  
2 international law expertise, it may seem that it  
3 would unnecessarily limit the pool of individuals  
4 from which arbitrators can be drawn. However, the  
5 second part of this sentence allows also the  
6 possibility of having expertise in the resolution  
7 of disputes arising under international trade or  
8 international investment agreements. This in  
9 essence includes in the number of arbitrators, not  
10 just individuals who have that particular  
11 expertise in public international law, but also  
12 persons who sit as arbitrators in investor-state  
13 arbitrations, regardless of whether they have  
14 specific public international law training.

15 Next, I will address the question of binding  
16 joint interpretation and the intervention by non-  
17 disputing states, including the possible  
18 submission of *amicus curiae* briefs. Normally, the  
19 home state of the investor will not, by  
20 definition, be a party to an investor-state  
21 arbitration under the provision of investment  
22 treaties. Nevertheless, the home state of the  
23 investor has an important role to play and is by  
24 far not the odd man out in investment arbitration.  
25 You will recall the situation in the ***Sanum v Laos***  
26 UNCITRAL case where the crucial jurisdictional

1 issue was whether the underlying BIT between China  
2 and Laos also extended to Macau, so as to vest the  
3 Tribunal with jurisdiction over the claims. The  
4 state of the investor, China, had not expressed  
5 its views on the interpretation of the BIT in  
6 question and there hadn't been any joint  
7 interpretation of the two states in the course of  
8 the arbitration. The tribunal ruled in favour of  
9 its jurisdiction and then Laos sought to set aside  
10 the award before the Singapore High Court and  
11 produced in support of its application as evidence  
12 an exchange of letters between the Lao Foreign  
13 Ministry and the Chinese Embassy in Laos, stating  
14 that the Laos-China BIT did not extend to Macau.  
15 So, the Judge of the High Court of Singapore had  
16 the benefit of the view of the two contracting  
17 states, something that was lacking in the case of  
18 the UNCITRAL tribunal. On that basis mainly, the  
19 Judge decided to set aside the arbitral award.

20 While a discussion of that case is outside of  
21 the scope of my remarks, it provides an  
22 interesting example of how the role of the non-  
23 disputing state may be very important in the  
24 interpretation of an underlying treaty and the  
25 role of the two contracting states may be a game  
26 changer in investor-state disputes.

1           If it is accepted that, in principle, the  
2           state of the investor or a non-disputing state  
3           party to an investment treaty may play a role in  
4           the interpretation of that treaty, then the  
5           question is: how can that be done? Some recent  
6           investment treaties in this part of the world  
7           provide answers to that question. There are, of  
8           course, already recent agreements that provide a  
9           methodology and foresee the possibility of  
10          interpretation of the contracting states through a  
11          joint committee. This is the case of the Free  
12          Trade Commission in the NAFTA, and which is  
13          comprised of cabinet level representatives of the  
14          state parties and can adopt interpretations of the  
15          agreement that are binding on arbitral tribunals.  
16          The 2004 US model BIT also contains a provision  
17          that is similar to the NAFTA mechanism. There are  
18          also examples of treaties, like the 2012 US model  
19          BIT, that provide that the contracting states  
20          themselves may issue a joint decision declaring  
21          their interpretation of a provision of a treaty  
22          which is binding on a tribunal.

23                 In Asia, we have examples of both types of  
24                 situations, with provisions that either allow both  
25                 states parties to the relevant BIT or a joint body  
26                 constituted by members from the state parties to

1 issue interpretations that are binding on the  
2 tribunal. An example of the first type of  
3 provisions in Article 10(26) of the investment  
4 chapter of the New Zealand-Malaysia FTA. Pursuant  
5 to the request of either the tribunal, the  
6 disputing investor or a state party, a binding  
7 joint interpretation of the state parties may be  
8 issued. A similar provision is contained in the  
9 ASEAN-India framework agreement.

10 Under the Australia-China FTA, the Tribunal  
11 can request a joint interpretation which must be  
12 submitted within 90 days of the request and then  
13 the parties act through a committee on investment.  
14 The establishment of this committee is a  
15 requirement under the FTA and the committee meets  
16 upon the request of either party. A decision of  
17 the state parties acting through the committee is  
18 binding on the tribunal and any decision or award  
19 issued by the tribunal must be consistent with  
20 such a joint decision. The Singapore EU FTA also  
21 envisages a similar type of body called the Trade  
22 Committee.

23 As you will appreciate, it appears that a  
24 number of Asian agreements have endorsed the  
25 position that interpretation of an investment  
26 treaty by the state parties, including the

1 non-disputing parties, the state of the investor  
2 could enhance clarity and provide predictability  
3 with respect to the interpretation of these treaty  
4 provisions. But joint interpretation, be it  
5 through a committee or the joint interpretation of  
6 the two states, is not the only way that a state  
7 can provide guidance on how a treaty should be  
8 interpreted. In circumstances where the two  
9 states cannot agree on a point of treaty  
10 interpretation, the question arises as to whether  
11 the non-disputing state can also submit a *amicus*  
12 *curiae* brief with respect to the interpretation of  
13 a treaty. Now, this question seems to have been  
14 answered in the affirmative, at least according to  
15 some treaty practice in Asia. Again, this is not  
16 unprecedented as the NAFTA contains a provision,  
17 article 1128, stipulating that a party to the  
18 Agreement that is not a disputing party to a given  
19 case may, after notifying the disputing parties in  
20 writing, make submissions to a tribunal on a  
21 question of interpretation of the Agreement. The  
22 UNCITRAL Transparency Rules also provide that a  
23 Tribunal, after consultation, may allow  
24 submissions on further matters within the scope of  
25 a dispute from a non-disputing party to the  
26 treaties.

1           But let's see some examples from Asian treaty  
2 practice. Under article 27(2) of the Canada-China  
3 FTA, the non-disputing state has the right to  
4 attend any hearing and, upon written notice to the  
5 disputing parties, may make submissions to the  
6 tribunal on a question of interpretation. Some of  
7 the ISDS provisions of the Asian BITs that I've  
8 looked at specify that the non-disputing state  
9 party, or an entity that is not a non-disputing  
10 party, may file an *amicus* brief if the tribunal  
11 considers that certain circumstances exists.

12           The provision on the screen, article 11(25)  
13 of the Australia-Korea FTA list three factors that  
14 the tribunal should consider in order to allow an  
15 *amicus* submission. If this provision sounds  
16 eerily familiar is because it's drafted in the  
17 same terms as ICSID Arbitration Rule 37(2)(c).  
18 But if you focus on the aspect of the "significant  
19 interest in the proceeding" which is highlighted  
20 on the slide, arguably, the home state of the  
21 investor will have a significant interest in the  
22 interpretation of the underlying BIT and should be  
23 able to satisfy, in fact, all the conditions that  
24 are listed in this provision. As in the case of  
25 this example, many other treaties in this part of  
26 the world also provide that submissions by a non-



1 disputing party should not disrupt the proceedings  
2 or unduly burden or unfairly prejudice any of the  
3 parties.

4           Although the theoretical possibility of a  
5 non-disputing state filing an *amicus* brief has  
6 always existed, in practice, states have not often  
7 availed themselves of that possibility. This may  
8 be changing as the European Commission in  
9 particular has been using the means of *amicus*  
10 briefs more actively in order to provide its views  
11 on the relationship between Intra-EU agreements  
12 and EU law. In addition, the United States has  
13 made at least a couple of *amicus* submissions under  
14 the US-Peru Trade Promotion Agreement in the **Renco**  
15 **v Peru** UNCITRAL arbitration.

16           So it would be I think particularly  
17 interesting for us here to watch the Asian space  
18 to see how these provisions may be applied in  
19 future cases involving Asian parties.

20           Lastly, I will address the matter of  
21 transparency. That's very much one of the topical  
22 issues in this field. Transparency naturally  
23 segues from the question of *amicus curiae* briefs.  
24 It is often said that Asian states prefer to keep  
25 their disputes confidential and avoid  
26 confrontation. Therefore, it's interesting to see

1 that in this part of the world, there seems to be  
2 no shortage of very detailed provisions concerning  
3 transparency, including provisions regarding the  
4 publicity of proceedings and the publicity of  
5 documents adopted by tribunals in arbitral  
6 proceedings.

7 That said, some Asian states, while  
8 supporting in principle the notion of transparency  
9 in investor-state arbitration, have still  
10 expressed some reluctance and maintained a number  
11 of reservations regarding the UNCITRAL  
12 Transparency Rules. In particular, during the  
13 discussion for those rules in the Sixth Committee,  
14 Singapore raised its concerns "over instituting  
15 processes which would facilitate interventions by  
16 non-governmental organisations in investor-state  
17 arbitration". Singapore's representative further  
18 warned that the application of the transparency  
19 rules to existing treaties would amount to a  
20 unilateral change of the investment environment  
21 after investments had been made and would, again I  
22 quote, "demolish the certainty of the rules  
23 applicable to these investments".

24 By contrast, China has adopted a policy of  
25 open support of the UNCITRAL Transparency Rules  
26 and the Convention. This may reflect a grown

1 acceptance of transparency by China as shown, in  
2 particular, by the investment agreement it signed  
3 with Canada in 2012. This BIT contains extensive  
4 provisions on transparency including the  
5 obligation to publish arbitral awards, subject to  
6 the redaction of confidential information, and the  
7 authority of Tribunals to accept non-disputing  
8 parties' submissions.

9 It is also interesting that hearings can be  
10 open to the public. Hearings can be open to the  
11 public if, after consulting with the investor, a  
12 disputing contracting party determines that it is  
13 in the public interest to do so. And again, there  
14 are provisions as to the protection of  
15 confidential information and the possibility to  
16 hold portions of the hearings incamera.

17 I've been told that I have a minute and  
18 that's all I need to conclude. I would just say  
19 that, although investor-state arbitration in Asia  
20 has not experienced the same level of growth  
21 encountered in other parts of the world, Asian  
22 states appear to have been actively reforming  
23 their BITs and investment agreement, particularly  
24 in developing more sophisticated and mature ISDS  
25 provisions. So, arguably, this is the late mover  
26 advantage that Asia has been able to profit from.

1           It is interesting that Asian treaty practice,  
2           rather than join in the backlash against ISDS, or  
3           promote the establishment of permanent courts or  
4           investment tribunals rather than arbitral panels,  
5           has tried to react constructively by reforming the  
6           process and providing its own answers to some of  
7           the most burning issues that have led to criticism  
8           of ISDS.

9           So, if we are looking beyond the horizon, as  
10          Lucy has invited us to do from this Asian  
11          advantage point, I think there may still be hope  
12          for the future of ISDS. And I still would like to  
13          hear from Romesh as to who Napoleon is in your  
14          analogy.

15

16           **SESSION 2: INTERNATIONAL COMMERCIAL ARBITRATION:**

17           **IS ASIA PART OF "INTERNATIONAL" OR IS IT NOT?**

18

19   MS LUCY REED:     We have set out in the conference  
20                      outline the following introduction: "As foreign  
21                      investment increases in Asia, there is much talk  
22                      about how Asia needs increasing expertise in  
23                      international commercial arbitration. The talk  
24                      tends to ignore underlying questions, some of  
25                      which are inconvenient." We have set out four  
26                      questions in the outline. The first one has to do

1 with Asian law societies and bars; the second,  
2 with the international arbitration community being  
3 open or not to Asian arbitrators and advocates;  
4 the third, a reciprocity point as to whether  
5 leading international arbitrators and  
6 practitioners overlook the growing reality that  
7 they need Asia as much as they think Asia needs  
8 them; and fourth, a general cultural sensitivity  
9 question.

10 The plan is for our panellists to address  
11 various permutations of these questions in the  
12 form of "TED Talks". For those of you unfamiliar  
13 with that format, "TED" stands not for a person  
14 but for technology-education-design. A TED Talk  
15 is a short talk given by an expert on a topic of  
16 his or her expertise, standing alone on stage for  
17 20 to 30 minutes with a handheld microphone  
18 walking around.

19 Our version will be a little different. We  
20 are not talking about technology-education-design,  
21 at least directly, but rather about international  
22 dispute resolution. Each talk is 10 minutes,  
23 using hand mikes. But the challenge is the same -  
24 we have asked all the speakers to express frank,  
25 forward-looking, potentially controversial views  
26 on the basis of their personal expertise and

1 experience. We are dividing the panel before and  
2 after lunch in hopes that these questions will  
3 trigger discussion over your lunch tables.

4 We start with John Rhie. John is, in my  
5 book, a poster child of internationalism. He  
6 hails from Korea. He's now the managing partner  
7 of the Hong Kong office of the US  
8 litigation-arbitration boutique, Quinn Emanuel,  
9 formerly a partner with Kim & Chang in Seoul. So,  
10 John, I give you a mike - tell us what you think  
11 about all these issues.

12 MR JOHN RHIE: Okay, I'll try this. [USING SAMSUNG  
13 PHONE FOR BULLET NOTES] Thank you everybody and  
14 organisers for allowing us to be up here. It's a  
15 fantastic stage. I feel like a Shakespearean  
16 actor, a very bad Shakespearean actor. I want to  
17 sort of take away a little bit of my thank you  
18 away from Lucy for giving us this opportunity to  
19 be on stage, walk around, act like a very poor  
20 man's Steve Jobs, rest in peace. Unfortunately, I  
21 have no product to sell and I can show you what we  
22 can do with these snazzy products but, in lieu of  
23 that, I will -- and the irony is that our firm  
24 represents Samsung in the smartphone's war against  
25 Apple. And in that light, I will try and really  
26 do technology and try and use this as my notes.

1 Steve Jobs is probably rolling in his grave right  
2 now but I will use this and try and discuss a few  
3 points in a T-E-D or TED fashion as Lucy  
4 mentioned.

5 The discussion point that I'm going to do is  
6 the second question, and that's how and when will  
7 the international arbitration community be really  
8 open to Asian arbitrators and advocates for  
9 non-Asian disputes. You know those -- the terms  
10 used and various words used in that question are  
11 well beyond my intellect. For instance, in  
12 relation to Asia, I know Chester struggled with  
13 "What is Asia?" I have no idea; I don't even  
14 where it starts and stops - north, south, east,  
15 west. I think it's -- yes, there's 4 billion plus  
16 people in Asia speaking hundreds of different  
17 languages and that's only in China. And so it's  
18 very difficult to pinpoint and homogenise what is  
19 Asia in relation to this question. And I think  
20 the same thing for, for instance, international  
21 arbitration community, I don't know what it is, I  
22 hope I'm in it but I don't know how that's  
23 defines. And certainly the easiest thing that  
24 should be defined, which I find the hardest  
25 personally and that's Lucy defined me as an  
26 international person. Look in the mirror, I look

1 Asian, I'm pretty sure I'm Asian, but 30 years of  
2 my life has been outside of Asia in "western  
3 world". I have been educated outside of Asia. I  
4 work in a US firm; I'm married to a Korean person.  
5 I don't really know what I am. The more I think  
6 about it, it's more confusing. And I really  
7 struggle with this question because -- I don't  
8 know, how do you -- how do I deal with issues that  
9 are not defined, and I can't define them. And I  
10 think ultimately where I got to was -- actually  
11 the real answer in my view is the answer that  
12 leads me to not be able to define these words,  
13 which is that this is an issue way beyond  
14 arbitration. And this is a social-political issue  
15 in relation to the changes that are happening in  
16 our world where the "western powers", if that's  
17 the right words, are moving towards the east. The  
18 economic growth which leads to a bigger voice and  
19 at some stage will trickle down to our humble  
20 legal profession where we will have a bigger  
21 voice, and Asian, however that's defined, will  
22 also have a bigger voice. Now, I think that's the  
23 ultimate answer and so it will take time, and I  
24 think Lucy mentioned that where people from this  
25 region will have more voice and, therefore, will  
26 have more of a say and become more and more



1 involved in disputes which are not "Asian". I  
2 suspect Lucy didn't really invite me to answer  
3 that question that way. I suspect the question  
4 that she wants me to answer is the same one but I  
5 think intonated in a different way, which is how  
6 and when will the international arbitration  
7 community be really open to Asian arbitrators and  
8 advocates for non-Asian disputes, which obviously  
9 implies that it's not really open. And I think in  
10 short, there's some truth to that. I can't define  
11 it, I don't have statistics for it, but I think  
12 it's not necessarily a defined prejudice or a  
13 limit in relation to a glass ceiling. But perhaps  
14 human nature, all other issues that relate to  
15 things that again I cannot define. That lead to  
16 maybe it's not really open. At some stage will it  
17 be open, I think so. Will it be in my lifetime?  
18 I'm not sure. I think those are things that are  
19 beyond me and perhaps more broader philosophical  
20 and like I say social-economic questions. But I  
21 think what I can turn the question around is to  
22 say, "Why should it be open?" Why is there a  
23 presumption that it should be open? Like -- our  
24 firm like many firms, like Freshfields, we have  
25 international offices. If there's a dispute  
26 between a European company and a European company,

1 I'm not really sure why I would be involved as a,  
2 quote, unquote, Asian, I wouldn't be involved.  
3 But if a partner of ours in D.C. had work that had  
4 related to a Chinese company or trading company, I  
5 know I will be involved because there's a nexus  
6 there. So then the question is, if there is no  
7 nexus why are we even implying that there should  
8 be some sort of a link with a specific region or  
9 specific people to bring those people into a  
10 dispute. I don't think there should be.

11 I'll try and think about arbitrations that  
12 I've done throughout my career where it may raise  
13 an eyebrow vis-à-vis this question. I can think  
14 of one very good example, and that was an  
15 arbitration I did a few years ago. We were acting  
16 for an international consortium for light rail.  
17 And it was against a Korean municipality, a Korean  
18 city, basically government. The arbitration was  
19 seated in Korea, the law was Korean. The language  
20 to be spoken was English and Korean, so basically,  
21 Korean. The arbitrators, I'm presuming race is an  
22 issue here, there were three Caucasians from  
23 Britain, Australia and France. So, I thought  
24 about this yesterday but, terrible memory, I can't  
25 remember exactly why this happened. Thinking  
26 about it now, the issue was specifically about

1 PPP, public private partnerships, and more  
2 specifically about light rail. And we got the  
3 best people for that, people who really understood  
4 PPP, who really understood light rail, and who  
5 really understood the issues that would arise from  
6 this arbitration -- the construction, the project  
7 site. Now, whether they were white, black,  
8 yellow, green, I really wouldn't care because I  
9 have a duty to the client to bring out the best  
10 person. Some of the takeaway points from that for  
11 me, for today's talk, were that if you are really  
12 good you will be involved. I do believe that.  
13 Because being in an American firm, you know, the  
14 bottom line is money. And if you can win, and if  
15 you can do a good job, then you will be chosen.  
16 In relation to the expertise, that's one takeaway  
17 point that I actually learnt whilst looking at  
18 this question. Be an expert in something, IP work  
19 for instance. There are not that many IP  
20 specialists in arbitration. So if I become the  
21 guru of IP and also have the arbitration  
22 experience, whether the dispute is in Latin  
23 America, whether the dispute is in Europe or the  
24 US, I'm confident that my fellow international  
25 arbitration community members, if I am one of the  
26 experts, I will be part of a panel or I will at

1           least be discussed as an appropriate person to be  
2           either the advocate or the arbitrator.

3           Now, ultimately, I think -- the client's  
4           going to love this. The product placement here in  
5           relation to Samsung, I feel is actually a good  
6           microcosm of how we-- we Asians, I'll use "we"  
7           today -- can go into the international community  
8           more. Samsung did nothing. They did nothing and  
9           everything 20 years ago. They made clothes as  
10          well as electronic goods, basic electronic goods.  
11          But they decided to do a few things which I think  
12          we can learn from. One, they decided to focus on  
13          tech. So they became expert in a specific area.  
14          Two, they invested a lot of money in R&D and  
15          education. And again, I think Lucy mentioned in  
16          relation to education and providing training for  
17          up-and-coming lawyers or even lawyers in this  
18          region, they did that. They became great  
19          marketers. And the commercials that Samsung does,  
20          they were fantastic in the US. I think that's  
21          also a lesson that we need to learn from this  
22          region in order to market ourselves outside, and  
23          to show people how good we are vis-à-vis not just  
24          Asia but internationally. And I think, finally,  
25          they make damn good product now. I mean I  
26          wouldn't have bought this frankly if they were a

1 client a few years ago. But it's very good. And  
2 I think ultimately if you are very good, if you  
3 have expertise, if you put yourself outside there,  
4 I don't think that there is a glass ceiling or  
5 necessary prejudice to stop anybody from becoming  
6 as good or even better than their international  
7 counterpart. How is that? Thank you very much.

8 MS LUCY REED: I knew I made a good decision in asking  
9 John to go first.

10 There was a question about timing in what you  
11 said that reminded me of why I posed this  
12 question, namely that you don't expect to be  
13 involved if there is not a connection. Yet the  
14 core of people from whom we select arbitrators are  
15 the best, often regardless of objective connection  
16 to the parties. When we select an Albert Jan van  
17 den Berg or Gabrielle Kaufmann-Kohler, there does  
18 not have to be a connection to where they come  
19 from or their background. It is a question of  
20 their quality and experience. So, to some extent  
21 for Asia, it is a question of timing, growing a  
22 bigger local group where the "connection" is pure  
23 merit and experience.

24 Next, we go to Minn Naing Oo who is well-  
25 known here in Singapore. He's the former CEO and  
26 Registrar of SIAC, and now is a partner with Allen

1 & Gledhill in his home country of Myanmar. I have  
2 asked him to focus on the questions and also on a  
3 whole new area for us, which is international  
4 dispute resolution in Myanmar in the future.

5 MR MINN NAING: Thanks, thanks very much, Lucy. John is  
6 certainly a hard act to follow. Let me just start  
7 by saying thanks everyone for being here and thank  
8 you, Lucy, for having me on the panel.

9 Coming back to the topic at hand, I  
10 thought maybe I'll just start off by giving you an  
11 introduction on what's been going on in Myanmar in  
12 terms of arbitration, and the prospects for  
13 arbitration in Myanmar. It's of course in many  
14 ways a real market of interest, an investor's  
15 darling, right now, and companies are rushing in  
16 to provide goods and services. But - and of  
17 course I suppose that includes us as arbitration  
18 practitioners, what does it hold for arbitration  
19 practitioners and arbitrators? And I think the  
20 prospects are quite good -- I would say better  
21 than quite good for a couple of reasons. So just  
22 to set the landscape, the Myanmar Arbitration Act  
23 currently in force is from 1944, it's the  
24 Arbitration Act of 1944. From the title, you will  
25 guess that it is outdated, and it is. And it's  
26 also -- the world has moved on since then. And

1 what the government has done in the last year or  
2 so is to start the process of having a new  
3 Arbitration Act come into force.

4 So a draft was done, a couple of revisions  
5 were made to it. I was involved in the drafting  
6 of that law. And it was put into Parliament, it's  
7 based on the UNCITRAL Model Law, it's taken  
8 inspiration from the UK Arbitration Act and the  
9 Singapore Arbitration Act. And so it's a pretty  
10 modern piece of legislation and it would be  
11 bringing Myanmar into the realm of modern  
12 jurisdictions if the law would be passed.  
13 Unfortunately, as the law was crossing through  
14 Parliament, parliament ended a session about 2  
15 weeks ago for campaigning to start for the  
16 elections in November. So it didn't make it in  
17 time this time around. I'm hoping that it will be  
18 considered again when the next Parliament comes in  
19 February next year.

20 Some of the features of that Act, what you  
21 might expect in a modern arbitration bill, you've  
22 got. It's got both international and domestic  
23 arbitrations being governed by the same Act. And  
24 there's a default, there's going to be a  
25 designated appointing authority for arbitrators  
26 under that Act, and it's expected to be the main

1 business chamber to be more efficient in the  
2 appointment process. The default number of  
3 arbitrators will be three. I had suggested one but  
4 I think the Myanmar business community and the  
5 government felt that it would be fairer to have  
6 Tribunals of three, even for default positions.  
7 So that's what it is. So we will have a modern  
8 piece of legislation in Myanmar hopefully early  
9 next year. And that lays, I think, the groundwork  
10 for arbitration prospects in Myanmar.

11 The second thing is, quite interestingly,  
12 arbitration is quite familiar to the Myanmar  
13 business community and to the government agencies.  
14 Most, if not all, of the government contracts in  
15 Myanmar that involve foreign parties, would have  
16 an arbitration clause -- maybe not all but many.  
17 Of course it now refers to the 1944 Act but in  
18 time to come the arbitration clauses would refer  
19 -- if it's passed - if an arbitration is seated in  
20 Myanmar, to the new Act. Increasingly, arbitration  
21 is becoming more popular. Arbitration outside of  
22 Myanmar is getting more popular as well with  
23 places like Hong Kong and Singapore being named in  
24 the clauses. So there is a general acceptance of  
25 arbitration as the means of dispute resolution in  
26 Myanmar right now. There is also a new investment



1 law which recognises arbitration. In fact, it has  
2 a grievance mechanism for disputes involving  
3 investors and the state.

4 To conclude on the prospects for arbitration  
5 in Myanmar, I think the prospects are bright, I  
6 think there will be greater use of arbitration.  
7 In fact, there are already a couple of cases. I  
8 think that one of the things that gives confidence  
9 is the recent highly-publicised **F&N** case where the  
10 Myanmar military government-owned company **MEHL**  
11 actually won the case against **F&N**. And it was  
12 seen by a lot in the Myanmar community that Myanmar  
13 parties can actually go to international  
14 arbitration and win. I think that gives  
15 confidence to people in the mechanism of  
16 arbitration.

17 Now, to come to the question that I have been  
18 asked to look at more directly, I see it as  
19 looking at three factors, the economics, the  
20 governing law of contracts and of course the  
21 expertise that needs to reside where it should  
22 reside. I think for the economics, it's quite  
23 clear that Asia is growing, Asia is where a lot of  
24 the action is, when other regions are slowing  
25 down. If you look at a place like Myanmar, people  
26 are rushing in to invest. So the economy seems to

1 dictate that arbitrators, whether they be from  
2 Asia or from elsewhere, should be looking at Asia.  
3 It is an important region and it's a huge region,  
4 huge population, huge resources, huge investments  
5 coming in. And intra-Asia trade as well should  
6 not be ignored because that's really a lot of the  
7 money being made and spent.

8 And so the economics seem to dictate that  
9 arbitrators should be looking at Asia, and you see  
10 that happening, right now. You see more and more  
11 of the arbitrators from Europe and America coming  
12 over to Asia, you've got law firms setting up  
13 here. I think the number of law firms that are  
14 basing their offices in Singapore for instance,  
15 show that Asia is becoming an important region  
16 driven by economics.

17 The second point that I think is significant  
18 is governing law. If you look around, in most of  
19 the contracts that I have now seen in transactions  
20 that I'm working on, if it's not the law of the  
21 host country where the investment is being made,  
22 the contracts will have either English law as  
23 governing law, as the most popular one, US -- New  
24 York law, and at least in this region coming third  
25 would be Singapore law. But English law by far  
26 dominates whichever nationality the parties happen

1 to be. And so once you have English law or New  
2 York law as the governing law, then I think it's  
3 obvious that it dictates to a large extent which  
4 law firms you're going to be using, which  
5 arbitrators you're going to be using, if disputes  
6 will arise.

7 I think that in that sense at least, so long  
8 as the contracts are going to have governing laws  
9 that are not necessarily from Asian jurisdictions,  
10 you will have arbitrators who will be needed with  
11 that legal expertise, who will be needed in Asia.

12 The third point that I would just discuss  
13 very briefly is expertise. There's no questioning  
14 that the pool of experts, the body of knowledge,  
15 has been longer established in Europe and in the  
16 West if you like in general, than in Asia. So  
17 expertise to a large extent will reside more  
18 outside of Asia. And in that sense, again I think  
19 that Asia probably still needs the arbitrators  
20 from outside of Asia a bit more than the  
21 arbitrators in Asia in that sense alone.

22 On balance, my view is that the economics  
23 will continue to drive the growth, and as the body  
24 of expertise grows in Asia -- and we are seeing it  
25 grow -- this will drive the growth of a body of  
26 arbitrators in Asia and who are Asian. The

1 governing law aspect, I think, is something that  
2 could go either way. There are more and more,  
3 like John says, Asians in US, UK firms who are  
4 practising English law, New York law, and a lot of  
5 the arbitrators I think will be from this region  
6 going forward.

7 Those are my observations on this and thank  
8 you once again for having me here.

9 MS LUCY REED: Thank you.

10 (Luncheon adjournment)

11 MS LUCY REED: Thank you. We are going to start again  
12 with Michael Hwang, SC, who is one of the  
13 Singaporean pioneers in international arbitration  
14 whom I mentioned this morning. Michael actually  
15 is the inspiration, though he didn't know it, for  
16 the topic for this panel.

17 MR MICHAEL HWANG, SC: "To be or not to be? That is  
18 the question." There are three reasons why I open  
19 with that remark. The first is, that the last  
20 time I was in this hall, I was sitting over there  
21 and watching a live performance of Hamlet.  
22 Second, as you know, all advocates are frustrated  
23 actors. And so this is my one chance. And the  
24 third, it actually has something to do with what I  
25 am about to say. Now, under question 1, I make 2  
26 points. The first point is this: I think our

1 government is a little ambivalent on the attitude  
2 to the role of foreign practitioners, foreign  
3 arbitration practitioners, in the practice of  
4 international arbitration in Singapore. Now, when  
5 we reformed our Legal Profession Act, we in effect  
6 said that we are opening the door to full foreign  
7 participation in our arbitrations which are seated  
8 in Singapore. But there is a caveat or there is a  
9 qualification, which is that while foreign  
10 practitioners can practise arbitration in the  
11 sense of giving advice, handling the case, filing  
12 the papers, arguing the case before SIAC, they are  
13 still precluded from appearing in our local courts  
14 when there is a court application that arises from  
15 a Singapore seated arbitration. So, this is the  
16 part that I find a little anomalous. And the  
17 question really, I'm putting it the other way, not  
18 why should they be justified in going to our local  
19 courts but why not go the whole hog and say, "If  
20 you can do an arbitration in Singapore, then you  
21 can deal with that arbitration from beginning to  
22 end". Because what happens now is that, if a  
23 foreign firm is arguing a case in SIAC or ICC but  
24 seated in Singapore, and you need to go to court  
25 because you have an urgent application for  
26 provisional measures, you need a setting aside,

1 you need to remove an arbitrator, that -- the  
2 foreign firm will then have to hand over the case  
3 to a local firm who will then run that part of the  
4 case in the Singapore courts.

5 Now, historically, the reason why we have  
6 said that we don't want to -- we want to keep  
7 litigation the exclusive preserve of  
8 Singapore-qualified lawyers. And the position --  
9 or the justification for that has been that it is  
10 because we want to keep the development of  
11 Singapore law in Singapore hands. That rationale  
12 doesn't really apply in the case of international  
13 arbitration. Because in international  
14 arbitration, when you go to court to enforce your  
15 rights one way or the other in the arbitration  
16 which requires a court order of some sort, the  
17 matters that are going to be canvassed before the  
18 court are not questions of substantive Singapore  
19 law, unless of course the governing law is  
20 Singaporean. But even when the governing law is  
21 Singaporean, what is typically argued before the  
22 courts are not questions of substantive domestic  
23 Singapore law but questions of Singapore  
24 arbitration law. And Singapore international  
25 arbitration law is taken from international  
26 models. We have our Model Law, we have the New

1 York Convention. And most of the arguments are  
2 going to be about issues that are raised under  
3 those international laws. And by definition, the  
4 foreign arbitration practitioners who are engaged  
5 in the practice of international arbitration in  
6 our arbitral tribunals in Singapore are going to  
7 be as experts as a Singaporean on those aspects.

8 Now, Singapore wants to make itself an  
9 international hub for international arbitration.  
10 And of course we want to promote the jurisprudence  
11 of our own courts because this will eventually, of  
12 course, be broadcast to the world. And as it is,  
13 we already have a very substantial body of case  
14 law on the Model Law which is contributing to  
15 international jurisprudence on that subject. So  
16 when you want to aim for those heights, why is it  
17 that we don't make available of the best resources  
18 that we have who -- available in Singapore? So  
19 that's the first point.

20 The second point I want to make is a  
21 different one. But it's still about, what is the  
22 position of foreign arbitration lawyers now when  
23 we have the SICCA? Now, this is not clear from the  
24 words of the legislation. And I know that this  
25 was not seriously discussed in the working party  
26 that drafted the legislation and the rules

1 governing the SICC. But the way that the SICC is  
2 set up, foreign lawyers have a role to play in it.  
3 And the three criteria are: First, the case  
4 must be international and commercial. And that's  
5 not a problem for most of the commercial  
6 arbitration cases that I have heard in SIAC or  
7 other tribunals seated in Singapore. The third  
8 requirement for a foreign lawyer to be able to  
9 handle that case is that the case must be  
10 offshore. And offshore is defined as having no  
11 connection with Singapore at all, or if it has a  
12 connection with Singapore, that only connection is  
13 that the governing law of the dispute is Singapore  
14 law.

15 Now, if you fall within that definition, how  
16 do we look at applications to the court under the  
17 International Arbitration Act? Because that is an  
18 independent action of its own. And when you file  
19 that that can theoretically be filed by a foreign  
20 practitioner. First of all, he's got to get  
21 registered with the High Court as a  
22 foreign-registered lawyer for purposes of the  
23 SICC. Depending on his qualifications and  
24 experience as Counsel, he can be given either full  
25 rights of audience or partial rights of audience.  
26 Partial rights of audience is when he's allowed to



1 submit to the Court on certain specific points of  
2 foreign law on which he is expert. In other  
3 words, you have to get an Indian lawyer to argue  
4 an issue of Indian law. But the Indian lawyer  
5 cannot argue the whole case procedurally but only  
6 on the legal points.

7 Now whatever it is, how do you get an  
8 arbitration case into the SICC? There is no  
9 obvious gateway so you have to piece it together  
10 from what is in the legislation right now. One of  
11 the ways that you can do it is of course if both  
12 parties, if both counsel in the arbitration agree  
13 that they want to keep hold of the case and carry  
14 on the fight into the High Court and the Court of  
15 Appeal, then they can agree and they jointly file  
16 an application. And the application would be for  
17 that case to be declared an offshore case. And if  
18 it's declared an offshore case, then it would --  
19 it should go into the SICC. Theoretically, the  
20 SICC or the High Court can decline but I don't see  
21 any reason why they should if both parties want  
22 the right to argue.

23 Now, more likely scenario is that one of the  
24 parties will want to carry on with the case, have  
25 control of the case and conduct of the case all  
26 the way through instead of bringing another

1 lawyer. The other lawyer, for whatever reason,  
2 does not agree. But even then, the lawyer -- the  
3 foreign lawyer who wants to take his case into the  
4 international -- into the High Court or the SICC,  
5 can theoretically achieve that objective by filing  
6 a declaration in Court that the case is an  
7 offshore case. Once he has made that declaration,  
8 he will be allowed to argue that application. And  
9 it -- of course if he is successful in the  
10 application, then he carries on with the case. At  
11 least theoretically, he qualifies. Now because  
12 the offshore case -- any cases going into the SICC  
13 go in as of right if both parties agree. But if  
14 one party doesn't agree, then it's left to the  
15 High Court to determine whether or not it fits all  
16 of the criteria that the High Court are looking  
17 for before they transfer a case to the SICC.

18 So this is a very quick summary of where we  
19 stand and I think some clarity could be welcomed.  
20 Let me now turn to question 2. Now in this  
21 connection, I asked SIAC to give me some  
22 statistics for 2014, and I asked them two  
23 questions. First question, "In how many cases  
24 where there was not a Singapore party involved in  
25 the arbitration was a Singaporean arbitrator  
26 appointed?" Answer, "Something like 51 per cent."

1 Second question, "In how many cases where there  
2 was no Singapore party involved did the parties  
3 choose a Singapore lawyer -- law firm, a  
4 Singapore-based law firm?" I didn't distinguish  
5 between offshore and local firms, so I just asked  
6 them that question. And the answer came back,  
7 it's something like 13.6 per cent where -- sorry,  
8 it's something like 47 per cent where one of the  
9 parties appointed a Singapore-based firm. And  
10 when both of the parties, despite the case not  
11 having any connection with Singapore, chose a  
12 Singapore lawyer, it's about 13.6 per cent.

13 Now, on the face of it, these figures are  
14 quite staggering. I mean, when we started the  
15 SIAC, we wanted to open it up to the whole world  
16 and one of the selling points is that you can  
17 bring your whole team with you, you can run the  
18 case just like you would run it in London or New  
19 York or Paris or Geneva. And yet we find that  
20 over the years, we have acquired such a reputation  
21 that now, people who don't -- would not, in the  
22 first instance, think of engaging a Singapore  
23 lawyer even though it was a Singapore-based  
24 arbitration, are now doing so voluntarily. Of  
25 course a lot of these clients, I suspect, would be  
26 coming from places like -- well, basically from

1 countries which do not have lawyers experienced in  
2 international arbitration. And therefore, when  
3 they find that the case is going to be heard in  
4 Singapore, they start enquiring around.

5 Now that demonstrates to you one thing which  
6 I think we ought to pay attention to when we start  
7 to predict the future of our arbitration bar in  
8 Singapore and how we develop our reach beyond the  
9 shores. I am following what Chester said. In  
10 fact, he pre-empted my point. When you talk about  
11 going outside of Asia, let's decide what we are --  
12 what -- exactly area we are talking about. And I  
13 suggest to you that realistically speaking, let's  
14 look at our backyard. And our backyard is  
15 essentially East Asia and South Asia, and no  
16 further. Middle East, CIS states, and now this  
17 fanciful name for all these Central and Eastern  
18 European states which can't make up their mind  
19 which -- what they are, may now call themselves  
20 "Eurasia". And so I think we're going to exclude  
21 all of that for the moment and just focus on, you  
22 know, what is our true hinterland.

23 And in that, I think the Singaporean law  
24 firms and I'm really now talking about the local  
25 firms because offshore firms actually are governed  
26 by different metrics because of their global

1 client pool and their global resources in termin  
2 -- in terms of manning, setting up teams for  
3 particular arbitrations. The Singaporeans have to  
4 rely just on their one source. Now, what is the  
5 future of the Singapore bar in going outside of  
6 Singapore itself to find cases for them to  
7 practise in? In other words, arguing cases before  
8 Tribunals outside of Singapore. And let's keep it  
9 within East and South Asia. Well, I think a  
10 couple of years ago for another talk, I polled the  
11 big four firms in Singapore and asked them, "Just  
12 tell me of your arbitrations, how many per cent  
13 are actually conducted outside of Singapore?"  
14 Again the answer to me was a bit surprising. The  
15 answers ranged from between 5 per cent to 10 per  
16 cent of their case load in arbitration, were  
17 actually argued outside of Singapore, beca --  
18 places like UK, Hong Kong, China, Malaysia. I  
19 suppose these are the usual suspects.

20 So we already start with some kind of  
21 momentum which I think we can develop. And why do  
22 I say that? Well, just a couple of quick reasons.  
23 The first reason is this, if you think about it,  
24 in this region, this hinterland of ours, I think  
25 we, and arguably being challenged by Hong Kong,  
26 have the strongest arbitration bar. I mean, we

1 have cultivated the art of advocacy by developing  
2 the role of the senior counsel, and I think that  
3 has made a huge difference to the standard of  
4 advocacy and the capabilities of our advocates.  
5 Of course Hong Kong would say, well, they have a  
6 divided bar and they have barristers and they have  
7 quite able counsel, which may be true. But  
8 frankly, I have not seen Hong Kong firms outside  
9 of Hong Kong, you know, plying their wares in  
10 India or wherever.

11 So we have, you know, that advantage of a  
12 very strong bar compared to, let's say, the bars  
13 in the Philippines, Vietnam, Cambodia, even China.  
14 But -- and there are other competitors but the  
15 dynamics are a bit different. We just have to go  
16 out and try and find cases where we already have  
17 some relations with the clients, typically let's  
18 say in India because a lot of our firms here  
19 developing links with Indian firms. But let's  
20 compare our position with that of, let's say,  
21 Korea. Now, Korea is a big exception to my  
22 statement that Singapore has a more experienced  
23 arbitration bar than most Asian countries. Their  
24 bar is very strong, particularly their  
25 international arbitration bar. They are excellent  
26 lawyers, very well-qualified, many of them come

1 back from the US. John Rhie is, you know,  
2 excellent example, completely fluent in English.  
3 But John perhaps apart, most of the international  
4 arbitration bar are focusing on Korean clients,  
5 but then they have a huge advantage over Singapore  
6 because Korean construction companies are  
7 everywhere. And so, I think the -- what the  
8 Korean bar is trying to aim at is to say, "When  
9 you go abroad, don't forget to take us along with  
10 you."

11 Now unfortunately, our Singaporean firms are  
12 not of the same mind. I can imagine that our  
13 Singaporean firms get involved in arbitrations in  
14 places like Brazil where we have quite a lot of  
15 investment. And if they have an arbitration, I  
16 don't hear any calls back to Singapore to, you  
17 know, "Send us a team." So these are things that  
18 we have to gradually change the mindset and try  
19 and get more support from our own. I asked GIC  
20 for example -- sorry, not GIC, Temasek. I said,  
21 "When you go abroad and you -- do you try and  
22 write in SIAC arbitration?" And they say, "Well,  
23 you know, we can't really because they see us as a  
24 government department and therefore they think  
25 that SIAC is connected with the Singapore  
26 government so we actually can't get SIAC into our

1 clauses. And what is more, they are not actually  
2 taking our lawyers with them. I think this is a  
3 pity and -- but some of course of our commercial  
4 clients, purely commercial clients, are going out  
5 to countries like China and obviously Malaysia and  
6 that's where I think our law firms have been able  
7 to get some business in developing their overseas  
8 wings.

9           So all of this, I think, is auguring well but  
10 I think we at least ought to think about how we  
11 can emulate Korea's example in gathering  
12 nationalist loyalty which is of course based on  
13 confidence on the competence of their own lawyers.  
14 And the next interesting competitor to watch is  
15 going to be China. If Koreans are all over the  
16 place, the Chinese are already there and  
17 increasing in ever-greater numbers. And of  
18 course, they would very much like to bring their  
19 own lawyers out into the far reaches of this world  
20 where they are going to be negotiating for  
21 arbitration clauses. But historically, of course  
22 the Chinese bar has not had a great deal of  
23 experience in international arbitration, but that  
24 is changing fast. You know, I have been to China  
25 up to this year, once each year of the last 3  
26 years. This year, I've gone four times. And on



1 each visit, I can see the standard of English in  
2 the local lawyers increasing rapidly. 3 years  
3 ago, you sit in a room like this, half of the  
4 people will have earphones for simultaneous  
5 translation. The next year, it was down to a  
6 quarter. The last visit I made to Shanghai, zero,  
7 nobody was using earphones. Of course it was a  
8 specialist audience but still, I mean, it does  
9 indicate a rapid change. And then don't forget  
10 the dynamics of the way that the Chinese firms are  
11 expanding themselves and of course -- highlighted  
12 of course by King & Wood Mallesons.

13 When King & Wood Mallesons merged, you know,  
14 first with Mallesons & Stephen Jacques, and then  
15 with SJ Berwin, they immediately acquired this  
16 huge English-speaking capability and as well as  
17 the arbitration experience. And now you will see  
18 in many cases where I see Chinese parties as  
19 parties to an arbitration, King & Wood will be  
20 appearing particularly if it is outside of China  
21 and Hong Kong. So we've come a long way but  
22 there's still a long way to go. I'd be very  
23 pleased actually to hear the experience of the  
24 people on the ground. Cavinder is around  
25 somewhere, let him tell us where we are heading  
26 and if he agrees with me. Thank you.

1 MS LUCY REED: Thank you, Michael. We will turn to  
2 Amanda Lees, our Australian colleague with Simmons  
3 & Simmons in Singapore and a fellow of the  
4 Chartered Institute of Arbitrators. And as Amanda  
5 comes up, I'll mention that unfortunately, we lost  
6 our panellists Utku Cosar, from Istanbul and Zia  
7 Mody from Mumbai to urgent business, and will  
8 surely miss viewpoints from those parts of Asia.

9 MS AMANDA LEES: I'm afraid I couldn't give up the  
10 notes totally so I've got one piece of paper here  
11 so I can hopefully keep on track. So as many of  
12 you know and those of you who don't would guess  
13 from my accent, I am Australian. And so as  
14 Chester's already alluded to, sometimes depending  
15 upon the Australian PM at the time (they keep  
16 changing) or depending upon the definition used,  
17 I'm in Asia or I'm in the rest of the world. So I  
18 think straddling that divide between Asia and the  
19 rest of the world and having now lived in  
20 Singapore nearly 4 years, hopefully you'll indulge  
21 me with a few observations as to the question that  
22 we've been posed: Is Asia part of international  
23 or not? And I'm going to look at it from the  
24 perspective of diversity. Now, as many other  
25 people have said in other conferences, diversity  
26 is important. Why is it important? Why is it

1 important to get away from, I think the joke goes:  
2 the pale, male and stale breed of arbitrators. No  
3 offense intended. Because a diversity of  
4 arbitrators and counsel leads to a diversity of  
5 thinking and a diversity of approaches. And so,  
6 at ICCA in 2014 there was a very long session  
7 about diversity, in which there were statistics  
8 given about how many arbitrators come from Western  
9 Europe, North America, I think it was over 70% for  
10 arbitrations conducted by the ICC, even though the  
11 disputes heard involved parties from a far more  
12 diverse range of countries and involve far less  
13 than 70% of disputes from Western Europe and North  
14 America.

15 And so, there was a call to have more  
16 arbitrators from Asia, more arbitrators from South  
17 America, more arbitrators from Africa to increase  
18 the diversity of the pool of arbitrators and  
19 counsel available globally. On the flip side, as  
20 Michael's already alluded to, in Singapore they  
21 recognise the importance of having diversity when  
22 they look to, "How can we make Singapore an  
23 international dispute hub for the region, if not  
24 internationally?" They recognised that they would  
25 need to increase the diversity of counsel and  
26 arbitrators involved here. They encouraged

1 international law firms to come in and as a  
2 consequence, there are increasingly numbers of  
3 prominent arbitrators, many of whom are in this  
4 room, who've come to the region and are now living  
5 in Singapore, which is terrific.

6 So we now have a real group of notable  
7 home-grown Singaporean arbitrators such as  
8 Michael, as well as imported prominent  
9 arbitrators. And that has increased the  
10 attractiveness of Singapore as a seat. So,  
11 personally, I think that Singapore and Hong Kong  
12 both have an opportunity to lead the world in  
13 becoming centres, arbitration centres where  
14 there's a true diversity of arbitrators and  
15 counsel. Now, why do we have that opportunity  
16 that perhaps there isn't in other places? Because  
17 we have a great locally trained bar, as well as  
18 having a lot of foreign lawyers, as well as having  
19 an increasing number of meaty disputes. And,  
20 hopefully, that combination will mean that an  
21 increasing number of arbitrators from this region  
22 will sit with arbitrators from other parts of the  
23 world and those people will see, "Look, hey,  
24 there's some great talent here. We should be  
25 appointing them elsewhere in the world."

1           I don't know, perhaps that may well be a bit  
2           of a pipe dream but in any event, we can make  
3           where we are the best that it can be. So how are  
4           we doing in terms of diversity? And this is where  
5           hopefully, the slides will now magically appear.  
6           Ah-ha, so first of all -- and they've even made it  
7           prettier. They've done very well. First of all,  
8           looking at how's the SIAC doing in terms of  
9           diversity. Looking at SIAC Tribunal appointments.  
10          The first thing you'll notice is that 32% come  
11          from Singapore. And now I've taken this -- ripped  
12          this off from the SIAC annual report. I love that  
13          annual report as it has more statistics than any  
14          other institution, and they're all freely  
15          available; you don't have to subscribe to a  
16          bulletin to get them - it's always an interesting  
17          read and I think these tables are interesting to  
18          look at.

19          So it's a big percentage from Singapore.  
20          Now, why might that be? Obviously, if you look  
21          elsewhere in the annual report, 49% of the new  
22          cases last year were governed by Singapore law, so  
23          there's a big reason for why you might appoint  
24          more Singaporeans. There are still a lot of  
25          cases, I think it's about 41% that are under a  
26          million Singapore dollars. So in small value

1 cases, you're going to want arbitrators who are  
2 actually at the seat in order to decrease the  
3 costs that the parties are going to have to pay.  
4 And there's also still a huge percentage of the  
5 parties involved who are Singaporeans, so I think  
6 it's 147 out of 222 of the new cases involve  
7 Singaporean parties. Then who else is getting  
8 lots of appointments? The British are doing very  
9 well with 22%. Australia surprisingly has 13%.  
10 Be interesting to see whether now America might go  
11 up and Australia might go down with the changes at  
12 SIAC, but Malaysia is doing quite well with 8% as  
13 well.

14 But one thing you'll note from this is that  
15 there are not many arbitrators appointed from  
16 other parts of Asia. China only represented 2% of  
17 the appointments and 2% is roughly two  
18 appointments. Yet, there are 22 panel members  
19 located in China, exactly the same number as there  
20 are located in Australia. So if we can turn to  
21 the second slide, now we look at party  
22 appointments and here it's even less diverse. 62%  
23 of the party appointments were Singaporean  
24 counsel. So, in fact, I think Singaporean  
25 arbitrators are actually doing pretty well.  
26 Interestingly, parties are less keen on British

1 than SIAC and more keen on Europeans. The  
2 Austrians have been doing quite a bit of marketing  
3 and it's obviously had an effect with 6% of the  
4 appointments to arbitrators from Austria and 3% to  
5 those from Switzerland. But it is roughly the  
6 same number for Malaysia. But again, a very low  
7 percentage from other Asian countries.

8 And in particular, what I wanted to note was  
9 the low percentage from other Asian countries,  
10 especially the civil law ones. Now, if we turn to  
11 the next slide, the SIAC panel. Now, for some  
12 reason, the SIAC panel is set out by geographic  
13 location, not by nationality. So, 114 members are  
14 based in Singapore, which is 28%, but not all of  
15 those are Singaporean. There are a number of  
16 British included. And, hopefully, some time there  
17 will be more Australians as well who are, you  
18 know, listed as being in Singapore but are  
19 obviously not Singaporean. But as you can see,  
20 quite a bit over half come from Asia, Australia or  
21 New Zealand, so are located in this very diverse  
22 and big region.

23 The 96, they're all the people from Europe,  
24 from the Middle East, from Africa, from South  
25 America. I couldn't be bothered to put in the  
26 numbers for each one of them because I had to make

1 up this graph. Unfortunately, they don't have one  
2 of these in the annual report. But what I thought  
3 the shame here and where Singapore -- where we --  
4 I think we can do more to increase diversity is  
5 the little one down the bottom "Other ASEAN". And  
6 these are the ASEAN civil law countries of  
7 Indonesia, Philippines, Thailand and Vietnam.  
8 There are only 13 arbitrators on the panel that  
9 come from those countries. And yet, there are a  
10 lot of parties from those countries that use SIAC  
11 arbitration.

12 Singapore is already doing an excellent job  
13 in many ways in capacity building, particularly in  
14 the developing countries. I'm involved in the  
15 Chartered Institute of Arbitrators, as are a  
16 number of you, and CIArb, and SIArb I know as  
17 well, go out and run courses in Cambodia, the  
18 Maldives and at other places to try and increase  
19 the knowledge base about international  
20 arbitration. SIAC has gone out and run events.  
21 But we need to obviously to do more. NUS run the  
22 arbitration academy and get government employees  
23 from those countries to come along and learn about  
24 investor-state arbitration. But how are we going  
25 to increase the actual good commercial arbitrators  
26 who come from those jurisdictions? And I think



1 that is a challenge if we're really serious about  
2 making it Asia that we're talking about, not just  
3 Singapore or Hong Kong.

4 I think, if from big law firms, there's more  
5 we can do in terms of secondment of talented  
6 lawyers from those places, training them and then  
7 sending them back and giving them the opportunity  
8 to get arbitrator appointments. But, I'm sure  
9 many of you probably have better ideas than I do  
10 about how we might be able to do this. And,  
11 obviously, South Korea is a good example of a  
12 civil law Asian country that has been able to  
13 build up an arbitration bar, as Michael already  
14 mentioned. So there's no reason that just because  
15 it's a civil law country that we can't help to  
16 facilitate the same growth in a bar there.

17 Finally, turning to the next slide -- gender  
18 diversity. Now, this is a depressing and familiar  
19 story. There's absolutely no divide here between  
20 Europe and Asia. It's exactly the same story. So  
21 on the SIAC panel, we have 8%. If we turn to the  
22 next slide, on the HKIAC panel, just slightly  
23 worse at 7.5%. I'm sure that there are more than  
24 33 talented women out there who can qualify to be  
25 on the panels in Asia because there's an awful lot  
26 of cross-over between the women on the SIAC panel

1 and the HKIAC panel. There must be more, but this  
2 is something where I don't think there has been  
3 much debate about this in Asia and particularly,  
4 in Singapore. We need, in terms of being part of  
5 the arbitration practitioners societies here, we  
6 need to make sure that there are women on our  
7 boards and that there are women speaking at  
8 events.

9 Lucy does a fantastic job with all the events  
10 she is involved in at making sure there are women  
11 speakers and I've been a great beneficiary of  
12 that, so thank you to Lucy. But all of us have a  
13 responsibility. I was on the organising committee  
14 of the Chartered Institute of Arbitrators  
15 conference and this was one thing that came up and  
16 we said, "No, we've got to make sure that we've  
17 got a woman on each panel." And yet, I'm going to  
18 be critical here. The SIArb, unfortunately for  
19 the second year running, does not have a single  
20 woman chair for the signature event that they run,  
21 which is the SIArb symposium. It's a great event  
22 and a great deal of care is taken in choosing the  
23 chairs to ensure that there's diversity of views  
24 in terms of people coming from outside Singapore,  
25 but gender seems to have been a blind spot. And

1 I'm not sure that that would be acceptable  
2 elsewhere in the world.

3 So, you might say, "Well, why does it matter?  
4 Why does gender diversity matter at conferences?"  
5 Because conferences is where we debate ideas, it's  
6 where we talk about practical issues to do with  
7 arbitration and it's important to have diverse  
8 views and diverse thinking. To not have  
9 groupthink. So, I personally think it's very  
10 important and I think there's some way in  
11 Singapore for us to go in relation to that as  
12 well. All of us have the responsibility of  
13 encouraging young women to be arbitrators, to get  
14 involved, to seek appointments and to be mentors  
15 to them.

16 I don't know about you, but I got into this  
17 game because of diversity. I got into it because  
18 the parties involved were diverse, they came from  
19 different legal cultures, they are international.  
20 I got into it because there was the opportunity of  
21 being involved in an arbitration community that  
22 was global, that was more exciting. So, I hope  
23 that we can make Singapore a real example of  
24 somewhere where there is a vibrant open debate  
25 about arbitration ideas and issues and has a real  
26 diversity of arbitrators and counsel going into

1 the future, so that it is the sort of place that  
2 will attract people to want to come and be here  
3 and people who want to arbitrate their disputes  
4 here. Thank you.

5 MR CAVINDER BULL, SC: I'm just glad that Lucy did  
6 not say that I was going to deliver my 10-minute  
7 spiel in verse because I'm not that good. I  
8 thought I would share my ideas, my impressions on  
9 the first question: How and when will Asian law  
10 societies, bars and courts be really open to  
11 international expertise? Pretty much a loaded  
12 question, let's all agree about that. I don't  
13 know about all the Asian bar associations. I  
14 don't know about all the legislation from  
15 different countries. So I'll start with Singapore  
16 and I think Singapore is a pretty open  
17 jurisdiction, whether that's compared to other  
18 Asian countries or compared to non-Asian  
19 countries. As Michael has mentioned, in  
20 Singapore, anybody can do international  
21 arbitration, any international lawyer can do that.  
22 There are no regulatory hurdles, no qualifications  
23 needed. So arbitration, totally open.

24 The courts, now with the SICCC, international  
25 lawyers can participate. There, all you need to  
26 do is fill out a form. There's a small

1 administrative fee. It's a very simple process to  
2 get registered. Yes, the number of cases in the  
3 SICC is modest. We're now in the first year but  
4 that's a division of our High Court and there's  
5 entry there. But the other divisions of the High  
6 Court as well as our Court of Appeal,  
7 international lawyers have had access to that,  
8 albeit through an admission process, you have to  
9 get ad hoc admission permission from the court to  
10 appear before the judges there.

11 The test for that used to be that the  
12 expertise that counsel had was not available in  
13 the local bar. That's, I think not a bad test.  
14 Look back at the question. When will Asian legal  
15 systems be really open to international expertise?  
16 But that's not the test anymore. In Singapore,  
17 admission for ad hoc admission for, let's say,  
18 somebody wanted to bring in Queen's counsel from  
19 London or senior counsel from Australia to argue a  
20 case, expertise not being available at the local  
21 bar, no longer a pre-requisite. There must be a  
22 reason and there is still a barrier but you just  
23 step back and think about that for a moment. All  
24 arbitration is open. There's access to the courts  
25 in some measure and the test has been made easier  
26 to satisfy over time. That, I think it's a pretty

1 open system. I don't think you get that in many  
2 mature jurisdictions.

3 Now having said that, I'm not saying that  
4 Singapore is totally open. I'm just saying that  
5 Singapore's quite an open legal system. It wasn't  
6 always like that and it's been a journey to get  
7 here.

8 Thirty years ago, any case of any substance  
9 when it came to a trial, Queen's counsel will be  
10 instructed from London. He will fly in or she  
11 would fly in and they would do the trial. And  
12 that meant the local bar had a more difficult time  
13 acquiring the skills that you need to get to the  
14 next level. That was 30 years ago but the test,  
15 the ability to bring in foreign counsel, was made  
16 more difficult. The test was changed, the legal  
17 test was changed and then it became very difficult  
18 and the local bar had to step up to that. And one  
19 of the reasons for doing that, the policy makers  
20 tell us, was to develop the local bar and there  
21 has been an entire generation of Singapore lawyers  
22 that have benefitted from being forced to learn  
23 the skills that we all enjoy practising.

24 All of you would have heard the Attorney-  
25 General, V K Rajah, people like him, the Chief --  
26 our Chief Justice Sundaresh Menon, Justice Steven

1 Chong, Law Minister, Mr K Shanmugam, these people  
2 all in the same professional generation coming up  
3 at the time when clients, if they had a case in  
4 Singapore, they did not have the option of  
5 bringing in international lawyers to do their  
6 cases. Of course you have to have people like  
7 them who step up, take on the challenge and learn.  
8 But as time went on and as the Singapore bar  
9 became more confident of itself and acquired a  
10 certain critical mass of skill, the test has been  
11 lessened and we've gotten to a much more liberal  
12 standpoint which I have described just now.

13 I rehearse this history to make two points:  
14 The first is, looking again at the question,  
15 Asia's a big place and different countries are at  
16 different stages in their journey. Singapore is  
17 more open than some other countries and Asia is  
18 not one homogenous whole as far as this question  
19 goes.

20 The second point is about the journey. When  
21 we look at certain Asian legal systems and we may  
22 characterise them as more closed to international  
23 expertise, that may be because they are on their  
24 own journey. Yes, sometimes their journey takes  
25 them down the wrong road or so we think, but there  
26 is a development that needs to happen before this

1 is a realistic proposition to discuss in respect  
2 to some countries. But regardless of which stage  
3 of that journey an Asian legal system is in, I'd  
4 like to offer two suggestions about how  
5 international expertise might be more welcome.

6 The first one is this: Have expertise.  
7 There are lots of fakes in Asia. I'm not talking  
8 about the handbags or the watches. If you are  
9 honest with yourself, you will smile and think to  
10 yourself, "Yes, I have seen one or two of them."  
11 The one I like to reminisce about is there used to  
12 be a Queen's Counsel who used to come to Singapore  
13 to do advocacy training for a lot of law firms  
14 until it was found out that that person hadn't  
15 done more than two or three trials involving  
16 cross-examination -- and that's not really  
17 bringing expertise. But if you have expertise, if  
18 international lawyers really do have expertise,  
19 well, lawyers like to win, clients like to win.  
20 If you have expertise, if we have expertise, you  
21 are going to be welcome. Real expertise, not a  
22 poor proxy for it. Being from Freshfields,  
23 doesn't make you someone with international  
24 expertise. Lucy Reed isn't giving the keynote  
25 address to this conference because she's from



1 Freshfields. She gave the keynote address because  
2 she's Lucy Reed.

3 It isn't good enough for lawyers to come to  
4 another country and say, "I am for such and such a  
5 law firm. I'm from Sullivan and Cromwell or  
6 Freshfields or Drew & Napier." It isn't good  
7 enough. We have to be real.

8 The second suggestion I'll make is this:  
9 There has to be an appreciation of community.  
10 When we look again at the question of law  
11 societies, bars, these are professional  
12 organisations. They were created because these  
13 institutions help self-regulate. They help people  
14 come together to better themselves, to teach the  
15 younger members of the profession as well as to  
16 put restraint, natural communal restraint on  
17 behaviour that can get out of hand when in the  
18 middle of an argument, a debate, a submission  
19 before the court. And yet sometimes we see that  
20 international lawyers stand apart.

21 Now I'm not saying join the community, donate  
22 money to pro bono in Singapore or play tennis for  
23 the bench and bar games. All that's good and  
24 fine. I'm talking about putting one's  
25 professional reputation at stake in the place that  
26 you're at.

1           Judith, at the start of her panel number one  
2           said that this was her first professional  
3           engagement since moving to Singapore and she said  
4           she was looking forward to it because she was  
5           doing this now as one of us. She's placing, I  
6           think, her professional reputation here. But  
7           fairly often, we do see lawyers coming to another  
8           jurisdiction and they pull stunts in the courtroom  
9           or before arbitrators that they would never pull  
10          back home.

11          Now I have to tell another story. A few  
12          years ago there was a law firm, an international  
13          law firm, two partners of whom came to see us and  
14          they said, "Well, we are setting up in Singapore  
15          for the first time and we really like to be part  
16          of Singapore." And they didn't use the word  
17          "community". But they were talking about the same  
18          thing and I admired that sentiment. Of course  
19          they did it for professional reasons. They  
20          thought that that would advance their office in  
21          Singapore. Over the last three years, those two  
22          have been true to their intent and they have  
23          staked their reputation in Singapore as well, and  
24          I won't mention their names because it would not  
25          be right, but they are the sort of people that are  
26          easily welcomed. And I just think that if we have

1 a greater sense of commitment to the community we  
2 are coming into, the professional community we are  
3 coming into, staking our reputations alongside the  
4 people who practise in that jurisdiction, we would  
5 be that much more welcome. That's my two cents'  
6 worth.

7 MS LUCY REED: Thank you. By the way, I learned this  
8 morning from Joan Janssen of the MOJ that there  
9 are now two cases at the Singapore International  
10 Commercial Court. So double what there were  
11 during the keynote.

12 Let me introduce next Matt Skinner, a partner  
13 at Jones Day here in Singapore who divides his  
14 time between arbitration and mediation. English  
15 or Australian?

16 MR MATTHEW SKINNER: Australian

17 MS LUCY REED: Another Australian.

18 MR MATTHEW SKINNER: Well, I'll just clarify that. You  
19 can say I am English but I practised in Australia  
20 for about seven years and was fortunate enough to  
21 be granted citizenship. So dual citizenship  
22 there.

23 So I'm going to be talking today. I'm really  
24 addressing question four -- so that's in the  
25 context of cultural diversity and I'm very happy  
26 to say, and I think it's been reflected in some of

1 the things that people have said already, is that  
2 one of the great things about international  
3 arbitration is that it is culturally diverse. If  
4 we just look around this room today or look at the  
5 panel or if you think about the last matter that  
6 you acted on, the fact is that as international  
7 arbitration practitioners, we are often dealing  
8 with parties or with opposing counsel or with  
9 arbitrators who are of a different cultural  
10 background to ourselves and that, I think, is a  
11 very positive thing and it's probably one of the  
12 reasons a lot of us actually enjoy what we do.  
13 But that does give rise, I think, to a very  
14 significant question as to: "Well, what does that  
15 actually mean in practice and also how does it  
16 affect the way that we operate or how should it  
17 affect the way that we operate?" And in this  
18 respect, and when we are talking about cultural  
19 diversity, I'm not talking about whether a certain  
20 hand gesture is offensive or whether it's  
21 offensive for someone to show you the soles of  
22 their feet, if any arbitrator did that, I think  
23 everybody here would think that was extraordinary  
24 behaviour. What we are actually talking about is  
25 the conflict or the difference between legal  
26 cultural systems and how they come together and

1           how do we reconcile them. And the biggest problem  
2           is that we all obviously come from a particular  
3           legal system, we were trained in that legal system  
4           and that legal system has a set of norms  
5           associated with it which have arisen over a long  
6           period of time. Obviously the legal systems  
7           themselves, it might be civil law, it might be  
8           common law and it might be customary law or it  
9           might be Islamic law. Similarly, if we practise  
10          in certain industries, the construction industry  
11          has a particular approach to resolving legal  
12          issues. Some might say that they are more  
13          amenable to resolving matters by way of ADR. If  
14          we look at shipping law, for example, they have a  
15          whole language almost for themselves and they have  
16          particular *fora* that they like to utilise. And  
17          even Courts have their own types of cultural norms  
18          and cultural practices that will be observed. But  
19          it's a bit more complicated than that too because  
20          while these types of things tend to be written  
21          down, maybe in legislation, or in civil procedure  
22          rules, or in codes of conduct, there are also a  
23          number of unwritten rules that pervade our own  
24          legal backgrounds and cultures that we come from.  
25          And they may extend to matters such as how the law  
26          is to be interpreted and to be applied, what's

1 acceptable in terms of conduct, how you behave  
2 during the course of a hearing and expectations of  
3 how disputes should be resolved as well as to  
4 concepts of justice. If you all think back to  
5 your first time when you went to Court, you  
6 probably had spent a lot of time looking at the  
7 procedural rules and looking at the codes of  
8 conduct to making sure that you were going to  
9 behave in an appropriate manner or a manner in  
10 custom with those written rules. But I'm sure  
11 that when you actually got there, it probably  
12 turned out to be quite different. The Court  
13 operated in a very smooth manner in ways that were  
14 not written down anywhere. I personally remember  
15 when I was a young lawyer, which wasn't that long  
16 ago -- honestly -- and going to the commercial  
17 court on a Friday. And on the first few  
18 occasions, whenever I was addressing the Judge, I  
19 would say, "Good morning." And I was told, in no  
20 uncertain terms, that the Court did not care  
21 whether it was a good or a bad morning and that I  
22 should not be addressing them in that way. And  
23 another, when I practised in Australia, there was  
24 an English silk who had been brought over to  
25 appear for a party in a very big piece of  
26 litigation and it was of much amusement to the

1 profession generally when that particular esteemed  
2 silk kept referring to the Judge as "Your  
3 Lordship" as is customary in the English High  
4 Court, whereas in Australia, it's obviously "Your  
5 Honour". That's obviously a fairly trivial  
6 example but really, what it goes to is the fact  
7 that yes, with legal cultures, some of them are  
8 written down, some of them are unwritten. And the  
9 problem that we have in international arbitration  
10 is sometimes we are bringing or we're trying to  
11 bring these things together. And in that regard,  
12 it's obviously not reasonable for me to expect  
13 that people should just simply adopt the norms or  
14 should adopt my approach to how we resolve  
15 disputes because, let's face it, the person on the  
16 other side of the room probably thinks that their  
17 methods and the things that they learnt when they  
18 were growing up in their legal system are the most  
19 appropriate.

20 I think, in that respect and how we resolve  
21 these, we need to try and work out what we are  
22 really trying to achieve. And I think that our  
23 objective here, and one thing that we can't ever  
24 lose sight of, is that we are trying to create a  
25 process that really represents the best possible  
26 way of resolving disputes. And I accept that that

1 is a completely aspirational statement in some  
2 respects and it doesn't have a huge amount of  
3 substance. But we have to recognise that we're  
4 dealing with a "melting pot". And I think, that  
5 in some respects the best thing that arbitration  
6 has going for it in terms of resolving some of  
7 these issues is its ability to be flexible.

8 If I give an example again, I'm sure that  
9 most of you would be familiar with this. If we  
10 have a situation where we have two parties who are  
11 from, say, a common law background where they are  
12 used to there being discovery then the chances are  
13 that the tribunal will be inclined to order fairly  
14 wide ranging discovery. The tribunal has that  
15 ability. However, where the parties are not from  
16 that type of background or let's say, for example,  
17 one of them is from a jurisdiction where discovery  
18 is commonplace and the other is from a  
19 jurisdiction where it is not, then the tribunal  
20 has the flexibility and, in my experience, will  
21 often exercise its power to order a more limited  
22 version of document disclosure as between the  
23 parties. So it's got that flexibility and that's  
24 very positive. But I think that there are also  
25 risks in terms of trying to be flexible in  
26 international arbitration, particularly when it's



1 done under the guise of recognising or trying to  
2 be sensitive to cultural diversity and to cultural  
3 issues and what I mean by that is that what we  
4 don't want to do is to allow the introduction into  
5 the international arbitration arena of bad  
6 practices. And the problem is that we all have  
7 different views as to what they may be -- and the  
8 example I would give is that, in some legal  
9 systems and legal cultures, it is perfectly  
10 acceptable for the parties -- and in fact, it's an  
11 expectation -- that the party's nominated  
12 arbitrator will essentially act as an advocate for  
13 that party when negotiating with the chairman and  
14 when people are considering the outcome of the  
15 case. That is the expectation. That's the basis  
16 upon which you choose your arbitrator and that is  
17 obviously, I think, something that is quite  
18 controversial in international arbitration  
19 circles. For me, at least, it's not a type of  
20 practice that I want to encourage. But at the  
21 same time, I'm faced with an issue where I'm  
22 acting for a client, I know that's likely what's  
23 going to be going through the other party's mind.  
24 I know, if they instruct the right person, that's  
25 what is going to be happening so I need to guard  
26 against it. But that sort of belies another

1 problem that we have here in international  
2 arbitration is the level of scrutiny applied over  
3 arbitrators and over the process as a whole. And  
4 because the process ultimately is confidential,  
5 the only way that these types of issues come out  
6 is if practitioners are ultimately willing to  
7 voice our concerns and express our concerns and  
8 debate in an open forum, whether we think these  
9 practices, whatever they might be, are ultimately  
10 desirable and whether they should be incorporated  
11 or whether we need to guard against them in some  
12 way. And then we get into this other issue which  
13 is well, if I, for example, were to say that I  
14 think that a certain practice is not consistent  
15 with best behaviour or best conduct -- then that's  
16 when we start walking this tightrope of political  
17 correctness -- people are often nervous and  
18 anxious about raising issues for this reason. But  
19 again, I think that to some extent the arbitration  
20 community has gone a long way to try and address  
21 these things. If we look at the IBA, they've  
22 obviously had committees looking at issues around  
23 the production of evidence in international  
24 arbitrations. I think that's a hugely valuable  
25 forum. And I think that sort of open debate and  
26 open discussion really does need to be encouraged.

1           The other thing I wanted to say on this was  
2           that, and it goes back a little bit to my comment  
3           about showing the soles of your feet, but I think  
4           that when we're talking about cultural issues,  
5           it's very important that we don't speak in terms  
6           of generalisations because I think generalisations  
7           are, quite frankly, fairly hopeless in this type  
8           of arena. And the example I would give is around  
9           mediation. So I've been in Singapore now for over  
10          5 years and in my time in Singapore, I have never  
11          ever had a case resolve itself by way of mediation  
12          once the arbitration process has commenced. That  
13          is completely contrary to my experience practising  
14          in the UK and in Australia. I haven't even really  
15          managed to get a mediation off the ground here.  
16          When I came up here, one of the things I was told  
17          is that, in Asia, people much prefer to resolve  
18          disputes rather than fight them. So I guess it  
19          goes to my point really which is that when we talk  
20          in generalisations, it's not terribly helpful and  
21          I think, in some respect, it's incorrect. On that  
22          mediation point, I'm unable to really comment on  
23          whether it's a cultural issue or whether it's a  
24          lack of familiarity with the process because  
25          certainly they are a lot of jurisdictions in Asia  
26          where mediation or formal mediation process is not

1 a very familiar concept. And, I think, some of  
2 the problems themselves, you can go back to not  
3 really having a recognised format of "without  
4 prejudice" privilege, for example. But even then,  
5 there are differences to how "without prejudice"  
6 privilege applies in different common law  
7 jurisdictions. So I think that potentially, there  
8 might be an issue there as well. But in that  
9 respect, we now have the SIMC here in Singapore  
10 and I personally hope that will go well. You can  
11 see already that they are embracing thought  
12 leadership for mediation in Asia. So it'll be  
13 interesting to see how that unfolds over the next  
14 few years. In five years' time, I might tell you  
15 that I haven't had an arbitration hearing and all  
16 of my matters have been resolved by way of  
17 mediation. That would be a good thing.

18 I think, in conclusion, as international  
19 practitioners we all have different cultural  
20 backgrounds, we all grow up in a different legal  
21 environments and legal frameworks which we bring,  
22 and we have to be aware that we bring our own, not  
23 prejudices, but we bring those to the table when  
24 we are engaged in international arbitration --  
25 but we have to be aware that so does everybody  
26 else. I think, secondly, the arbitration process

1 is flexible enough to be able to address cultural  
2 diversity and, I think, it has been successful in  
3 doing so to-date. But it's incumbent upon  
4 practitioners as well as arbitrators to be strong  
5 and, I suppose, to recognise that we can't afford  
6 to let the bad issues or potentially bad practices  
7 leak into the system through or under the guise of  
8 seeking to be culturally sensitive.

9 Lastly, while we may not really want to be  
10 critical and at the same time we don't want  
11 political correctness to get in the way of open  
12 and honest debate on these things because quite  
13 frankly, if we do want to achieve a system which  
14 is international best practice for resolving  
15 disputes and for developing a forum which is  
16 different to the Courts and which is more  
17 acceptable and admirable than the Courts, then we  
18 need to have honest and open debate. So, thank  
19 you.

20 MS LUCY REED: Matt, your comments reminded me of when  
21 I was general counsel of an international  
22 organisation in New York dealing with North Korea,  
23 and one-third of the staff were Japanese, one-third  
24 were South Korean and one-third were a mix of other  
25 nationalities. We were given some cultural  
26 counselling. I remember so well that when our

1 "coach" sat down with the American employees, we  
2 were excited to learn, oh, what are Japanese like?  
3 what are South Koreans like? what are the traits?  
4 what do we need to know? And she said, "What you  
5 need to know is what you are like. What you need  
6 to know are your traits as Americans in order to be  
7 open to what you are bringing to the table and how  
8 others see you. You can learn the chopsticks  
9 later." This was valuable.

10 Our last speaker is Prof Mahdev Mohan, a  
11 professor at Singapore Management University  
12 teaching, among other things, investment law and  
13 public international law, and also a barrister and  
14 counsel with Providence Law Asia.

15 PROF MAHDEV MOHAN: I've been asked to look at the last  
16 question as well, just like Matthew. But as I'm  
17 the last speaker for this particular panel, I'd  
18 like to shake things up a little bit, before we  
19 take another break. And the question that I'm  
20 asking is: What does culture have to do with it?  
21 Why do arbitrators, counsel or scholar  
22 practitioners, anybody in the arbitration  
23 community, why should they think about the word  
24 "culture" in this context? I mean, we're not  
25 anthropologists; we're not people who study  
26 another race or tribe. Or are we?

1           I think of culture from two perspectives.  
2           The first one is descriptive. I think Matthew has  
3           done a great job of speaking about the descriptive  
4           elements of culture. So when we talk about  
5           American legal culture or French legal culture, or  
6           Singaporean legal culture, we have certain  
7           presumptions about how that descriptively can be  
8           spoken about. What are those aspects about  
9           national psyche that manifest in that legal  
10          culture? The biggest problem with that kind of  
11          'speak' though, as Matthew mentioned is that we  
12          may fall prey to shorthand. We may assume that  
13          American lawyers, for example, are always akin to  
14          warriors or have a proclivity for aggressive  
15          argument and advocacy. That may not always be the  
16          case. We may assume that Singapore lawyers always  
17          wish to settle. I've never seen that to be the  
18          case. Just because we're Asian, we settle easily?  
19          That isn't the case.

20          So, if we were to move away from the  
21          descriptive aspects of culture, which are what we  
22          would normally think about, there is another  
23          aspect of culture with arbitration that I would  
24          like to mention. And that's a more introspective  
25          look at culture, and that's specifically to  
26          arbitration culture.

1 I've done one worse on Amanda's use of the  
2 data from the SIAC annual report. I have ripped  
3 off an actual slide from the SIAC because I think  
4 this is too good not to directly replicate here.  
5 When we begin by saying Asia has an arbitration  
6 culture, we've got to begin from the point that  
7 the Asia of today is not the Asia of 5 to 10 years  
8 ago. If we look at it as a geographical space in  
9 terms of inflows of foreign investment both to  
10 Asia and away, thinking of Asia as a capital  
11 exporting entity or region, you'll notice that the  
12 complexity of disputes and commerce and capital  
13 that will necessarily follow from Asia has been  
14 exponential.

15 If I could just stop for a moment, and tell  
16 you that as I'm standing in Capitol Theatre, my  
17 mind goes back to 3 decades ago when I first came  
18 to Capitol Theatre as a child and I must say  
19 nostalgia isn't what it used to be. Singapore too  
20 is not what it used to be 30 years ago, Asia has  
21 even much more radically changed, which means our  
22 presumptions from a descriptive perspective must  
23 be rethought. And we must see ourselves as an  
24 arbitration community. I wouldn't count myself  
25 within that community, as John mentioned, but if  
26 we are part of an arbitration community, we are



1 the subjects of its culture. And we are making it  
2 up as we go along, we are forming it through  
3 adherence to the model law, adherence to the New  
4 York convention, to every norm, practice and  
5 provision that is at the convergence of this  
6 arbitration community. So, if we look at  
7 ourselves then, not so much as a destination.  
8 Being 'Asians', we are people based in Asia or  
9 coming to Asia, we're not just a destination but  
10 we are a point of origin. The rules then change.  
11 If we are the point of origin for a culture to  
12 form, in that sense, there are different aspects  
13 that we need to think about to arbitrate in Asia.

14 And that is even before thinking of how Asian  
15 arbitrators, counsel or experts can contribute to  
16 arbitration all over the world. How can we be  
17 truly 'international'? Do we become international  
18 only by going to Zurich, by going to London, and  
19 not looking at disputes that have a connecting  
20 factor to Singapore? Only by looking at disputes  
21 which have nothing to do with Singapore, nothing  
22 to do with the region? Not anymore.

23 The question I'll ask first is this: Why  
24 would Asia arbitrators want to do that? And this  
25 is echoing what John said, when ASEAN seems to be  
26 a hot potato. If you've got a region which has

1           600 million people and 2.5 trillion dollars in  
2           GDP, which will only increase by 2030, - all of  
3           this is from the ADB - why would Asian  
4           arbitrators, counsels or experts or foreign  
5           lawyers who are based in Asia want to necessarily  
6           focus on a transatlantic approach? Surely, yes,  
7           we would be seen as neutral parties, if there was  
8           a dispute which is purely transatlantic, but I  
9           would say that the Asian arbitrators would be far  
10          too busy with their practices in Singapore or in  
11          KL or in Hong Kong to want to make that trip and  
12          to find that new client that is buried halfway  
13          across the world. But that brings us to another  
14          point. So we've established ourselves as a  
15          community.

16                 If we are a community, there is one benefit  
17          and one drawback. The singular benefit of us  
18          being a community as an arbitration culture is  
19          that we become a network, a veritable, bona fide  
20          social network. And this is not just because Ed  
21          Saverin happens to live in Singapore or because  
22          Mark Zuckerberg is a high net-worth individual  
23          (and is a great client we all want to have), but  
24          because if we look at the social network as a  
25          paradigm, I'm reminded of a famous legal  
26          economist, Anthony Ogus. Anthony Ogus said if you

1 can come up with a product, a paradigm, which is  
2 your network, then you will win. In other words,  
3 his example was if you have a telephone, that  
4 reduces the cost for the entire community, and so  
5 everybody benefits. Everybody depends on you  
6 because you invented the telephone network. But  
7 it's too outmoded, nobody uses it anymore. We're  
8 all on iPhones now.

9 If we use, as a different example, the  
10 operating system - the OS, not originating summons  
11 -- as an example, think of how if you had a  
12 network, not just for conferences to share ideas  
13 as suggested earlier, but if there was a network,  
14 as it is now, where the most important cases, the  
15 most important issues are arbitrated and also  
16 litigated in this part of the world, there is a  
17 far reaching benefit for everyone involved. There  
18 is a culture of arbitration that benefits everyone  
19 who is part of that network. It seems great,  
20 right. The benefit of that is that those of us  
21 who are not plugged in directly to the network are  
22 in a race to catch up; are in a race to the top.  
23 You want to be better than you were before.

24 And we're seeing this, if I spoke for a  
25 moment from a boutique practice perspective.

1           So for arbitration now, I have the privilege  
2           with being associated with a firm which is in an  
3           arbitration at the moment where the client is an  
4           Asian party, against an Asian sovereign. So we've  
5           got an Asian government, you've got an Asian  
6           company on the other side. All of the counsel,  
7           and the sole arbitrator, involved are Singaporean,  
8           and the arbitration is seated in Singapore. This  
9           is the sort of arbitrations that I imagine will  
10          continue to come to Singapore in the long run.  
11          I'm not saying that Singapore arbitrators or  
12          counsel should not be involved in work outside  
13          Singapore or outside the region, but when there is  
14          such a magnetic force around the Asia Pacific, I  
15          ask why? It's not just Southeast Asia. I talked  
16          about how ASEAN itself can give you work for the  
17          next 50 years. But if we talk about the Asia  
18          Pacific generally, there is so much to do. So  
19          from a positive perspective, this arbitration  
20          culture of the social network is a huge benefit.

21          There is this one problem. And that problem  
22          is what happens if you happen to be the owner of  
23          the operating system? What if you are that  
24          Anglo-American firm which is the dominant player?  
25          You're Apple, you're Steve Jobs. What happens  
26          then? Two cultural problems. The first cultural

1 problem is you have no time for your competitors.  
2 You're too used to liking the Facebook page of  
3 your friends. So that may end up in a situation  
4 where you miss new opportunities that abound. You  
5 miss the greatest next case that could be taken  
6 on.

7 The second problem is a conflict of interest.  
8 If you are the dominant player - and I'm just  
9 using Anglo-American firms here as an example - if  
10 you are the dominant player, there is naturally  
11 going to be a conflict of interest. Loretta  
12 earlier mentioned the conflict of interest arising  
13 in investment-state arbitration cases, which is  
14 certainly going to be the case (or is already the  
15 case). Tonnes of cases where this occurs because  
16 you have the same coterie of people who sit in  
17 different capacities, because it's a small  
18 community: it's a club, not even a community. But  
19 commercial arbitration is not immune from the same  
20 allegation and that's because: where you've got  
21 very good people, but a small group of very good  
22 people, conflicts of interest are likely to arise,  
23 and the threshold for an appearance of bias or  
24 impartiality in commercial arbitration is, I  
25 suggest, even lower than what you would find with  
26 investment arbitration.

1           So in a region like Asia, there are likely  
2 going to be a higher number of challenges and  
3 opportunities to seek disqualification of  
4 arbitrators on this basis. And that is something  
5 that we've got to think about and keep in mind,  
6 from a cultural perspective.

7           What then could we do?

8           I propose two things. The first proposal  
9 is, let's work together. So if we have a magic  
10 circle firm operating in Hong Kong, South Korea,  
11 Singapore, wherever, share a bit of that pie.  
12 Pass it around because the benefits of having a  
13 domestic partner who knows a model law  
14 jurisdiction and also knows the domestic clients  
15 and the context will alleviate your concerns for  
16 cultural insensitivity but also boost your  
17 opportunity to widen your reach.

18           Second, I would say that because of  
19 confidentiality in commercial arbitration, and  
20 because there is an important need for clients not  
21 to expose or reveal everything that happens in an  
22 arbitration, perhaps there should be a neutral  
23 place where some data is gathered about  
24 arbitration. Someone you could look to tell the  
25 community and those outside the community what  
26 trends are being formed in commercial arbitration.

1 As an example, I'm looking at Queen Mary  
2 University of London's annual report. Every year,  
3 they put out a report on challenges and trends in  
4 arbitration. Their next report comes out next  
5 month. And this is based on surveys that they  
6 conduct and it's also based on, importantly,  
7 scholar practitioners' perspectives.

8 So, people who arbitrate on commercial  
9 matters or take part as counsel in commercial  
10 arbitrations give their insights on what is  
11 actually going on. I'm hoping that this may be  
12 something that Singapore can also participate in  
13 going forward. I could imagine people like Prof  
14 Hi-Taek Shin, who is involved in both commercial  
15 and investment arbitration and has been doing so  
16 for a long time in Korea as being one of those  
17 people. As a scholar-practitioner who can tell  
18 the arbitration community, from an insider's  
19 perspective, what ought to be changed. I also  
20 look at my own former professor, Lawrence Boo, as  
21 another example of a scholar-practitioner. And  
22 there are many other examples, including Michael  
23 Hwang (who is on this panel). People who  
24 participate and observe, but also have been  
25 arbitrating long enough to know the changes that  
26 are occurring along the way.

1           Finally, let me stress; because it's a small  
2           community, there is likelihood of conflict. The  
3           easiest way of thinking about the international  
4           arbitration community, unfortunately, so far, has  
5           been as a club. So you think of it as the Cricket  
6           Club or the Tanglin Club, if you're in Singapore,  
7           or the East India Club, if you come from London.  
8           Clubs are great, you know everybody who's there,  
9           everybody knows you. But at some point of time,  
10          new people are going to come and you're not going  
11          to be quite sure what to do with them. The best  
12          way to handle this sort of situation is to change  
13          our mind-set of a club altogether. And if we are  
14          meant to be a community from an arbitration  
15          perspective, think of the words of Oscar  
16          Schachter, the famous international lawyer. He  
17          once said that we are - or international lawyers,  
18          at least, are meant to be - an 'invisible college'  
19          of international lawyers. I would say let  
20          commercial arbitrators and lawyers be a very  
21          visible college of people who work and play  
22          together. Thank you.

23 MS LUCY REED: So that brings us to the end of the  
24          second panel. I just want to remind you that this  
25          morning I said that this TED format would be  
26          either a shipwreck or a success. I'm very



1 pleased, at least from my vantage point, to say  
2 it's been quite a success. I have been really  
3 impressed by the thoughtfulness and the creativity  
4 of each speaker. It is not easy to be asked to  
5 speak for 10 minutes or so with minimal notes  
6 about important topics. This requires both a  
7 distilling of thoughts and also a distancing from  
8 the issues in order to give one's personal  
9 reflections succinctly. I, at least, am taking  
10 away a large number of things to think about from  
11 each of the speakers.

12 Going forward, if anyone wants to copy this  
13 format, that's fine. In fact, that would be  
14 great. I recommend it. But let's not call it  
15 "TED Talks" anymore. We can call it -- and this  
16 will be an innovation unique for Asia, appropriate  
17 for Asia - Legal Karaoke.

18

19 **SESSION 3: MEDIATION OF INTERNATIONAL DISPUTE:**

20

**WILL ASIA BE THE LEADER?**

21 Welcome back to the final session of the forum,  
22 titled "Mediation of International Dispute: Will  
23 Asia Be the Leader?" Today we have heard from  
24 leading arbitrators, practitioners and academics  
25 on the topics of investor-state arbitrations in  
26 Asia and international commercial arbitration.

1 Now, let us heard from Prof Lawrence Boo, Head of  
2 Chambers, The Arbitration Chambers. Joining him  
3 we have Ms Eunice Chua, Prof Nadja Alexander, Dr  
4 Shahla Ali. I will now hand the time over to the  
5 chair, Prof Boo, please.

6 PROF LAWRENCE BOO: Thank you. Thank you for coming  
7 back after a long day and you'll notice I have the  
8 privilege of chairing this session. You have a  
9 very exciting time earlier talking about  
10 arbitration and let me say that we will be going  
11 on to something even more exciting. I said so  
12 because I'm very encouraged by what Matt said  
13 earlier. He said that he hoped maybe in 5 years  
14 when he asked -- people ask him how many cases of  
15 arbitration do you have and he said none, they are  
16 all in mediation. So, that's the exciting field  
17 I'm moving into and I hope his prophecy or his  
18 dream or vision will come through, yes. In this  
19 session, therefore, we ask ourselves, if and when  
20 mediation takes off will Asia be the leader. So  
21 this is something in the back of our mind when we  
22 have this session. And before I go on any  
23 further, I'm sure many of you who are sitting  
24 there will be very envious of me sitting with  
25 three very beautiful, charming, intelligent  
26 ladies. And I heard also earlier, I think it was

1 Amanda, I think, who complained that there are not  
2 enough ladies in arbitration. We don't have that  
3 problem currently in mediation. So come, those of  
4 who want to be involved in mediation. There are a  
5 lot of opportunities for you, both men and women,  
6 okay. So I have really with me, Ms Eunice Chua,  
7 she is the -- on my left, she is the deputy CEO of  
8 the Singapore International Mediation Centre. Of  
9 course, she is a brilliant scholar, she graduated  
10 with First Class from NUS, became a Justice Law  
11 Clerk and Assistant Registrar and then now she is  
12 serving as the deputy CEO of SIMC. On the left  
13 is, of course, Prof Nadja Alexander. She holds  
14 appointment with -- teaching appointment at -- as  
15 professor of Hamline University as well as  
16 University of Queensland. And she is the editor  
17 of a journal called *tan pan*. So those of you who  
18 knows Mandarin, you know what it means, *tan pan*.  
19 Okay. She's, of course, also on the board of  
20 SIMI, Singapore International Mediation Institute.  
21 On my extreme left is Prof Shahla Ali. She comes  
22 from -- she serves as a associate professor in  
23 Hong Kong University and she had headhunted by  
24 them all over the world and finally landed in Hong  
25 Kong. And she's a -- she practise as a attorney  
26 before she went into academia. She was with Baker

1           & Mackenzie in San Francisco. Her research is --  
2           interest is in the area of cross-border dispute  
3           resolution, particularly in East Asia. And let me  
4           tell you, she speaks Mandarin well. So those of  
5           you who wants to ask questions later in Mandarin,  
6           please do so and she will answer all the questions  
7           that you may have in relation to Chinese mediation  
8           or arbitration.

9           So what we plan to do this afternoon is to --  
10          I'll -- I have told them, they have prepared a lot  
11          of papers to read for us. But I've told them you  
12          got to summarise them in 10 minutes. So each of  
13          them will be given 10 minutes to talk about  
14          mediation and the different aspects of mediation.  
15          We'll be talking about mediation settlement  
16          agreements, we'll be also talking about the state  
17          -- investor-state mediation. And then finally  
18          we'll -- we will then, after their 10-minute  
19          presentation, we will -- I will be conducting  
20          interview of each of them. Yes? Or maybe as a  
21          panel, we'll be throwing some questions for them  
22          and hopefully we will provoke some answers that  
23          will be exciting for all of us. They have  
24          actually threatened to dance because the guys  
25          earlier were marching up and them. We say, "No,  
26          no, no, that's not good." They want to dance.

1 Except that there's this drop here, so it's not  
2 possible. So forgive us, and I think they have to  
3 just hold themselves, just continue sitting on  
4 this table.

5 So, to start off, I ask Eunice.

6 Eunice, please.

7 MS EUNICE CHUA: Thank you, Prof Boo. I'd like to  
8 start off by drawing the link between arbitration  
9 and mediation. So why are we talking about  
10 mediation in this conference which is called the  
11 Singapore International Arbitration Forum? I'd  
12 like to start by sharing some statistics and  
13 studies that point to the growing use of mediation  
14 globally as a complement to arbitration.

15 So the first statistic I'd like to share, at  
16 the next slide, comes from a 2013 survey published  
17 in the Harvard Negotiation Law Review. This  
18 survey asked Fortune 1000 companies what forms of  
19 ADR they had used in the prior 3 years. The  
20 survey was done once in 1997, and that is  
21 represented by the dark blue bars. And then again  
22 in 2011, and that is represented by the light blue  
23 bars. So many people are surprised when they look  
24 at this survey finding because mediation emerges  
25 as by far the most preferred way of resolving  
26 disputes for Fortune 1000 companies. In fact, in

1           2011, 98% or virtually all of the Fortune 1000  
2           company respondents indicated that they had used  
3           mediation in the prior 3 years. Compared with  
4           arbitration, which is the next most preferred,  
5           arbitration comes in at 83%. So this really  
6           paints an interesting picture for us, particularly  
7           in Asia, because I think most of us would have the  
8           experience that Asian companies don't really  
9           follow this pattern that seems to have emerged  
10          from the study of Fortune 1000 companies. And  
11          perhaps later on in our discussions, we will pick  
12          up on this a little bit more.

13                 The other very interesting thing about this  
14          survey is the growing use of combining mediation  
15          and arbitration. So if you look at the third set  
16          of bars from the left, mediation-arbitration, so  
17          this grew from 40% in 1997 to 51% in 2011. Which  
18          is one of the more, you know, larger growth  
19          figures. The other growth figures come from the  
20          use of early neutral evaluation as well as early  
21          case assessment. I think this sends a message to  
22          us that users are trying to find more ways to  
23          address their disputes at an early stage, try to  
24          get a better sense of what could be appropriate  
25          and what will be the most cost effective way. So  
26          in order to do so, they are using more and more

1 different types of ADR methods as early as  
2 possible. And also resorting to mediation as a  
3 first choice and then combining it with  
4 arbitration as well.

5 The next set of figures on the next slide  
6 focuses on mediation. So the next slide shows  
7 figures that were published by the Who's Who legal  
8 report research team in 2013 as well. So this  
9 team looked at commercial mediations specifically.  
10 And they found that there was a steady increase in  
11 the popularity of mediation around the world. And  
12 I think this is our experience in Asia as well.  
13 Mediation is really growing all over Asia. I  
14 recently came back from India where court-annexed  
15 mediation has really taken off. And there are  
16 more and more domestic mediation providers that  
17 are setting up a commercial mediation service  
18 independently from the courts. There is an Asian  
19 Mediation Association that was founded in 2007  
20 that now has more than 12 members from 10  
21 countries, including India and China. And China  
22 is chairing the Asian Mediation Association this  
23 year.

24 So this really speaks to a trend in the  
25 growing use of mediation in Asia. There is also  
26 increase in cross-border mediations which probably

1 explains why the Asian countries are paying more  
2 attention to mediation. Mediation is becoming  
3 more complex and specialised, meaning that it is  
4 used not only for simple, commercial, low-value  
5 disputes, but also for very technical, complex  
6 cases. And Nadja, who is actually a mediator on  
7 the SIMC panel, will be sharing with you some  
8 stories later on about how mediation can be used  
9 in the most complex of cases.

10 The figures represented in the Venn diagrams  
11 show the respondents who are lawyers indicating  
12 which areas of dispute resolution they practise  
13 in. So they go from 2011, 2012 to 2013. I think  
14 you would see that litigation and arbitration, the  
15 figures are roughly stable. But there is a growth  
16 in mediation from 168, 2011 to 253 in 2013. That  
17 is very significant. There is also growth in the  
18 overlapping area. Mediation where it overlaps  
19 with arbitration, as well as mediation where it  
20 overlaps with litigation.

21 So, an explanation for these trends, I think,  
22 can be seen in another study that I have put on  
23 next, in the next slide. And this is a study done  
24 by the International Mediation Institute on  
25 corporate users. They asked the users this  
26 question: Whether they agreed or disagreed with



1 the proposition that parties to an arbitration  
2 proceeding should be actively encouraged by the  
3 arbitration provider to use mediation to settle  
4 their disputes. And you would see that the vast  
5 majority, 74%, agreed with this. There were some  
6 neutral, 22%. But only 4% actually disagreed with  
7 the proposition. So I think we are getting quite  
8 a strong signal from users that mediation is  
9 something that they see as very valuable, as a way  
10 of resolving a dispute effectively, quickly. And  
11 I think this was alluded to a little bit in the  
12 earlier sessions today as well, about arbitration  
13 going beyond being a process of adjudication but  
14 also helping users to find the most efficient way  
15 to resolve their disputes as quickly as possible.  
16 And I would suggest that arbitration, combined  
17 with mediation, can offer this.

18 I'm from the SIMC, the Singapore  
19 International Mediation Centre. And for those who  
20 may not already be familiar, I'd like to introduce  
21 this service and put it out there for your  
22 comments and your feedback. This is the  
23 "SIAC-SIMC Arb-Med-Arb" service. So named because  
24 it starts with arbitration, goes into mediation,  
25 and then ends off with arbitration again. It is  
26 different from the usual med-arb models which

1 probably go along a tiered system where if you  
2 don't succeed in mediation, then you go along to  
3 arbitration. And the real reason for starting  
4 with arbitration is in order to obtain an  
5 enforceable consent arbitral award at the end of  
6 the day if the mediation succeeds and ends with a  
7 settlement. So, if you go by the traditional  
8 med-arb route where you commence mediation before  
9 arbitration, once your mediation settles, you may  
10 have a problem with enforceability if your -- do  
11 obtain an arbitral award, because when you started  
12 your arbitration, there is no more dispute in  
13 existence. It has already been settled during the  
14 mediation. So this model that the SIAC and SIMC  
15 have designed tries to allow parties to start  
16 arbitration, so they have that certainty that the  
17 -- some litigation process has been started. If  
18 there is any issue of limitation, this is taken  
19 care of because arbitration is formally commenced.  
20 But before costs are incurred to too high a  
21 degree, parties will stay the arbitration and then  
22 go into mediation to try to resolve their  
23 disputes. If they succeed, they can take this  
24 back to the arbitral tribunal who can then record  
25 it as a consent award. And if they do not succeed  
26 in resolving their issues, they can very quickly

1 transit back into the existing arbitration  
2 proceeding, and it is very likely that the  
3 arbitrator would have already given some  
4 directions when referring the case to mediation as  
5 to how the proceedings should be conducted if they  
6 should come back to arbitration. This is quite a  
7 new area, and if I'm speaking to arbitrators here,  
8 I would also urge you to explore this in your own  
9 practice. It may not be under the SIAC-SIMC  
10 framework, but the idea is that where there is an  
11 appropriate dispute, it may be a good thing to  
12 suggest to parties that they could take some time  
13 to try mediation before continuing with the  
14 arbitration again.

15 At the next slide, I summarise some of the  
16 key features of the SIAC-SIMC Arb-Med-Arb service  
17 and why combining arbitration and mediation has  
18 some unique benefits. The first is that it  
19 focuses the mind of the negotiating parties. In  
20 some of you -- and some of you have had the  
21 experience where, at an early stage, your clients  
22 don't want to mediate. They hate each other.  
23 They are already in a situation where it's very  
24 acrimonious and their first thought is to go to  
25 court, go to arbitration, start their proceedings.  
26 It sometimes can take, you know, the commencement

1 of formal proceedings before a dispute  
2 crystallises and parties are prepared to come to  
3 the negotiating table. So combining arbitration  
4 and mediation could focus the mind of negotiating  
5 parties and lend some discipline to the framework  
6 of dispute resolution.

7 Yet it gives you the benefit of  
8 enforceability because especially for  
9 international relationships and international  
10 disputes, this is of concern. In mediation, the  
11 reality is there's a very high rate of voluntary  
12 compliance because of the way a mediated  
13 settlement is arrived at. But for international  
14 contracts, I think there is some caution and I can  
15 understand why, whether the mediation agreement is  
16 enforceable in the jurisdiction where perhaps the  
17 assets are located. And so combining mediation  
18 with arbitration gives the benefit of arbitration,  
19 of enforceability in all the New York Convention  
20 countries, to a mediated settlement agreement.  
21 Even if no settlement is reached, because parties  
22 have had the opportunity to go through the  
23 mediation process with the aid of a mediator,  
24 identify the real issues at stake, go through  
25 extensive discussions, it is very likely that the

1 arbitration can be concluded more quickly in a  
2 more streamlined manner.

3 With this SIAC-SIMC model, the arbitrator and  
4 the mediator would be different persons generally  
5 because SIAC would appoint the arbitrator  
6 independently, and SIMC would appoint the mediator  
7 independently. Of course parties have freedom of  
8 choice, so if they insist on the arbitrator and  
9 the mediator being the same person, it is  
10 possible. But as a general rule, I think the  
11 centres would recommend, you know, having  
12 different persons so as to maximise the benefit of  
13 your mediation process where you might go into  
14 private sessions with the mediator. And if you  
15 knew your mediator would become an arbitrator  
16 later, this might pose problems and create  
17 obstacles to the extent that parties may be more  
18 careful with what they share with the mediator,  
19 even in private sessions.

20 So the SIAC-SIMC protocol, we have designed  
21 it that it provides a period for mediation to be  
22 concluded. The maximum time period that is stated  
23 is 8 weeks. And if parties need an extension,  
24 they apply for it to the registrar of the SIAC.  
25 We have designed it this way to put some control  
26 to the proceedings and to make sure that it's not

1 used to delay a proceedings or as a way of a  
2 strategy or a tactic. However, we'll be happy to  
3 hear, you know, any suggestions from the audience  
4 or any feedback your -- as to your views on  
5 whether this is necessary and whether this period  
6 is sufficient.

7 We have a model clause that SIAC and SIMC  
8 have designed to make this service easily  
9 available. Really, it's quite a simple clause.  
10 It just modifies the existing SIAC model clause by  
11 inserting a second paragraph which would provide  
12 for parties to agree to attend mediation in good  
13 faith after the commencement of arbitration.  
14 Importantly, there is reference to the SIAC-SIMC  
15 protocol so that there is certainty in this  
16 clause.

17 And finally, it provides for the settlement  
18 reached in the course of mediation to be referred  
19 to the tribunal and made a consent award on agreed  
20 terms. This could be very important because, in  
21 mediation, you might include in your settlement  
22 agreement matters that technically go outside the  
23 contract from which the original dispute arose and  
24 which contains the arbitration agreement. So a  
25 clause like this would be important to make sure  
26 that there is a properly enforceable arbitral

1           award at the end of the day. So, this is the  
2           model that SIAC and SIMC have suggested to try to  
3           combine the best of the both worlds of arbitration  
4           and mediation, and we put it out there for your  
5           use and for your comments. So, I don't want to  
6           exceed my time. And I hand the time to Prof Boo.

7 PROF LAWRENCE BOO: Thank you. Thank you, Eunice.  
8           Nadja, coming up next, on the same -- following up  
9           from what she just shared. Please carry on.

10 PROF NADJA ALEXANDER: Good afternoon. I woke up far  
11           too early this morning. And so, instead of  
12           getting out of bed, I picked up a book that I  
13           wanted to read, and flipped through it. And I  
14           read this quote: "A father and his son are in a  
15           car accident. The father dies and the son badly  
16           injured is rushed to hospital. In the operating  
17           room, the surgeon looks at the boy and says, 'I  
18           can't operate on this boy. He is my son.'" When  
19           I read this, I was thinking how can -- how is  
20           that? Are you thinking the same thing? All  
21           right. If you are not, you don't have an implicit  
22           bias. If you do, if you are confused when you  
23           first read it, you have implicit bias associating  
24           surgeon with male being male because the surgeon  
25           is the mum. Okay? So, what does that got to do  
26           with arbitration and mediation? Well, a lot.

1           Because I invite you in this session to notice  
2           your implicit biases, if one can notice a bias  
3           that is implicit. But as you hear voices of  
4           concern or scepticism, just open your mind because  
5           this is about the future of dispute resolution.

6           The next slide is a piece of architecture by  
7           Italian architect, Carlo Stampa. And he was very  
8           famous for his gaps. All right. Not wanting to  
9           have to regulate everything. Not wanting to have  
10          everything closed. It's important -- we are all  
11          insiders here today. Insiders in the dispute  
12          resolution field. It's important to be able to  
13          look outside when we are busy doing our stuff  
14          inside. And not only to look outside, between  
15          right the outside in. And that the inside out  
16          sometimes. And that's a little bit what we are  
17          about this afternoon.

18          If international arbitration was a house, the  
19          next slide would show you, that is a house with  
20          very solid foundations. Very strong walls, and it  
21          would have had quite a lot of extensions because  
22          of its rapid and successful growth since early  
23          last century. If international mediation was a  
24          house, well, we would still be working on the  
25          foundations. But there's been an interesting  
26          development in the dev -- in international



1 mediation, and that is the emergence of mediation  
2 windows in the arbitration house. And Eunice  
3 spoke about one of those types of mediation  
4 windows and that's the arb -- med-arb process that  
5 the Singapore International Mediation Centre and  
6 the Arbitration Centre are offering in an  
7 institutionalised form. But there are variations  
8 of these windows.

9       Next slide, please. And here are just some.  
10 And some of us are familiar with med-arb, arb-med,  
11 arbitration withholding the decision allowing the  
12 parties to mediate, and then the absence of  
13 settlement issuing an award. Arb-med-arb, Eunice  
14 has explained. Co-arb-med-arb, where you have a  
15 panel of arbitrators and the same panel conducts  
16 the mediation. But for the private sessions,  
17 that's only conducted by one mediator so that can  
18 the panel can continue with the arbitration. And  
19 the French version of mediation and arbitration  
20 simultaneously, where you have two processes going  
21 on at the same time and you have counsel checking  
22 in on a regular basis about how each process is  
23 doing for them at any particular time, in order to  
24 make strategic decisions about how it continue and  
25 which process is looking more promising. So,  
26 there is a lot happening in this field, in this

1 mediation windows. But what about the foundations  
2 of the mediation house itself?

3 As the next slide shows, mediation is still  
4 in its nascent stage. And there are various  
5 factors which need to develop and can't develop  
6 overnight in order to encourage behavioural  
7 change. Right. Behaviour change of users and  
8 behaviour change of a legal counsel as well. One  
9 is the international framework. So there is a  
10 model law on international commercial conciliation  
11 as there is on international commercial  
12 arbitration. But we have fewer than 20 countries  
13 who have adopted it. And most of them are still  
14 focusing on the domestic house. There are quite a  
15 few very strong mediation domestic houses. All  
16 right. So that's where the focus has been and  
17 it's now starting to shift. But you know the  
18 saying, get your own house in order first before  
19 you start looking elsewhere.

20 In particular, there are issues around the  
21 enforceability of mediated outcomes. And there  
22 are some concerns around that. Some people say  
23 mediation is not binding and I think that's a very  
24 -- mediation outcome aren't binding. I think  
25 that's an interesting statement because the -- one  
26 of the attractive things about mediation is the

1           creativity in relation to outcomes. Hence the  
2           growth of mediation windows in a cross-border  
3           setting. But as we speak, once the trial is  
4           working on the development of something like a New  
5           York convention for mediation, the equivalent of  
6           the New York convention for arbitration. So,  
7           there is work being done in that field. And in  
8           Europe of course, there is a Brussels regulation  
9           and a number of other frameworks which help with  
10          issues of enforceability of cross-border mediated  
11          settlement agreements. But then of course there's  
12          also the issue of mediation law. There's tons of  
13          arbitration law. But what about mediation law?  
14          You would, you know, some people some then say,  
15          "Well, actually isn't mediation supposed to be not  
16          about law?" Well, not at all. The law is always  
17          there and the law is always important. All right?  
18          And when you need a question clarified in relation  
19          to the enforceability of a mediated settlement  
20          agreement or in a relation to some issue about  
21          confidentiality in the process, what you want is  
22          stable law. Right? I have a legislation or case  
23          law. And that is still emerging. And so, that  
24          also is a concern because some uncertainty  
25          particularly in common law jurisdictions, where  
26          there isn't a national piece of mediation

1           legislation. A lot of the common law developments  
2           are very piece **Miller** and the legislation. And  
3           exception is Hong Kong, which recently couple of  
4           years ago enacted a jurisdictionally wide piece of  
5           mediation legislation. And I think Singapore is  
6           also in the process of developing a national  
7           mediation law. The British don't want anything to  
8           do with mediation legislation. And Australia has  
9           -- and the US have just like hundreds -- in the US  
10          thousands of pieces of mediation legislation which  
11          doesn't really help certainty and consistency in  
12          relation to people's rights and obligations in the  
13          process. So that's something that we're working  
14          on. So but as Bob Dylan says, "The times they are  
15          a changing" and they are -- although he says "a  
16          changing". But -- and they are. They really are.  
17          And it makes me wonder when I talk to lawyers,  
18          sometimes I'm surprised about how little is known  
19          about cross-border mediation settings, and what  
20          makes a good mediation jurisdiction. Right. If  
21          you are being asked by a client to insert a  
22          dispute resolution clause, and as happened just a  
23          couple of weeks ago, a solicitor rings me and  
24          says, "My client in the telecommunication industry  
25          has requested mediation in the clause. What do I  
26          do?" We are going to have a tiered clause. I beg

1 he want arbitrat -- a mediation is a -- is an  
2 independent process with in that. What's a good  
3 jurisdiction? What law should we apply? What do  
4 you look for? Well, for those of you who like  
5 food, you may have been to a Michelin star  
6 restaurant. So I thought, because I like food,  
7 what if we had a mediation star system? Where we  
8 could rank countries jurisdictions according to  
9 how mediation robust they were or mediation  
10 friendly they were. And if we did that, what  
11 would some of the factors be that we would look  
12 for? Well, here's my top 10.

13 We have to look at to what extent or cross-  
14 border and domestic mediation, to what extent are  
15 these -- both these processes regulated within the  
16 same legal framework. Because increasingly more  
17 and more is cross-border. And sometimes it's not  
18 always easy to distinguish cross-border and  
19 domestic or you have both BITs in the same  
20 dispute, where they are regulated in the same way  
21 that's attractive. To what extent a mediation  
22 laws and that's, you know, mediations are field  
23 where everywhere in the world if there's an  
24 incredible use of, not just legislation but also  
25 soft regulation code of conduct, practice  
26 directions, industry standards, that may end up

1 being the subject of Court interpretation. So to  
2 what extent are these laws transparent and clear?  
3 To what extent that can the disputants access  
4 mediation information and service? So, think of  
5 Airbnb. Think of Uber. Now, I was talking to  
6 John Rhie last night. And he was saying to me,  
7 "Well, look, it's not that Airbnb, you know, where  
8 you can go and stay in someone's private  
9 apartment, it's not that that's a new idea." Or  
10 Uber, where you can hire a private car instead of  
11 a taxi just -- it's not is it -- that was around  
12 before. But what did these business do that was  
13 different? They made it so accessible. Right.  
14 With the press of a button on your smartphone.  
15 Right. So what about the not just a transparency,  
16 but the accessibility.

17 To what extent are Courts likely to enforce  
18 mediation clauses and multi-tiered dispute  
19 resolution clauses in your jurisdiction? How good  
20 are the laws on confidentiality, and what does  
21 "good" mean? Do want them to be really tight? Do  
22 you need some exceptions? Right? Because  
23 sometimes you do need to get to a Court, and you  
24 might need the Court to look into what happened in  
25 the mediation. And if so, what sort of  
26 exceptions? To what extent is there real choice

1 about the legal form of your mediated settlement  
2 or your mediated outcome? All right. You can --  
3 the mediated settlement agreement may become -- be  
4 transformed into an arbitral award. And some  
5 jurisdictions even with cross-border disputes.  
6 It's a Court order something you are after.  
7 Right? What choices are there? A number of  
8 jurisdictions now have mediation deeds,  
9 particularly in civil law jurisdictions which are  
10 immediately enforceable.

11 To what extent do the Court support mediation  
12 in terms of a clear line of decision making in  
13 cases about enforceability of mediated settlement  
14 agreements, however drafted in whatever legal form  
15 they take? I'm on to number 8 now. To what  
16 extent are there incentives for legal advisers to  
17 recommend, advice on and support mediation  
18 processes?

19 And number 9, to what extent does the law  
20 efficiently and effectively suspend litigation,  
21 limitation period? So that the cause of action  
22 doesn't run out.

23 And my number 10 is to what extent is  
24 mediation in fact more effective, reliable and  
25 trustworthy? Or any of the above, than other

1 dispute, resolution, options in that jurisdiction.  
2 And I'm sure you can think of a lot more.

3 So, my message today is let mediation into  
4 your arbitration house. Support the construction  
5 of a strong mediation house alongside it and  
6 recognise the fact is that will contribute to its  
7 strength.

8 PROF LAWRENCE BOO: Thank you. Thank you, Nadja.

9 Thank you, Eunice. Let me just change the format  
10 a little bit. Instead of asking Shahla to speak,  
11 I thought at this time, I'll just throw some  
12 questions to two or all three of you, and see  
13 whether we can get the discussion on commercial  
14 arbitration going. Let me just ask. Eunice have  
15 given some information on data, on the -- showing  
16 us that based on the interview of cases, of  
17 Fortune 1000, right, companies, the preference has  
18 been to use mediation as supposed to arbitration.  
19 In other words, more people are using mediation  
20 rather than arbitration. Is that what you said  
21 earlier? Did I get it wrong? If that is the  
22 case, let me ask both of you or three of you, is  
23 that also your experience? That there are more  
24 people opting for mediation in international  
25 disputes rather than going for arbitration. Has



1           that been your experience? And also, from the  
2           floor. Anyone can just speak up, okay?

3   MS EUNICE CHUA:        I would just start by saying I  
4           think from what I have come across, the answer is  
5           no. This hasn't translated in Asia. I think if  
6           you look at the composition of Fortune 1000  
7           companies here, they are largely based in the US,  
8           the UK, Australia, Europe. There some Asian  
9           countries in the Fortune 1000 but few. So that is  
10          something that we have to consider, whether  
11          mediation is really that well used in the Asian  
12          context. And I think that there is some way to go  
13          before we reach that level.

14   PROF LAWRENCE BOO:   Okay. Nadja?

15   PROF NADJA ALEXANDER:   I think there's two answers.  
16          In my world, there's no lack of customers for  
17          international mediation, cross-border mediation.  
18          At the same time, the statistics are really clear,  
19          across the world in terms of international dispute  
20          resolution, arbitration is still the preferred  
21          process of choice. I think some data also shows  
22          that a lot of, depending on jurisdiction, that a  
23          lot of settlement or mediation is -- or more  
24          settlement, mediation is happening within  
25          arbitration processes.

1 PROF LAWRENCE BOO: So your experience has been very  
2 positive as well?

3 PROF NADJA ALEXANDER: Yes, my sense is a steady  
4 increase in my world.

5 PROF LAWRENCE BOO: In your world, yes.

6 PROF NADJA ALEXANDER: But I'm not in the arbitration  
7 house, I just live next door.

8 PROF LAWRENCE BOO: Okay. What about the audience?  
9 Anyone share the view that it's reflective of what  
10 the survey of Fortune 1000 companies are like?  
11 Just an indication. No? No one share the  
12 experience? Yes, would you like to say something?  
13 Yes, microphone, please. Would someone pass him a  
14 microphone? I'm sorry, I changed the format a  
15 little bit, yes?

16 MR LESTER SCHIEFELBEIN: Lester Schiefelbein and I'm  
17 from San Francisco. I agree in part that on a  
18 domestic basis, mediation is the preferred tool  
19 for dispute resolution. Internationally, and one  
20 of the speakers hit it, mediation is not the  
21 preferred tool but most international companies  
22 have at least a three-step process before you get  
23 to either arbitration or litigation. And that is,  
24 the first step is an attempt to resolve the  
25 problem of the dispute with executives in the  
26 respective companies. And the second step is

1 actually mediation. And if mediation fails, then  
2 you might move on to arbitration or litigation. I  
3 don't think, at least in my view, that mediation  
4 lives in a separate household from arbitration  
5 when you're at step 2. I think when they get to  
6 separate households is who in fact is the mediator  
7 for this second step. And this is, I think, where  
8 the process could be more robust. There is not an  
9 international cadre of mediators much there is for  
10 arbitrators when companies get to step 2, the  
11 mediation stage. They generally go to -- it's a  
12 consensus choice but they generally go to someone  
13 who is very popular in one of the countries of one  
14 of the parties. They're just as not a recognised  
15 international panel. And to the second speaker  
16 who brought this up, I'd kind of like your  
17 feedback on this as to whether my assessment is in  
18 the middle, accurate or wanting based on  
19 knowledge.

20 PROF LAWRENCE BOO: Nadja?

21 PROF NADJA ALEXANDER: Oh, I'm sure your assessment is  
22 perfectly legitimate. We all see things from --  
23 with different glasses. But what -- just a couple  
24 of comments on your comments. I watched a movie  
25 once, many years ago, about Frida Kahlo, an  
26 artist. And she and her husband had this great

1 deal where they lived in different houses next  
2 door and they built a bridge, literally a bridge,  
3 so they could sort of come over, but they had  
4 their independence. And I actually think  
5 mediation needs to be a separate house for the  
6 integrity of the process and I think that's what  
7 you were suggesting as well. It's in the  
8 arbitration house, and the windows need to be  
9 there, and, yes, a bridge would be great as well.  
10 But the separate houses are important for the  
11 robustness, particularly of the mediation process  
12 because it's still developing on an international  
13 scene. In terms of a international pool of  
14 recognised mediators, that's something that is,  
15 when I say lacking, it's there. SIMC, for  
16 example, has a great pool of mediators in all --  
17 from all over the world. But people don't know  
18 about it yet. I'd think people do go for who they  
19 like or who they know and often it may or may not  
20 be someone who's -- it's very hard, I think, to be  
21 really brilliant in arbitration and mediation,  
22 particularly in the same dispute. It's my biased  
23 view.

24 MR LESTER SCHIEFELBEIN: My second point I'd like to  
25 bring in, and see your feedback, is that a number  
26 of international companies use mediation, not

1 necessarily to solve the problem or resolve the  
2 dispute, because once negotiation with the  
3 executives has failed, there is an awful steep  
4 curve to get into arbitration or litigation. What  
5 they do use it for is to better understand their  
6 case, and more particularly, to understand the  
7 case of the other party.

8 PROF NADJA ALEXANDER: Agree.

9 PROF LAWRENCE BOO: Yes. Okay. Let me just suggest to  
10 you that, maybe we don't have to look at  
11 arbitration and mediation as separate houses or  
12 same house. They can be the same family living in  
13 separate houses. They're relatives, brothers and  
14 sisters. Yes? And that brings me to the question  
15 of, do we in the legal profession, see mediation,  
16 well, at least international mediation, as a poor  
17 cousin of international arbitration?

18 MS EUNICE CHUA: I think from my experience in, you  
19 know, sharing about SIMC internationally and  
20 trying to promote the use of mediation for  
21 international commercial disputes, we have found  
22 the large majority of the reactions tend to be,  
23 "We are quite comfortable with arbitration.  
24 Arbitration is backed by the New York Convention.  
25 We are comfortable with arbitration laws in the  
26 various countries. And we don't think that when

1 there's a dispute, we don't trust the other side  
2 enough that, if we have a mediation and we don't  
3 go to an arbitration, that they would comply with  
4 the mediated settlement agreement." So I think  
5 this was one of the reasons that SIAC and SIMC are  
6 offering the Arb-Med-Arb service. But of course,  
7 if you don't look at it from that cynical  
8 perspective and you see mediation as really a  
9 completely different kind of dispute resolution  
10 process, I mean, in reality, in arbitration, one  
11 party loses, the other party wins. In mediation,  
12 you have the choice, when you are in the process,  
13 to step out of it, to continue with it, you have  
14 completely -- you have complete control over the  
15 terms of the settlement agreement. And it's  
16 something that you agreed to. It's not something  
17 that someone has imposed on you. So, if you look  
18 at mediation from that angle, I actually think  
19 that mediation is something very suitable for even  
20 international commercial disputes as a standalone  
21 process. But to meet the concerns of, I think,  
22 largely lawyers who are supporting the -- their  
23 clients and making sure that their interests are  
24 protected, sometimes enforceability is a big  
25 concern. And in that respect, mediation, you  
26 know, receives much less favour than arbitration

1           because of the international frameworks that exist  
2           around arbitration.

3   PROF LAWRENCE BOO:   Especially from lawyers, right?

4   MS EUNICE CHUA:   Yes.

5   PROF LAWRENCE BOO:   Yes?           So maybe I pose one  
6           provocative question.   How many of us will be  
7           prepared or bold enough to have in your agreement  
8           a mediation clause and nothing else?   How many of  
9           us will do that?   Nadja, would you suggest that?

10   PROF NADJA ALEXANDER:   For cross-border?

11   PROF LAWRENCE BOO:   Yes.

12   PROF NADJA ALEXANDER:   I would generally suggest a  
13           tailored clause, a tailored multi-step clause -and  
14           that will really depend on, you know, on the needs  
15           of the client and (inaudible).

16   PROF LAWRENCE BOO:   I think the day will come.   It will  
17           take a long time before we do that, isn't it?   To  
18           have no arbitration clause, no dispute resolution  
19           clause, just simply a mediation clause?

20   PROF NADJA ALEXANDER:   Oh, we just need the New York  
21           Convention for mediation.

22   PROF LAWRENCE BOO:   Well, yes.   Yes, your suggestion of  
23           a "NYC4M" is exciting one.   Let's see how far we  
24           can develop that.   Yes?   And that is premised on  
25           the need or understanding there is a need to  
26           enforce a mediated settlement agreement.   Why is

1           there a need? Why is there a need? If parties go  
2           into mediation, they resolve their dispute, they  
3           agree to go and perform whatever obligations they  
4           have, that is the purest form of mediation. Why  
5           is there a need for enforcement of the award -- of  
6           the decision -- of the settlement agreement?

7   PROF NADJA ALEXANDER:       Because we're all human. Yes?  
8           We all make mistakes. We all interpret things  
9           differently. We might be at mediation for  
10          different reasons. We're all human.

11   PROF LAWRENCE BOO: So I suppose that there are some  
12          areas in which we need to, "Oh, right, there's a  
13          contribution there" -- yes, Taj(?), is it?

14   MALE SPEAKER: Just a suggestion.

15   PROF LAWRENCE BOO: Shoot.

16   MALE SPEAKER: You could have a mediation clause on its  
17          own, standalone, and the reason it may work is if  
18          you go to mediation and have either a settlement  
19          agreement or a deed, that deed or the settlement  
20          agreement itself carries either (a) a dispute  
21          resolution clause or an enforcement provision. If  
22          it does, then perhaps that may allay the concern  
23          you have that it's not enforceable. Then you  
24          would probably alleviate the concern also of  
25          having a New York Convention for mediation. But  
26          just food for thought on that.



1 PROF LAWRENCE BOO: Okay.

2 PROF NADJA ALEXANDER: Yes, I think that it also  
3 depends on the jurisdictions involved and how  
4 well, you know, where enforceability need happen  
5 and how familiar you are with, you know, as a  
6 lawyer, with those jurisdictions because there's  
7 an enormous amount of variability. I think I  
8 mentioned earlier in many civil law countries are  
9 now -- legislation is introducing the notion of a  
10 mediation deed, which, well, you know, which has  
11 -- is as enforceable as an arbitral award. But of  
12 course, the -- you know, the various jurisdictions  
13 will -- would need to have something similar for  
14 those sort of concerns to be allayed.

15 PROF LAWRENCE BOO: Okay. Another thought up question  
16 and that is on -- you mentioned earlier, Nadja,  
17 about mediation laws, mediation infrastructure,  
18 right? Is -- do you think the current structure,  
19 whether hard physical infrastructure or soft  
20 infrastructure is sufficient to support  
21 international mediation. That, of course, brings  
22 into play what you mentioned earlier about Hong  
23 Kong law, Hong Kong having a mediation act or  
24 mediation law. Do you think we really need those  
25 laws? And will it promote mediation?

1 PROF NADJA ALEXANDER: So a couple of things. I  
2 don't think having laws necessarily motivates  
3 behavioural change. You know, I think regulation  
4 goes hand in hand with other forms, other  
5 incentives, to encourage behavioural change. So  
6 that's, I guess, one answer. And the other thing,  
7 it's not just regulating mediation. Usually when  
8 we say regulating mediation, we think of mediation  
9 as one thing, and we think of regulation as one  
10 thing. And we usually think of regulation as  
11 legislation. But in fact, it's much more nuanced.  
12 If we want mediation to remain a viable  
13 alternative to processes such as arbitration, we  
14 need to maintain its flexibility. At the same  
15 time, we need to make sure that people who go into  
16 mediation, the participants, understand and have  
17 certainty around their rights and obligations and  
18 their process. And if they reach an outcome, how  
19 that outcome will be enforced and/or protected.  
20 If we say the process is confidential, what does  
21 that mean? If somebody engages in misleading and  
22 deceptive conduct or commits fraud within the  
23 umbrella of a mediation, what can be done about  
24 that if the whole process is supposed to be  
25 confidential? So, I think you need to think about  
26 mediation in terms of what incentives are there to

1 encourage people to use mediation. And I think  
2 you need lots of different forms of regulation,  
3 soft and hard regulation, to sort of to encourage  
4 that. How is the internal process regulated? And  
5 generally that's done by agreements to mediate  
6 and/or industry codes. And that's important  
7 because it's got to be flexible. You actually  
8 don't want legislation regulating that. Then  
9 you've got, who gets to mediate? And because it's  
10 still such a new field, I think, best practice  
11 tends to be, let's not legislate that yet. Let's,  
12 again, use industry standards and uniform  
13 standards because we need certainty. But be  
14 responsive and develop that. But what does need  
15 clarity, and often legislation, is rights and  
16 obligations, when the internal mediation process  
17 meets the legal system. So there, we're talking  
18 about enforceability issues and mediated outcomes,  
19 enforceability of agreements to mediate. We're  
20 talking about confidentiality, admissibility or  
21 non-admissibility of mediation evidence. We're  
22 talking about how the mediation process affects  
23 legal limitation periods and factors like that.  
24 And there, you need clarity. So I think it's  
25 quite, you know, quite nuanced and it's not a  
26 matter of, you know, creating a mediation law and

1 everything will change overnight. And the New  
2 York Convention, I mean, I'm not necessarily a fan  
3 of this idea although I probably sound like it,  
4 because I don't think that's going to change  
5 everything overnight. And how that's handled  
6 needs to be very different from how arbitrations  
7 being handled.

8 PROF LAWRENCE BOO: Just to simplify things. Is there  
9 anyone of you can help me with a simple question  
10 is: What are the things that are need -- that we  
11 need to have to promote international mediation?  
12 And what are the things that are good to have for  
13 promoting international mediation? And we just  
14 distil that into a few suggestions. Law, I  
15 suppose, mediation law seems to be one of those  
16 things that is good to have, right? We don't need  
17 to have.

18 PROF NADJA ALEXANDER: Yes, but I think it's  
19 important to have law about some fundamental  
20 rights in mediation practice. I think that helps,  
21 particularly in cross-border.

22 PROF LAWRENCE BOO: Eunice?

23 MS EUNICE CHUA: I just wanted to -- I mean, from my  
24 perspective, I would say a domestic mediation law  
25 is a -- good to have, rather than a need to have.  
26 I say that because when you look at the

1 experiences of jurisdictions where mediation is  
2 very developed, there is no uniform mediation act  
3 in the US that is accepted generally by the states  
4 and with provisions for enforceability. But yet,  
5 mediation is growing there and it's well-used. In  
6 Hong Kong, I say this based on anecdotal evidence.  
7 The mediation ordinance has resulted in change in  
8 behaviour in that because mediation is so strongly  
9 encouraged and the Courts would actually refer  
10 and, indeed, cases go for mediation. People do go  
11 through that process, but whether or not it  
12 translates into a genuine process which people are  
13 committed to and attempt at good faith, that  
14 leaves some room for doubt.

15 So, I am in the camp of mediation laws are  
16 good to have. I think, particularly,  
17 confidentiality protection if this is given, made  
18 clear by the law, this gives people a lot of  
19 comfort. Currently without a law, your  
20 confidentiality protection, the status, is because  
21 you agreed to protect it says based on contract.  
22 So with a statutory protection, that would  
23 definitely give greater confidence to users. But  
24 yet, mediation has flourished without these laws  
25 and I think, really, it's a matter of culture, you

1 know? How people perceive the dispute arising and  
2 their reactions to that.

3 PROF LAWRENCE BOO: You take time to cultivate culture.  
4 What about incentives, accessibility that Nadja  
5 mentioned? Any suggestion as to what kind of  
6 incentives would encourage the use of  
7 international mediation? I like the word -- I  
8 like the example that you give, Nadja, about Uber  
9 accessibility.

10 PROF NADJA ALEXANDER: Yes.

11 PROF LAWRENCE BOO: How do we bring that into  
12 international mediation.

13 PROF NADJA ALEXANDER: I think we need to have many  
14 incentives and I think they need to be different,  
15 so that it doesn't have to be mandating mediation  
16 or referring by a Court or even a practice  
17 direction. We have those things as well but I  
18 think, you know, it's like corporations and the  
19 legal profession making something like a mediation  
20 pledge. Right, changing internal policy in big  
21 corporate organisations in the dispute management  
22 departments. You know, those sorts of triggers,  
23 inserting mediation clauses or multi-tiered  
24 clauses instead of straight arbitration clauses,  
25 for example into contracts. They are all triggers  
26 to mediation and they begin to change culture,

1 inserting into the code of conduct for lawyers'  
2 requirements to advise clients on a range of  
3 dispute management options which, you know, in --  
4 which exist in numerous jurisdiction.

5 PROF LAWRENCE BOO: I think everyone loves incentives,  
6 yes. Lawyers love incentives too, so let's see  
7 whether we can come up with some ideas next time  
8 on incentives. I think I shouldn't keep Shahla  
9 waiting for too long. Shahla, can I invite you to  
10 make your presentation?

11 DR SHAHLA ALI: Thank you very much. It was very good  
12 to be here and I've enjoyed the previous panels  
13 and meeting various individuals during the breaks  
14 and having a chance to learn and also, so far this  
15 panel has been stimulating, so thank you very  
16 much, Prof Boo. So what I'm going to talk about  
17 now is early mediation of complex investor-state  
18 disputes. So, we don't hear about this often and  
19 we're going in the next few slides, we'll talk  
20 about why that is. Why don't we hear about this  
21 and where are these cases being handled?

22 So the next slide, please. So as I  
23 mentioned, I'll talk about investor-state  
24 mediation generally. What are the options? What  
25 are the sorts of structures, as Nadja mentioned?  
26 What are the sort of international structures that

1 are available to parties who would seek this  
2 process out? I'll look at one example of when  
3 this process was used in Asia and then look at  
4 some of the potential benefits and applications.  
5 So next slide, please. So as we all know, and I  
6 think we're all working in this field of  
7 arbitration and those who work in investor-state  
8 in particular, know particularly well that there  
9 has been a growth, a significant growth in  
10 investor-state disputes since the late 90s to the  
11 current period. So in the early to late 90s,  
12 there were a handful of cases, maybe three, five  
13 per year. Now we see over 50 to 60 or so.

14 And let's go to the next slide. We know that  
15 also the cost and the time involved in these  
16 disputes are significant, the average UNCTAD study  
17 finding that the average cost of an investor-state  
18 arbitration is about US8 million. The OECD did a  
19 similar study finding that the cost was between 5  
20 and 10 million. Average length, 3.6 years or so.  
21 And this has raised questions within parliaments,  
22 within governments, as to efficiency, as to cost,  
23 as to tax spending. I know Elizabeth Warren, back  
24 in my home country of the US, has raised quite a  
25 storm. Her concerns were more about jurisdiction  
26 and protection of US companies. I think the US is



1 realising its not always on the winning end and  
2 it, you know, it's subject to the same rules it  
3 imposes elsewhere. So we at the same time  
4 understand that there is a need for distinct form;  
5 a specific form to resolve investor-state type  
6 disputes. There are no courts, no domestic  
7 settings in which these cases can be handled  
8 effectively and so there's no question that  
9 investor-state arbitration has a significant role  
10 to play in this field.

11 Now, what about investor-state mediation?  
12 How does this fit in? Where could this sit within  
13 the spectrum of available options? There was a  
14 recent conference in London last year. It was  
15 called the Convention on Shaping the Future of  
16 International Dispute Resolution. I wonder if any  
17 of you were at this conference. There were about  
18 150 or so delegates from 20 countries and they  
19 took a poll at this conference and of those  
20 participants present about three-quarters believe  
21 there should be investor-state dispute resolution  
22 in all investment treaties. And three-quarters  
23 also believe mediation should be used as early as  
24 possible. This might not be the most  
25 representation sample, you know, for this type of  
26 survey, but it's interesting to show as I think

1 Eunice was mentioning in her slides that among  
2 some pockets, there is growing interest and also  
3 growing demand for this -- for at least enquiring  
4 into this option.

5 Next slide, please. So, we know at the  
6 global level there are some options, there are  
7 some rules that have been put into place. ICSID  
8 and now the IBA provides for investor-state  
9 mediation. The IBA adopted a set of rules in  
10 2012, which is a model set of rules for investor-  
11 state mediation. I had the privilege of being on  
12 one of the working panels, panel B, looking at the  
13 mediator selection and also confidentiality  
14 issues. But the aim of this process was to look  
15 at how mediation within the investor-state context  
16 could help foster early exchange of information,  
17 clarify issues and facilitate meaningful  
18 negotiation. The scope and application of these  
19 rules was that they would be designed for  
20 mediation of investment-related disputes. And it  
21 would only apply when parties agree on those rules  
22 and authorise a mediator to apply those rules.

23 Next slide, please. So just to give you a  
24 little bit of a flavour of the content of these  
25 rules, the commencement to mediation would not be  
26 that dissimilar to arbitration. There would have

1 to be a written request to mediate, sent to the  
2 other party, and mediation though could take place  
3 alongside other processes. What's new in this set  
4 of rules is not a rule; it's that mediators would  
5 need to state their independence and their  
6 impartiality. So there would need to be a  
7 disclosure, essentially. Very much similar to  
8 what we see in arbitration. The mediator would  
9 have to disclose any potential conflicts, any  
10 issues that might give rise to justifiable doubts  
11 about their impartiality or their independence.  
12 So this is a new feature that was incorporated  
13 into this set of rules.

14 Next slide, please. The role of the  
15 mediator, similar to what we see in commercial  
16 context and also domestic context would be to be  
17 guided by certain principles which are generally  
18 agreed within the sort of realm of mediation  
19 fairness, objectivity, independence, impartiality.  
20 The considerations would be towards the parties'  
21 wishes, the circumstances of the case. The aim  
22 would be cost efficiency and timely settlement.  
23 In terms of conduct, the mediator is there to help  
24 assist parties to reach agreement on the basis of  
25 voluntary agreement. So the parties are, of  
26 course, in control of the final outcome. At the

1 same time, the mediator has a role and has a  
2 function of seeking expertise, relevant  
3 information, at times making recommendations, if  
4 appropriate, to help parties narrow down the facts  
5 and narrow down what relevant information would  
6 assist in the resolution of the case. Again,  
7 similar to commercial or domestic settings, there  
8 are confidentiality requirements for these sets of  
9 rules.

10 So let's go to the next. So benefits, I  
11 think are very similar to what we've talked about  
12 so far. They assist parties to explore creative  
13 and innovative solutions outside of strict legal  
14 remedies, so often times investor-state disputes  
15 deal with political, they deal with long term  
16 issues, they deal with resource allocation and  
17 often times the structure of such agreements may  
18 require thinking and consideration of parameters  
19 that may move beyond the bounds of strict legal  
20 requirements. So advantages, the process is  
21 flexible, the forms of mediation are various. You  
22 can have more evaluative or more facilitative  
23 styles and then mediation finally is there to  
24 facilitate a process where parties agree to the  
25 ultimate outcome. So this advantage is also, as  
26 I've spoken to many individuals who work in this

1 area of investor-state dispute resolution, this  
2 potential advantage is also one of the very severe  
3 disadvantages from a political perspective.

4 I think most individuals involved in investor  
5 state disputes understand that delegates and party  
6 representatives, state representatives, don't want  
7 to be on the line of coming to an agreement  
8 voluntarily that may in any way reflect badly or  
9 poorly on their own host state, their nation state  
10 and being associated with a decision through an  
11 autonomous process presents a high degree of risk.  
12 And most individuals will prefer that that risk be  
13 passed to the arbitrator and that that decision be  
14 out of an individual's hands. So this is one of  
15 the greatest barriers and disincentives at this  
16 time.

17 Let's move to the next slide. So, in terms  
18 of the rules that exist and the structure that  
19 exists, the IBA rules have been reviewed by Kluwer  
20 and also Herbert Smith. They've talked about how  
21 they see these rules as potentially offering an  
22 innovative set of regulations. Relatively  
23 optimistic on the future application, Herbert  
24 Smith noted the statement of independence  
25 availability as being a unique feature that could  
26 potentially open new ground in this area.

1           Let's move to the next slide. Okay, so now  
2 we talk about examples. As I mentioned, there are  
3 very few. And, actually, I had the great pleasure  
4 at lunch to sit next to Geraldine Bourke and also  
5 Jonathan Wood of RPC and it was quite fortunate  
6 because I was mentioning that I had done extensive  
7 searching for any example because Prof Boo has  
8 asked, "Okay, give examples: What do you see in  
9 this realm? Is there -- is anyone using this or  
10 is this all theoretical pie in the sky?" So after  
11 a lot of search, there was one case that I was  
12 able to find, which is a **MIGA** case. **MIGA** is the  
13 Multilateral Investment Guarantee Agency of the  
14 World Bank.

15           Late 90s, 1999 case, that was over a power  
16 plant dispute in China. There were four power  
17 plants. And I'll go into the details of this case  
18 in a minute, but I mentioned this to my lunch  
19 mates and it's very, very interesting that  
20 Jonathan would himself, he works in insurance  
21 claims, and the reason we don't hear a lot about  
22 the settlement processes and the mediation  
23 processes that take place in investor-state  
24 context is because they're all highly confidential  
25 and often they do deal with insurance related  
26 issues that are in most cases settled but in all

1 cases as a condition of that settlement, there is  
2 non-disclosure. There is complete confidentiality  
3 associated with that. So we don't see public  
4 news, we don't see reports of these cases. So  
5 this particular case, because maybe as a public  
6 entity with records for public scrutiny, this one  
7 had some bare bone facts which I will be happy to  
8 share, so let me go into that. But I think just  
9 as a context, it's important to note that this  
10 case isn't one that exists in isolation. There  
11 are hundreds potentially of these such cases but  
12 they aren't advertised. They aren't recorded.  
13 They are written in books because they occur  
14 quietly and perhaps heroically through the efforts  
15 of individuals of direct negotiation and in some  
16 cases, mediators are called upon to assist in some  
17 of these claim settlements.

18 So in this case, there were four power plants  
19 in China that were operated jointly by a foreign  
20 investor and the local government. MIGA, which is  
21 the investment guarantee agency, guaranteed  
22 against risks of transfer and expropriation, of  
23 war, civil disturbance. So there was a violation  
24 of the agreement between the Government and the  
25 foreign investor where the local Government

1 unilaterally decided to reduce the prices it paid  
2 for the power. And so MIGA then stepped in.

3 We go to the next slide. So there are two  
4 stages in negotiation. The first stage resulted  
5 in a memorandum of understanding. There were  
6 complexities and difficulties in executing that  
7 MLU. So there was another round of negotiation  
8 and after that, a second round, an agreement was  
9 reached with some additional concessions by the  
10 investor to provide compensation. So this did  
11 result in a successful outcome. There was  
12 compensation that was provided to the party.  
13 There was some annual distributions being sent to  
14 the invested capital that was already put in  
15 place.

16 So recently last week because I knew  
17 Professor Bueisand he's a very diligent scholar,  
18 I said I have to do my extra homework. This was  
19 all that I could find. So I wrote to some friends  
20 who worked at the World Bank and one referred me  
21 to a friend who works at MIGA and I asked her, "Do  
22 you know anything else about this case? Do you  
23 know who made it? How was it referred? Where was  
24 it -- where did it take place? And she said,  
25 "Most importantly the person who was involved in  
26 this case retired two years ago." So she said



1 that this was the most information we could find  
2 at this point but maybe if those here have other  
3 information and hence feel free during our  
4 discussion to please add it.

5 Let's go to the next. So why would  
6 individuals seek out mediation for investor state  
7 disputes? There are a number of reasons. One is  
8 confidentiality. I think in commercial context,  
9 we are very much aware of the sensitivity of  
10 information that is often at stake. The same  
11 applies to investor state issues and so  
12 confidential process reputation, goodwill.

13 Secondly, to avoid the distraction, the  
14 expense of litigation or arbitration, one party is  
15 seeking more than an award of damages, party has  
16 desired creative solution or seek to avoid  
17 decisions of a potentially biased body or desire  
18 an opportunity to be heard. Let's move to the  
19 next.

20 So what does this mean in terms of what Asian  
21 nations can do? What we can do in this region in  
22 terms of promoting or seeing the future  
23 developments of investor state mediation.

24 One is to provide a pool of credible/capable  
25 mediators who familiar with this field and who can  
26 work in this field to enforce the mediated

1 settlements, I think Eunice offered a very  
2 interesting model which offers some promise in  
3 this respect. Does it need a lead agency at point  
4 of contact, one that would help to resolve issues  
5 in terms of appointments, in terms of sharing of  
6 information? And then establish explicit  
7 provisions on the use of ADR in investor state  
8 dispute settlement.

9 So whether that be adopting a particular set  
10 of existing rules or coming up with new rules,  
11 these are some areas to consider and to look into  
12 for further development.

13 Next slide. I think that comes to the end of  
14 what I have to share.

15 PROF LAWRENCE BOO: Thank you, Shahla.

16 DR SHAHLA ALI: So I look forward to further  
17 discussion.

18 PROF LAWRENCE BOO: That's very interesting. And what  
19 you have shared, especially the case involving the  
20 MIGA and the Chinese power dispute. Can you -- is  
21 it a -- I notice you put there that MIGA stepped  
22 in. Yes. So it gives you the impression there's  
23 an active third party stepping in to activate a  
24 mediation or to ensure that parties get into the  
25 mediation gear. Is that my understanding of what  
26 you have just found out?

1 DR SHAHLA ALI: That's exactly it. I think and  
2 from what I heard, you know, our discussion at  
3 lunch, I think this is very common practice that  
4 there be a stepping in, that there be a active  
5 settlement overtures, there will be direct  
6 discussions very quietly with other parties and as  
7 I was speaking with Mr Wood, you know, many of the  
8 cases he was mentioning these claims cases,  
9 therefore insurance against political risk and in  
10 many cases these are state parties. So this would  
11 include parties, state parties or entities that,  
12 because of some change of policy or regulation or  
13 what not, have a loss. And those loss amounts are  
14 not advertised for many reasons. I think those  
15 who work in insurance are familiar with the  
16 reasons but you don't want to sort of advertise  
17 the potential claim amount you can get to other  
18 parties and broadcast that very widely, you know,  
19 because then, you know, this could undermine  
20 future negotiations et cetera. So I would invite  
21 actually Ms Chua would like to add a supplement,  
22 any of this would be wonderful. But I think a lot  
23 of this does happen quite quietly and we don't see  
24 these things in the press. So MIGA, I think  
25 because of contractual obligation, it was its  
26 authority to step in because it was a guarantee.

1 PROF LAWRENCE BOO: Whereas in the normal, say,  
2 investor state dispute, yes, there will be no  
3 third party like MIGA stepping in to initiate or  
4 to pull the parties together and say, "Hey, guys,  
5 we can -- let's initiate mediation for you,  
6 folks." Yes?

7 DR SHAHLA ALI: Yes.

8 PROF LAWRENCE BOO: So is there something -- is this  
9 something, a value-add, something that can be  
10 introduced into investor state VIT disputes you  
11 think? And, if so, which would be the body that  
12 should initiate it or institution that should be  
13 initiated?

14 DR SHAHLA ALI: Yes.

15 PROF LAWRENCE BOO: Do you think it should be provided  
16 for?

17 DR SHAHLA ALI: Well, I think -- so the stepping in  
18 actually just to go back a little bit. The party,  
19 the investor did bring this up. So they have to  
20 affirmatively say, "Something has happened here  
21 that's wrong and we've lost, you know. We have  
22 lost some rights. Some part of the agreement  
23 wasn't honoured. So there has to be an  
24 affirmative request. Yes, mediators can't just  
25 sort of parachute around in these issue that I  
26 don't foresee that happening. I think that there

1 always has to be a, you know, jurisdiction that  
2 has to be acclaimed.

3 PROF LAWRENCE BOO: I mean just take ICSID arbitration  
4 for example, investor state arbitration. In this,  
5 an investor lodged a claim with ICSID. ICSID  
6 actually have their own conciliation rules. They  
7 could have initiated conciliation, mediation  
8 process for them. Yes. Perhaps it is something  
9 that is not done that actively and perhaps that is  
10 something that can be encouraged, to do something  
11 like what MIGA did in this case, step in and try  
12 to get the parties to work towards, go on the  
13 mediation path rather than the war path of  
14 arbitration. Yes. So in a non-ICSID cases even  
15 more difficult, isn't it? In non-ICSID cases,  
16 there is no one, no institution or even if there  
17 is institution, their institutions are probably  
18 quite happy to receive the case and not about to  
19 initiate mediation for them or suggest mediation  
20 for them. I mean this is just my personal view on  
21 things. Anything from both of you?

22 MS EUNICE CHUA: Actually I like to suggest that  
23 perhaps the investor could be the person who  
24 initiates the mediation.

25 PROF LAWRENCE BOO: Okay. Just stopping there. Why  
26 would an investor initiate mediation? Investor

1 has suffered losses and now making a claim against  
2 the state, the investor probably hope that you  
3 make as big splash as possible and to put pressure  
4 on the state to maximise his compensation? Would  
5 that not be the incentive for the investor to do a  
6 big bang on that? Why would the investor want to  
7 go and quietly say, "Let's negotiate?"

8 MS EUNICE CHUA: I think one reason could be that  
9 the investor is looking at the long-term  
10 relationship. This is not a one-off investment in  
11 that country. This investor wants to continue  
12 investing in that country and wants a solution  
13 that will enable the investor to be able to  
14 continue and not burn those bridges. Not too long  
15 ago, SIMC actually received the query about  
16 whether we could administer mediation under the  
17 IBA investor state mediation rules and this was a  
18 query, not a concrete case and we had agreed to do  
19 so and the investor was going to bring this back  
20 to the other party and discuss the options. So  
21 that was why I suggested that perhaps it could be  
22 the investor because in this particular example,  
23 that was one of the incentives for this investor  
24 to come to the Asia.

25 PROF LAWRENCE BOO: Good, good, thanks, thanks. What  
26 about lawyers? Will it be an incentive for

1 lawyers to do so? When I look at the cost that I  
2 think Shahla shared, that it costs about \$8  
3 million under the UNTAC survey and under OCB five  
4 to \$10 million in cost. This is great news for  
5 lawyers. Is there not -- no, why should there be?  
6 -- a disincentive for lawyers who want to refer or  
7 to suggest mediation. Why would lawyers do that?  
8 Lawyers, anyone who want to speak in defence?  
9 Yes. Yes, please, starting from the rear.  
10 Microphone, please. All right.

11 MR SURESH JEGANATHAN: Hi, Suresh Jeganathan from Oon  
12 & Bazul in Singapore. I'm not speaking in defence  
13 of lawyers earning 8 million in fees as nice it  
14 would be. But actually on a related topic of when  
15 you would do the mediation. So, for example, take  
16 the Arb-Med-Arb Clause of the SIMC. My experience  
17 has been that and I think many lawyers share this:  
18 Many cases settled on the doorsteps of the court  
19 so to speak. In other words, the parties go  
20 through the process of dispute resolution, be it  
21 litigation or arbitration in quite some detail and  
22 they need to go through that process sometimes  
23 before they realised that their case is not as  
24 strong as they thought it was. Before they  
25 realised how expensive this process is, before the  
26 possibility of losing the case, the uncertainty of

1 the result gets to them and then that brings them  
2 closer to the table to negotiate or to mediate.  
3 So if you have just the Arb-Med-Arb process where  
4 mediation is very early, you might lose out on the  
5 situation where you can do mediation later and I  
6 say you lose out because I don't see parties doing  
7 two separate mediations. I personally haven't  
8 experienced that. If you didn't succeed in  
9 mediation, then you suggested to a party again  
10 subsequently in the process they say, "Well, we  
11 tried it. It didn't work, so I don't want to do  
12 it again." That has been my experience. And so  
13 if you move the mediation a little further down  
14 the process, in a sense everybody wins. The  
15 parties have a higher chance of settling. The  
16 lawyers get to earn a little bit more fees and  
17 everybody in the same family can be happy.

18 PROF LAWRENCE BOO: Just two more questions. Yes,  
19 please, microphone.

20 MS AMANDA LEE: Amanda Lee. Coming from Australia  
21 where mediation is common, I agree it often occurs  
22 at the end. It's when settlement can be reached  
23 but also there are other point which often is very  
24 successful right at the beginning. And that's  
25 where I say I guess they are made up protocols  
26 following now because waiting for the arbitrators



1 to be appointed can take you three or four months  
2 and by then the parties may well have lost that  
3 early impetus towards settlement. So personally  
4 I'm not -- well, I'm a huge fan of mediation but  
5 I'm not a great believer in having mediation  
6 clauses or multi-tier clauses because parties if  
7 they've got sensible counsel and sensible  
8 representation know that they can mediate and  
9 resolve at any time and they can do that. I can  
10 say the appeal of the MIGA made in terms of coming  
11 up with a consent award but I think they -- there  
12 are other approaches that perhaps might be less  
13 more informal but might also be able to achieve  
14 the same results and I think, we need to be  
15 careful to not over-bureau -- I can't say that  
16 word -- bureaucratize that the mediation process  
17 and leave it at some -- and that can be driven by  
18 the parties. The other point I want to make was,  
19 I think, that Shahla had made a very good point  
20 about people wanting someone else to make the  
21 decision. And I think, this from my sort of  
22 experience of working with some Asian clients, I  
23 think, this is a blockage towards mediation in  
24 Asia as well, is that if there is mediation then  
25 the parties themselves have to actually come to  
26 the decision. And I think, yes, a lot of sort of

1 middle-managers in some -- from some particular  
2 Asian jurisdictions do not want to put their neck  
3 on the block of having make the decision, they  
4 rather have someone else make up for them even if  
5 that means they lose.

6 PROF LAWRENCE BOO: They don't want to carry the blame.

7 PROF LAWRENCE BOO: Okay, last question. Yes?

8 MR CAMPBELL BRIDGE: Right. Campbell Bridge from 7  
9 Wentworth Selborne in Sydney. One of the things  
10 that's happened in Australia and it was just  
11 picked out one month ago is that we've mediate  
12 virtually everything; and somebody mentioned a  
13 month ago and for mediations in one case. This is  
14 a statistical thing. The Supreme Court of New  
15 South Wales alone between 2010 and 2014 did 596  
16 mediations. About 40 per cent is also ad hoc, and  
17 that's getting onto something I'll mention in a  
18 moment. One of the things I want to talk about  
19 regulation of mediation, the whole benefit of  
20 mediation is that it is flexible, it's a parties'  
21 process. And once you start regulating it, you  
22 run a risk of "throwing the baby out with the bath  
23 water". On the ad hoc question, good people who  
24 know what they're doing can do things easily. I  
25 did a mediation here in Singapore a few months ago  
26 now involving Indonesia, parties from Europe,

1 parties from the US, lawyers from Australia,  
2 lawyers from Singapore, lawyers from a large  
3 London firm. We organised to in about 20 emails  
4 and about two month -- about two weeks of planning  
5 at no administrative cost to anybody and it was a  
6 40 million Euro dispute and we sorted out in three  
7 days. Now, on the question of accessibility: How  
8 can -- assuming there are people in there who know  
9 what they are doing, how do you then justify a fee  
10 which would have been \$32,000 just on  
11 administration to SIMC when competent parties who  
12 know what they are doing can do it themselves  
13 easily. Now I should say this one worked, not  
14 another one here, I mediate with Chelva Rajah,  
15 same story. People who know what they are doing  
16 in the types of mediation in international  
17 disputes we are talking about involved people who  
18 know what they are doing. They can usually do it,  
19 let them do it and a good mediator will deal with  
20 complexities as the case unfolds. And parties  
21 generally have a pretty good idea of who is good  
22 and who is not, in my experience.

23 PROF LAWRENCE BOO: Thank you for your contribution. I  
24 think we are running out of time because I have  
25 not been able to control myself earlier and I do  
26 apologise for that. I want to leave you with some

1 questions. Why are we talking about arbitration  
2 mediation limited to economic disputes, money  
3 matters? Can we not move beyond especially for  
4 mediation? Can we not be moved beyond talking  
5 about damages, to non-economic disputes, for  
6 example tribal disputes, racial disputes, civil  
7 strife in our neighbouring country in Asia, why  
8 not? And thank you to my panelists who have  
9 contributed much to our discussion. Thank you.

10 **CLOSING ADDRESS**

11 MS LUCY REED: Thank you. I don't have a closing  
12 address. One of my favourite professors in  
13 university intuitively used to say that he  
14 considered many of the most involved students in  
15 the class to be silent because he could tell they  
16 were actively listening to everything that was  
17 going on and no one could hear the conversations  
18 that would be in their heads during the class or  
19 thereafter. I know the format and the timing has  
20 not allowed much interaction with the audience  
21 today but it's been a very attentive and engaged  
22 audience and for that, I wish to thank you. I  
23 want to mention that I was happy to see the  
24 substantial interchanges in the coffee breaks and  
25 at lunch. I also want to thank Maxwell Chambers,  
26 especially again Ban Jiun Ean and Phyllis Low.

1 And thank, of course, all the other people at  
2 Maxwell Chambers and here at the Capitol Theatre  
3 whose names we don't know, for supporting this  
4 conference and the speakers and the chairs.

5 I myself heard some innovative ideas.

6 I will recount one thing about each of our  
7 three topics, looking beyond the horizon

8 On treaties, I took this note: treaties are  
9 not going away. We will be discussing investment  
10 treaties in 25 years, although more cautiously,  
11 more reflectively, less Napoleonically -- because  
12 we are in an era of re-orientation in Asia as  
13 elsewhere.

14 On international commercial arbitration, I  
15 took down this note: we are not the Asia of 30  
16 years ago or five years ago, nor is this the Asia  
17 of five or 30 years hence. Asia is huge beyond  
18 and there is a lot to do here without worrying  
19 excessively about what's happening "out there".  
20 Among the areas where Asia might lead is  
21 diversity, and I use that term in the sense we  
22 heard from my panellists that Singapore, by  
23 attracting so many international dispute  
24 resolution lawyers to come here as counsel, as  
25 arbitrators, as conference participants, exposes  
26 and displays its own practitioners and advocates.

1 Those who come from outside take the local names  
2 back and start recommending them. This is a type  
3 of network building that I think I had  
4 underestimated before today.

5 Finally, mediation: as we just heard, let's  
6 watch out for "NYC4M" as it was said.

7 To close, I am going to give two awards. One  
8 is for the best and bravest quote; and that goes  
9 to Cavinder Bull for saying, "There had been lots  
10 of fakes in Asia". And second, the best slide  
11 award goes to Romesh Weeramantry for "Napoleon  
12 coming and Napoleon going", images that will stay  
13 in our minds. Perhaps an honourable mention to  
14 Chester for "Reverend Billy".

15 With that, I finish my remarks and thank you  
16 again for your attention and your ideas.